Tuesday March 12 1991

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#### THE FINANCIAL TIMES LIMITED 1991

World News

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#### Serbia nears state of emergency as BT products protests grow division group

Serbia's ruling communists drew up legislation aimed at introducing a state of emer gency after thousands of anticommunist demonstrators again took to the streets of Belgrade. Page 20

Yeltsin victory The Soviet parliament abandoned an attempt to condemn Russian leader Boris Yeltsin for fear that the move would only increase his popularity.

for fear to only increase only Spanish reshuffle Political power in Spain appeared to move decisively towards the right as prime minister Pelipe González used a long-delayed cabinet reshuf-

fle to replace his former left-

wing deputy. Page 26 Papandreou trial The trial of former Greek prime minister Andreas Papandreou and three ex-cabinet ministers on corruption charges opened in Athens. As expected, Mr Papandreou did

not appear. Page 4 Slovaks protest Tens of thousands of Slovak separatists shouting "Enough of Prague" staged one of their biggest demonstrations for independence from the Czecho-

capital, Bratislava. Salvador trend El Salvador's roling right-wing party were ahead in Sunday's elections but left-wingers sub-stantially raised their share of the vote, according to unoffi-

slovak federation in Slovakia's

Angola accused US-backed Unita rebels accused the Angolan govern-ment of using chemical weapons against guerrilla-held terri-

Clearing the decks India's parliament rushed through an interim budget in a clearing up of business before elections: Page 20

Romanian boycott Leaders of Romania's main opposition parties boycotted a meeting between top parlia-mentarians and President Ion liescu, objecting to the framework proposed.

**Avalanche deaths** Four Spanish soldiers from

a specialist army ski unit died and others were missing after they were hit by a Pyrenees Japan to pay up Japan, the single biggest con-

tributor to Unesco, recently agreed to pay its delayed dues, e agency's director-general, Federico Mayor, said. **Military dominate** 

Military officers will dominate a Thai national assembly to replace one dissolved after the February coup, the army com-mander-in-chief said.

Welcome guest Italian foreign minister Glanni de Michelis arrived in Beirut for talks on peace and aid, the first western foreign minister to visit Lebanon in eight years.

**Honour restored** Prince Bernhard, 79, father of Holland's Queen Beatrix, forced to stop wearing his military uniform 15 years ago over the Lockheed bribery scandal,

has had the honour restored. Quadruple murder A former US soldier and his wife and a German couple were found murdered by gun-fire in Florstadt, central Ger-

**Human error blamed** Human error causes more air-craft accidents than mechanical failure and airlines should pay as much attention to training as they do to technology. air safety experts told an inter-national convention in Manila.

tions review means for business .

pete with the German powerhouse ..

tion for ending apartheid ...

not to be taken by surprise ....

China's rural minorities: Life among the

Technology: What Britain's telecommunica-

nica: Britain's unequal struggle to com-

outh Africa: The pressing economic justifica-

CONTENTS

Nigeria: Survey -

poorest of the poor -

#### **Business Summary**

# Fujitsu takes 75% stake in

Fujitsu, Japanese technology group, acquired a 74.9 per cent stake in the products division of Fulcrum Communications, British Telecom's last UKbased manufacturing opera-

The sale is part of BT's strategy to reduce costs and return to its core telecommunications services business and also gives Fujitsu an important point of entry into the Euronean telecommunications equipment market. Page 21

INDIA'S parliament rushed through an interim budget in a clearing up of business before its dissolution and fresh elections. Page 20

MARKETS: Frankfurt retreated in an atmosphere suggesting investors were not in a hurry to make positive decisions about the market as the DAX closed 36.51, or 23 per cent, lower at 1,565.78. Paris declined as the correction, which began late on Friday, continued, with the CAC 40 index dropping 31.44 or 1.7 per cent to 1,796.70 on declining turnover. In New York, a quiet morning on Wall Street saw US coulding to the declination of the street saw US coulding the street saw US coulding the street saw US could be saw used to the saw US equities trading in a narrowly mixed range. At 2 pm, the Dow Jones Industrial Average was off 5.70 at 2,949.50 on moderate volume. In Tokyo, buying by individuals helped share prices to remain firm on volume down to 550m shares from Friday's 850m. The Nikkei average closed 61.85 up at 26,669,37. World Stock Market reports, Back page, Section II

MOET Hennessy Louis Vuit-ton, French drinks and luxury goods group, is expected to innounce sale of its Lanson champagne brand to Marne & Champagne. Page 21.

SECOND attempt to merge Christiania Bank, Norway's second biggest bank, and Realkreditt, the country's biggest credit institution, has failed. Page 21

BANCA Nazionale del Lavoro (BNL), Italian bank caught up in the scandal over \$4bn of fraudulent loans to Iraq made by its Atlanta branch has been ordered by the US Federal Reserve Board to increase its US reserve deposits to cover deficiencies arising from the affair.

KROSNO glass works, one of Poland's first five companies privatised at the end of last year, is planning to sack around a fifth of its 7,000 employees to avoid bankruptcy. Page 4

CZECHOSLOVAKIA, seriously hurt by shrinking Soviet oil supplies, wants to buy 10m tonnes of oil worth \$3bn from fran in exchange for machinery and heavy arms. Page 4

**AEROSPATIALE** of France has secured finance under a \$315m contract to supply the Turkish telecommunications agency with its first commercial satellite. Page 4

**EASTERN Germany: workers** in the metal industry are to get the same basic wage as west German metal workers by 1994 in a deal likely to set a trend for future wage negotiations in former East Germany. Page 4

BANQUE Générale du Luxembourg lifted net profits by more than12 per cent to LFr1.26bn (\$40m) for 1990, against LFr1.12bn in the previous 12 months. Page 22.

POSEIDON, gold and diamond producer, announced nearly doubled net profits of A\$29.5m (\$22.7m) for the six months to December on sales revenue up 26 per cent to A\$133m. Page

NEW York Daily News: British publisher Robert Maxwell and nine unions at the strike-bound newspaper negotiated under a midnight deadline amid signs an accord was close to allow him to buy the ailing daily.

# US-UK pact clears way for sale of Heathrow air slots

By Paul Betts in London, Peter Riddell in Washington and Nikki Talt in New York

concluded yesterday between the US and the UK clears the way for United Airlines and American Airlines to take over the Heathrow routes of two other US carriers - Pan American and Trans World Airways respectively.

The agreement comes soon after Pan Am, the cash-strapped US carrier, was due to repay around \$100m drawn down under a \$150m short-term loan facility from United Airlines and Bankers

THE AIR service agreement Trust, the US investment bank. It missed the repayment, due on Friday night, having failed to receive \$290m from United for the sale of slots at London's Heathrow airport. Yesterday Bankers Trust

said the repayment would now be rescheduled until around April 3. This revised arrangement had not been formally approved, but Pan Am representatives were due to meet the lenders yesterday after-

Pan Am, whose ready cash

had fallen to around \$30m when it filed for Chapter 11 in January, said it was "delighted" by the agreement. British airlines will also gain

significant opportunities on transatlantic routes worth about £200m (\$384m) a year, Mr Malcoim Rifkind, the UK transport secretary, said. The UK
won several significant concessions for British airlines
because of US anxiety to
ensure the completion of the transfer to United of Pan Am's Heathrow routes.

British Airways, the UK flag carrier, said the pact provided some "tactical advantages". However, it warned that recent UK government decisions to throw Heathrow open to all airlines and uphold a Civil Avi-ation Authority ruling to take away two BA landing slots in Tokyo would damage its pros-pects and reduce future profit-ability.

It said it would be forced to consider additional job reductions and cuts in marginal

Mr Rifkind said the pact would bring the UK a wide compete in the US market. Immediate benefits would

include the designation of a second British carrier to operate to the US from Heathrow. Virgin Atlantic - which yesterday unveiled 15 per cent fare cuts on its US services has already applied for rights to serve the US from London's leading airport. After resisting initially, the US also agreed to limit the growth of US traffic to and from Heathrow for three years. The limits will be fixed on the current Pan AM and TWA traffic levels for this summer sea-

The two countries also agreed to start talks within three months aimed at liberalising joint markets, allowing airlines of both sides to compete on equal terms for trans-atlantic and internal traffic present bilateral arrangements.

# Major urges European harmony

By David Marsh in Bonn and Philip Stephens in London

prime minister, last night com-prehensively abandoned the rhetoric of Mrs Margaret Thatcher, his predecessor, and urged harmony and consensus to build "a safe and prosperous (European) home."

Mr Major spelled out his vision of Britain working "at the very heart of Europe" in a the very heart of Europe" in a speech designed to replace Mrs Thatcher's Bruges address two years ago as the cornerstone of British policy. That speech sparked a period of prolonged tension with British's partners by placing British sovereignty at the heart of the UK's European policy.

pean policy.

Mr Major emphasised that Britain remained determined to defend its national interests in Europe, but ministers agreed the style could not have contrasted more starkly with Mrs Thatcher's approach. It emphasised the risk of a renewed split within the Conservative party over Europe. In his first speech outside the UK since becoming prime

minister, Mr Major placed co-operation with Germany at the centre of the effort to drive forward Community-wide co-operation in the economic, political and military fields. Extending his campaign for more "caring" Britain, he

injected the language of coutinental European Christian Democracy into UK conservatism by paying tribute to the "solidarity" of German society. Mr Major, in a veiled rebuke of Mrs Thatcher's concentration on self-reliance, said: "Some people tend to see individualism and social responsibility as mutually exclusive. We make no such mistake."

In his address, at the Bonn headquarters of the Christian Democratic Union (CDU), Mr Major also heralded a new era of European parliamentary co-operation by saying CDU and Conservative deputies at Strasbourg should work in the



Community-wide co-operation: prime minister John Major and chancellor Helmut Kohl in Bonn yesterday

Mrs Thatcher's supporters at Westminster stressed yester-day that she would be prepared to break publicly with her successor if she judged that Mr Major was ready to accept a significant loss of national sovereignty to the European Com-

munity.

Mr Major gave a warning, however, on the limits of European defence co-operation, saying that prospective strengthening of the nine-nation wastern European Union must Western European Union must sustain the long-term US troop presence in Europe. "As we look at the wider world, the pivotal role of the US is clear and in the last few dangerous months it has become clearer still."

Both in his speech, and at an earlier press conference after summit talks with Chancellor Helmut Kohl, Mr Major outlined basic agreement with the German approach on European

My aims for Britain in the Community can be simply stated. I want us to be where we belong at the very heart of Europe, working with our partners in building the future

The development of monetary co-operation must depend on much greater progress towards economic convergence between member states. The gaps at present are simply too wide. To rush forward and ignore them would be to risk economic failure

– John Major

monetary union. Bonn has recently angered the EC Com-mission by trying to slow down creation of a single European central bank to take over the role of the Bundesbank.

Mr Major repeated Britain's opposition to "imposition" of a single European currency but

indicated considerable accord with the measured pace at which Germany is now negotiating monetary union with its EC partners. Mr Major was "confident" that the inter-governmental monetary conference "will work out arrange-ments which protect the right

of a future British parliament to make a decision later" on a single currency.

Mr Kohl said agreement with

Britain on the strict conditions – economic convergence and sound money – for moving towards a common European central bank did not represent a snub to France. "We do not want to push anyone into a corner.

However, one senior Bonn Foreign Ministry official last night, reporting on talks with his British counterpart during the day, said there was often more common ground on international issues with Britain than with France. Mr Kohl, who spoke of the unusually friendly atmo-

sphere" of the talks, yesterday heaped thanks on Mr Major for Britain's performance in the

Background, Page 4; Edito-

#### Central banks fail to halt dollar's strong rise

By Peter Norman, Economics Correspondent, in London

CENTRAL bank selling of the dollar, inspired by the Bundes-bank, yesterday failed to halt a strong rise in the US cur-rency prompted by growing optimism on American economic prospects and worries about unrest in the Soviet

Union and central Europe.

The dollar closed higher in London against all important trading currencies in spite of concerted intervention that also involved the Bank of England, the US Federal Reserve, the Bank of Canada and a series of smaller European central banks.

The intervention marked a notable turnround in the dolnotable turnound in the dol-lar's fortunes in just four weeks. Early in February, cen-tral banks were buying the currency to prevent it falling below DMI.445 to new lows. In London last night, it

closed at DM1.5795, up 1.65 pfennigs from Friday's finish despite the sale of several hundred million dollars by the Bundesbank alone. Sterling lost about 2 cents from its pre-weekend finish to \$1.851 in London last night.

The Bundesbank was the driving force behind yester-day's dollar sales. With unrest growing in the Soviet Union, intensifying economic prob-lems in eastern Germany and the overall German current account moving into deficit, the bank apparently feared that the US currency's strong advance would foster disor-derly market conditions and undermine the stability of the D-Mark and its own ability Continued on Page 20

### Baker to meet Palestinians but denies PLO contacts restored

By Hugh Carnegy in Jerusalem and Tony Walker in Cairo

MR JAMES BAKER, US secretary of state, today meets 12 senior Palestinians from the Israeli-occupied territories in the most important contact between Washington and Palestinians since the Gulf crisis

erupted in August.

Mr Baker denied that the meeting constituted a restora-tion of US links with the Pales-His arrival in Israel coincided with an upsurge of vio-lence which claimed six Israeli and six Palestinian lives in 48

The US broke off contact with the Palestinians last year following a PLO faction's guer-rilla attack on Israel. The split was deepened by the strong support for Iraq during the Gulf crisis given by the PLO and its chairman, Mr Yassir

Arafat. In Tunis, the PLO gave offi-cial backing to the Baker meet-ing at which the Palestinians will be headed by Mr Faisal Husseini, widely regarded as Mr Arafat's senior representative in the territories. The

Bliss for the citizens of

North Korea's anti-Utopia

at the home of the US consul in Jerusalem

Mr Baker said in Cairo, where he met Egypt's president Hospi Mubarak, that the meeting did not represent the reopening of dialogue with the

Mr Baker said he would be meeting Palestinians who had previously engaged in talks with the US government and with Israel. He strongly criticised the PLO over its support for Iraq, but pointedly did not close the door to future con-

One of the Palestinian group. Mr Saeb Erakat, an academic, said of Mr Baker's denial: "I don't know who he is trying to fool. Baker knows this meeting would not have taken place without the PLO. They have picked the names. The Islamic fundamentalist

movement Hamas, which is independent of the PLO, said yesterday that Palestinians should not meet Mr Baker. It appears worries by pro-PLO leaders that they could be excluded from post-Gulf war

peace efforts overcame persis-

tent hostility towards Washington.

Mr Erakat said the group
would press Mr Baker to apply
the same pressure on Israel to

respect UN resolutions as was applied against Iraq over its occupation of Kuwait. Mr Yitzhak Shamir, Israel's

prime minister, refused yester-day to accept the principle of ceding land for peace, the for-mula favoured by the US, in advance of Mr Baker's visit. Mr Baker had dinner last night with Mr David Levy, the foreign minister and will meet Mr Shamir today.
Shortly before Mr Baker's arrival from Cairo, Israeli

troops shot dead six Arab gun-men who had crossed from Jordan. It was one of the worst incidents of its kind on the Jordanian border for years. Three Israeli soldiers were wounded. Two Israel soldiers were later killed and two injured when a Palestinian drove his car into a foot patrol in Gaza. On Sunday a Palestinian stabbed to death four Israeli

FT-SE 100:

2,459.1 (+4.1)

FT Ordinary: 1,956.2 (-2.5)

1.196.98 (+0.4%)

women in Jerusalem.

The Middle East, Page 2

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# Saudis press for output cuts to be modest

By Deborah Hargreaves in Geneva

SAUDI ARABIA pressed hard yesterday for voluntary and modest oil production cuts by members of the Organisation of Petroleum Exporting Coun-

tries at meetings in Geneva.

The kingdom is discussing only cuts in output down to a ceiling of 22m to 22.5m barrels a day (b/d), according to one Opec delegate.

Opec members are producing at a rate of 23m b/d but demand is expected to fall in the second quarter. The dele-gate said that Saudi Arabia, which is the leading producer in Opec, is not interested in cutting its output much below 8m b/d from its current level of A Saudi official said the

kingdom would not consider producing oil on behalf of Kuwait, but would assist in phasing Kuwaiti production back into the market when the emirate is able to produce again. Kuwaiti oil is not expeced to reach the export market for at least a year, by which time, he said, demand for Opec oil may be substantially higher. He also said Saudi Arabia would provide oil prod-ucts for Kuwait's own use.

Saudi Arabia's demand forecasts are the most optimistic of Opec's 13 members and the kingdom expects a call on Opec oil of 22.45m b/d in the second quarter compared with the pro-ducers' lowest estimate of 20.9m b/d. Opec ministers heard the Opec secretariat's forecast of demand for Opec oil of 21.41m b/d in the three

months beginning in April.
Saudi Arabia's more optimistic assessment of second quarter demand is based on an expectation of substantial restocking by oil companies, a further drop in output by the

Soviet Union and the possibility that the US economy could start to pick up. At the same time, Saudi

Arabia has said it will not immediately sell its floating stocks of oil. Between them, Saudi Arabia and Iran hold some 80m barrels of oil in float-ing storage. The official said Saudi Arabia would sell these when market conditions are right and the kingdom is relying on Iran to pursue a responsible marketing policy.

Other Opec members believe production cuts should be more severe and Mr Jibril Aminu, Nigeria's oil minister. speaks for many smaller pro-ducers when he says output should be cut to 21m b/d to support prices. However, Saudi Arabia has indicated that, while \$21 a barrel is a "reasonable" price, we will not panic as some people do when the price moves down by \$1 to \$2 a

Saudi Arabia wants to see the burden of production cuts shared evenly among Opec members and since Iraq and Kuwait are currently not prod-ucing for export, these should be modest cuts. Iraq has sent no delegates to Geneva and Kuwait is represented by its deputy oil minister.

The Opec secretariat's demand forecasts put the call on Opec oil at an average 22.56m b/d for this year. Ministers were meeting last night to discuss the possibility of output cuts, but the more important that the contract of the contract

tant persuasion could occur during bilateral meetings. As Saudi Arabia is resisting discussing production quotas, the meeting could be short with the more pressing deci-sions put off until ministers

#### US and EC to confer on Mideast diplomacy

By David Buchan in Brussels

THE US and the European Community will today brief each other on their respective Middle East diplomacy of the past week, and consult on the next stage of talks on regional security which are likely to widen to include Iran. Mr Robert Kimmitt, the US

under-secretary for political affairs, is to brief Nato allies in Brussels this morning, and then political directors of the 12 EC member states later in Luxembourg, on the results of the the Middle East tour by Mr James Baker, the US secretary of state. The Luxembourg presidency will report to the US on last week's EC ministerial mission to the Middle East.

Officials of Luxembourg, which holds the EC presidency, said yesterday that early talks between the EC and Iran were expected; they were speaking after Mr Jacques Poos, their foreign minister, had received

telephone call from Mr Ali Akbar Velayati, the Iranian foreign minister. In their talks with Arab leaders last week, the EC troiks of the Luxem-bourg, Dutch and Italian foreign ministers found mixed feelings about Iran but agree-ment that it could not be left out of the security equation.

Most EC leaders are as absorbed by the effect of the Gulf crisis on the Community as the effect on the Middle East

the US try its hand first in peace-making. But diplomats believe that, while the US role in the Gulf and the Arab-Israeli dispute was indispensable, the EC had a prime role in North Africa and the Mediterranean. Mr Kimmitt also presided yesterday over a meeting in Luxembourg of the 27 countries involved in the Gulf Cri-

sis Financial Co-ordination

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# Saddam's opponents paper over their differences

By Lara Marlowe in Beirut

SEVERAL hundred Iraqi opponents of President Saddam Hussein's regime began a three-day conference in west Beirut's Bristol Hotel yester-day, determined to convey an image of unity against the Iraqi dictator.
But the oneness proclaimed

on the banner in the conference hall was superficial. Western-educated intellectuals said they wanted a democratic, non-sectarian Iraq. Kurdish leaders seemed willing to set aside demands for an independent Kurdistan only temporar-ily and pro-Iranian Shia Moslem clerics said they believed the majority of Iraqis wanted an Islamic Republic.

All shared the fear that the US preferred President Sad-

dam's continued rule to the chaos of revolution.

chaos of revolution.

Meanwhile, the uprising in Iraq continued. Aides to Ayatollah Mohammed Taqi al-Mudarresi, the leader of the Islamic Labour Movement — a Shia group with a wide following in southern Iraq — claimed the Iraqi citles of Nasiriyah, Amara, Najaf, Rania, Arbil and

Baker in

pledge on

Egypt aid

By Tony Walker in Cairo

MR James Baker, US Secretary of State, yesterday pledged further economic backing to Egypt, and hinted the US

would use try to persuade the IMF to soften terms for an eco-

IMF to soften terms for an economic reform programme now
reaching completion.

Mr Baker said the US was
"encouraged" by Egypt's
efforts to reform lits economy.
Egypt has asked its Western
friends to intervene with the
Fund, which is insisting on
relatively tough deficit-cutting
conditions energy price rises

conditions, energy price rises and a sales tax before it agrees to endorse Cairo's reform

Egypt, which recently par-tially floated its pound and introduced price rises, believes it has met most IMF terms for

a standby agreement. But it is balking at steps it believes will further burden lower and

middle income groups.

Cairo wants a speedy agreement with the IMF to open the

way for a Paris Club resched-uling of some \$10bn (£5.2bn) debt, including arrears. Egypt's total foreign indebted-ness, after the US and Gulf

states decided to forgive some \$14bn in debts, stands at about

themselves.

their only home.

ers or businessmen

which owns the operation.

"Mr Behbehani's a Kuwaiti

and he's been almost living

with me for the past eight months," said Mr Khashram. "The leaders make mistakes,"

he added in a reference to Mr

Arafat, "and the people have to

father were in charge of the

bottling operation, but the first

was abducted by the Iraqis and is still being held in Baghdad.

The second was out of the

country. Mr Behbehani and Mr Khashram, short of staff and

Mr Behbehani's uncle and

Halabja were entirely under the control of the opposition. Fighting continues in Basra, Kut, Kerbala, Dialla, Khallis.

Falugia, Kirkuk, Gallalla, Dar-bandikhan and Kadmiyeh. Other delegates to the confer-Other delegates to the contentence said that two impover-ished suburbs of Baghdad, al-Mestel and al-Thawra – also known as "Saddam City" –

known as "Saddam City" —
were in open rebellion.
Ayatolla Mudarresi, who
appealed to the Pope to "prevent Saddam's criminal regime
from massacring the Iraq!
people", said the Iraq! army
had not yet used chemical
weapons against the insurrection, Iraq! troops outside Naiaf tion. Iraqi troops outside Najaf had threatened to fire chemical artillery shells against the city if its population did not succumb to government rule, the ayatollah said.

The opening of the congress can only be called chaotic. There were 250 opposition members invited but some 400 The 17 groups belonging to the Joint Action Command for

Iraqi Opposition were joined by more than a dozen other anti-

Saddam parties.

Shia clergy in flowing robes and turbans filled at least a quarter of the seats in the red conference hall with photo murals of tropical sunsets. Out of respect for them, the bar in the lobby of the Bristol Hotel displayed only 7-Up and Pepsi bottles. The conference started several hours later than sched

"The press is paying too much attention to those with turbans," said Mr Yussef al-Durrah, a delegate from the Democratic Movement, which is based in London. "The Islamic leaders are one ten-dency among many. After 22 years of dictatorship, the Iraqi people do not want a one-party system. When the regime is destroyed, there will be elections and democracy. The day there are jobs and food in Iraq, the mosques will be empty."
But Mr al-Darrah's assump

tion was not shared by Ayatol-lah Mudarresi, who had travelled from Tehran. "The west fears that the uprising in Iraq will be linked directly to Iran.



المواقع والمناص المواقع والمواقع المواقع المواقع والمواقع وا

United in Beirut: from left, Ayatollah Mohammed Taqi al-Mudarresi of Islamic Labour Movement; Jalal Talahani of National Kurdish Union; and Aziz Mohammed of the Iraq Communist party

own identity," the avaiolish said. "I have called for an said. I have caned for an Islamic Republic, but not by force. If the people choose this way, I am with them."

Among the 17 official groups, two Saudi-sponsored factions, the Sunni Islamic Movement

led by Mr Mohammed al-Al-lussi and the Independent with Communist, Socialist,

A delegate who did not wish to be named expressed concern at the presence of two additional groups which he said attended at the insistence of Saudi Arabia and western powers the Nationalist Exati Concern the Nationalist Exati Concern the Nationalist Exati Coners: the Nationalist Iraqi Con-stitution of Salah Omar Ali and the Free Iraqi Congress led by Saad Saleh Jaber. The delegates claimed that the CIA is running two camps

ran to train Iraqi prisoners and escapees. General Hassan Nagib, a former deputy chief-of-staff of the Iraqi army who of-staff of the Iraqi army who has lived in Damascus for the past 14 years, is said to have visited these camps. General Naqib recently gave a press conference in Riyadh and appears to be supported by moderate Arch countries and western governments as a potential successor to Mr Sad-

# KIA delays drawing up proposals for borrowing

A BOARD meeting of the Kuwait Investment Authority (KIA) that was due to be held in London today or tomorrow has been cancelled, according to senior Kuwaiti officials.

The officials attributed the decision to the fact that "all ministers" including Shelkh Ali Khalifa al-Sabah, the finance minister, were now in Kuwait and would be asked to "stick around" there for a time. This may be linked to the sensitivity of the political situation in the emirate, where members of the ruling al-Sabah family have slowly

The cancellation seems certain to delay the formulation of plans for Kuwait to borrow up to \$20bn from international banks to help pay for the country's reconstruction. Mr Abdullah al-Gabandi, KIA manag-

ing director, said yesterday that "no decision on these issues" had been taken. "People could forecast that Kuwait is going to go to the market," he said, "but as for decision-making we are not close to anything like that". He added: "There are so many things that are not clear to us."

Another Kuwaiti investment official

made not to liquidate assets, "so the only other way to do it is to borrow". He said that "a dozen institutions had come through the door so far". "We are meeting a lot of people."

Bankers have expressed doubts about Kuwait's ability to raise rapidly a sum

said, however, that a decision had been

holdings.

Some Kuwaiti officials also appeared yesterday to be scaling down their aspirations. "Unless our government shows some clear sign of leadership, they will

as large as \$20bn even if it is secured against the state's extensive foreign

tions," said one.
Mr al-Gabandi confirmed that consideration is being given to the consolida-tion of some of Kuwait's banks and investment houses (the so-called "three Ks"). "The concept of mergers among the banks and investment companies was there before the invasion," he said. "But what is going to be merged with

have to reduce their borrowing ambi-

what is not yet known."

"Everybody believes we have a golden opportunity to restructure now,"
Mr al-Gabandi added. "But how we do it needs to be studied."

# Red tape slows emirate's return to normal

By Michael Field in Kuwait City

THE work of restoring Kuwait's essential services is being held up mainly by bureaucratic difficulties involv-ing the import of labour and goods from Saudi Arabia, according to a senior Kuwaiti

What little electricity there is in Kuwait at present is coming from private generators, though officials have been say-ing for three or four days that the restoration of power supplies could happen within 24

It is now thought that there will be no power, or water from desalination plants run from power stations, before the Palestinians bear brunt of Kuwaiti anger

end of the week.

The problems with the Saudi authorities mainly concern the movement of foreign labour from the kingdom to Kuwait,

A contractor who should be working on the Al-Zor power station in the south of the emirate has had some of its workers and truck-loads of equipment held up at the Khafii border post, because the workers have been carrying only their idamas (residence permits) and not their passports, which in Saudi Arabia are normally held by a person's employer.
"Phone calls have been made

and requests submitted" to the Saudi Government on this and similar problems, an official said. "But it's a problem of ordinary Saudi rigidity. There's a feeling that if you dispense with the rules you undermine the prestige, the job, of the officials who have to implement them." implement them."

The work to be done to restore electricity and water supplies is not great. The 2,500 MW Al-Zor power station is intact and it needs only a hundred or so splices to be made to broken power lines connecting it to the grid for electricity to be brought to

Another plant, Shuaiba South, has been much more heavily damaged but it should be possible to bring one of its 130 MW units into operation before work on the Al-Zor transmission lines is com-

once this is done, not only will the station be able to feed electricity into the grid directly, it will be able to pump fuel oil from the nearby Ahmedi refinery to the Doha power station in the north of the state. The Doha plant, though

damaged, has some capacity for both power generation and

happened - and all the Pales-tinians were members of the

extremist, Baghdad-based Arab Liberation Front. "No one talks about how

many Kuwaitis were collabo-

rating with the Iraqis," the journalist said. "There were a

few Kuwaiti collaborators

killed by the resistance."
The fact that Kuwait is a

Many Kuwaitis are of Iraqi or

Iranian origin, and many are married to Palestinians or

accused of collaboration. The

There is, however, no doubt

When the Iraqis fled from

in the liberation celebrations

were often rebuffed, and their Kuwaiti friends advised them

Self-styled resistance fighters, and later Kuwaiti and

Saudi soldiers, humiliated Pal-

estinians at road-blocks throughout the city.

kneel," said the journalist.

People have been asked to

curse Arafat. I'd curse Arafat from now to eternity, but it's

hard to stomach from a Saudi

Women have been asked to

to stay at home.

#### Iran voices fears over Iraqi strife By Our Middle East Staff

IRAN has again voiced its concern over the political turmoil in neighbouring Iraq. President Ali Akbar Hashemi Rafsanjani said yesterday that he feared a "massacre" of the Iraqi people and American designs on the country. Tehran Radio said that Presi-

dent Rafsanjani also warned that Iraq's internal develop-ments "could lead to disaster". Mr Rafsanjani, worried that the turmoil could lead to Iraq's dismemberment or prompt the allied forces to stay longer in Iraq, has called twice since Fri-Baghdad and the opposition to head off an all-out civil war.

"I hope [the unrest] would ultimately lead to the sovereignty of the Iraqi people and benefit Islam and Moslems," Tehran Radio quoted the presi-

dent as saying yesterday.

But he added: "The avid eyes of world arrogance Ithe United States] are now fixed on Iraq. The importance of Iraq's oil, its geopolitical situation in relation to the Arab countries, the Persian Gulf and Israel have attracted the attention of world

Iran has meanwhile miled out keeping Iraqi aircraft flown to its territory during the Gulf war as part of a \$900bn reparations claim against Baghdad. "The idea is misleading," Iranian First Vice-President Hassan Ebrahim Habibi said at the end of a three-day visit to Tur-

#### Washington cancels travel warning

THE US State Department yesterday cancelled a notice warning Americans travelling anywhere in the world of the potential for Iraqi-sponsored terrorist activities, AP reports

from Washington.

The warning had been issued as the allies started the air war against Iraqi forces. But the US sald tensions still remained in parts of the Middle East, Africa and South Asia, despite a Gulf

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Hundreds line up for bread at a Kuwait City bakery yesterday as large-scale distribution of essentials begins for the first time since the city was liberated

spare parts, were left to run things how they could. "We had to take a lot of decisions, me and Mr Sami," said Mr Beh-behani.

They could bardly have refused to serve the Iraqis who came to them for soft drinks. "Iraqi officers used to come and say 'I want 7-up,' and you have to give it, or they could blow the place up," said Mr Khashram. "They paid for it. I

don't think these things should be taken as collaboration." The Iraqis deliberately tried to drive a wedge between Pal-estinians and Kuwaitis, and they seem to have succeeded, even at the cost of alienating

A Palestinian journalist who has lived in Kuwait all his life said the Iraqis arranged a demonstration in support of Presi-

some local PLO representa-

dent Saddam in the Palestinian district of Hawalli last year. Most of the participants were fraqi militiamen and virtually none were Palestinians living

Kuwaitis complain bitterly that Palestinians manned Iraqi road-blocks and insulted them. The journalist said he had never seen any Palestinians at road blocks, although he knew

of a few cases where this had

By Tim Coone in San Salvador

EL SALVADOR'S ruling right-wing Arena party yesterday claimed a narrow victory in Sunday's Congressional elections. Mr Arias Calderon Sol. the party's secretary-general. said Arena had won at least 42 seats in the 84-seat Congress and 100 out of 262 local govern-

The party's absolute majority in Congress still hangs in the balance, however, and the close result has highlighted a growing list of polling day

Unofficial results based on voting returns give Arena around 48-50 per cent of the vote, followed by the Christian Democrats and the left-ofcentre Democratic Convergence (CD). The CD has jumped to second place in the capital, San Salvador, displacing the Christian Democrats and winning eight to 10 seats overall in Congress.

Mr Ruben Zamora, the CD leader, said: "It has been a triumph despite the difficulties we have faced."

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These ranged from the CD's emblem failing to appear on ballot papers in the town of Santa Tecla, to the late opening of polling stations in areas of strong CD support and large numbers of people being unable to vote due to their names not appearing in the electoral roll, despite having been registered

The Central Electoral Council apologised for the Santa Tecla incident, attributing the oversight to "human error." The question being asked by the opposition, though, is

whether there has been a deliberate attempt to influence the results sufficiently for Arena to cling on to its majority in

Another CD leader said: "We shall challenge the results in every case where we can prove there has been fraud."

The Organisation of American States observer team, in an initial report on the elections, criticised the inadequacy of the electoral register, which caused much confusion on polling day, especially in the capital's working class suburbs of Méjicanos and Soyapango. Many people were sent to the wrong polling station, where

sun for four to five hours. ing to Mr Zamora, "between 8

So abstention was high at about 50 per cent but, accordand 15 per cent of people were unable to vote because they did not appear on the register where they were supposed to vote. These were forced abstentions."

His estimates have been independently confirmed by foreign observers of the polls. including a team of British observers.

The country's left-wing FMLN guerrillas warned that their war against government troops would continue after the expiry of the election truce last night.



Arena party president Armando Calderón and his wife Elizabeth celebrate victory

#### Maxwell 'near NY deal'

Maxwell and nine unlops at the strike-bound New York Daily News negotiated yester-day under a midnight deadline local time, amid signs that an accord was close to allow him to buy the alling daily, Reuter reports from New York.

Mr Maxwell, who returned to the bargaining table yesterday after a quick trip to London, was optimistic about an agreement. "Some things are almost

signed. Progress is being made. Let's hope we do it," he said. The Tribune Company of

Chicago, owner of the tabloid, has given Mr Maxwell until Thursday to complete a deal. Failing that, the company has threatened to close the 71-yearold newspaper, where unions have been on strike since Octo-

The paper has continued to publish, but circulation has dropped to less than half its pre-strike 1.2m copies a day. Before he can complete a deal with the Tribune Company, Maxwell must first reach an agreement on staffing and costs with the unions.

#### Petrochemical blast in Mexico

AN EXPLOSION and fire tore through a petrochemical com-plex in south-east Mexico yesterday, injuring at least 50 people and killing an unknown number in the port of Coatza-coalcos, authorities said, Reu-

ter reports from Mexico City. There was an enormous explosion that could be felt as much as 19 miles away," a Red Cross spokesman said.

The complex, called Pajaritos, is operated by the state oil company Petróleos Mexicanos (Pemex).

# Canada searches for political way forward

By Bernard Simon in Toronto

QUEBEC'S ruling Liberal Party has set off the most intense period of national soul-searching in Canada's history.

Spearheaded by a well-organised group of Quebec nationalists, the french-speaking province's Liberals decided in Montreal, at a weekend con-vention, to accept as official party policy a report which demands a referendum on Quebec independence by late 1992, unless the province is handed virtually all powers affecting it now held by the federal government in Ottawa.

This tough line is likely to be confirmed within the next few weeks by a non-partisan commission headed by two of the province's most powerful business leaders, Mr Michel Belanger and Mr Jean Campeau. Like the new Liberal policy, the Belanger-Campeau report. due this month, is likely to reflect the prevalent view among Quebeckers that

their relationship with the rest of Can-ada has brought more costs than benefits, and that they would be better off looking after themselves.

Federalists, though, are taking heart that the Liberals' new policy is probably not the final word on what Mr Robert Bourassa, Quebec's premier, will settle for in forthcoming negotiations on the future shape of Canada.

He indicated at the convention that he did not feel bound by all the elements in the party platform and that, in any case, his first preference was to find a way to keep Quebec in Canada. In his closing speech, he emphasised the economic benefits of the federation. The premier said his cabinet would draw up Quebec's precise constitutional demands, after publication of the Belan-

ger-Campeau report.
As it stands, the Liberals' platform is

totally unacceptable to the rest of Can-ada. It would leave the federal government with sole control over only a common currency, management of the national debt, customs duties, defence, and the transfer of payments to the provinces. It would share responsibility

in some other areas with the provinces. Although the other nine provinces are eager to wrest more powers from Ottawa, they recognise that the scale suggested by Quebec would leave cen-tral government mortally wounded.

The rest of Canada has yet to produce any coherent alternative to Quebec's swelling demands since the collapse last June of the Meech Lake accord, which was to have resolved provincial status. But the rapid course of events in Quebec has persuaded many influential Canadians of the urgency of forthcom-ing negotiations if their country is to survive in a workable form. A parliamentary group is studying ways to change the cumbersome amending formula of the 1982 constitution, which is widely blamed as the chief cause for the downfall of the Meech Lake accord. Also, Mr Brian Muironey, federal prime minister, has directed a group of senior civil servants

to review the structure of federal and provincial government.
The foundations laid by these groups for ensuing negotiations will very likely include a further devolution of powers to the provinces. Those looking for a unifying force in Canada are crossing fingers that the federal government will at least be able to negotiate more water-tight jurisdiction in those areas which it would still control, and that the provinces can be nudged towards dismantl-ing their non-tariff trade barriers.

# Free trade no brake on Mexican car sales

#### Booming vehicle exports to US should survive liberalisation, reports Damian Fraser

OR almost 30 years Mexicans were unable to buy foreign-made cars. By 1992, if a North American free trade agreement (Nafta) is enacted, they will be able to buy any car from anywhere within North America. But even so, many expect Mexico's car industry to carry on boom-

Much of the optimism is based on the rapid growth in Mexico's car exports in the nast five years. From 1985 to 1989 Mexican car and component exports to the US increased by an average of 142 per cent a year, as the big three US car companies, in particular, took advantage of the country's low manufacturing wages (about a fifth of those of the US) and favourable in-bond production terms to shift output south. In 1990 Mexico ran a trade surplus of over \$4bn in the car sector, which, after oil, was its second biggest foreign exchange earner.

However, Mexico still suffers from tariff and more substantial non-tariff barriers imposed by the US and Canada. Remove these, says Mr Miguel Angel Olea, the representative of Mexico's car parts industry in the North American Free Trade (Nafta) negotiations, and Mexico could double its output of cars to 1.5m cars a year by

Industry executives say the biggest non-tariff barrier is the

so-called "two-fleet provision" of the US and Canada. This forces US car companies to produce compact, fuel-efficient cars in US and Canadian plants in order to meet governmentmandated fuel efficiency averages for their total domestic

it particularly hurts Mexico's US-owned car plants, which are most efficient at producing

Mexican car exports

As % of total exports

1980 82 84 86 88

impact fuel-efficient cars, but which often operate according to legal, rather than industrial logic. According to Mr James Womack, research director of the International Motor Vehicle programme at MIT, Ford imports most of the spare parts for the Mexican-assem-bled, fuel-efficient Tracer model from the US, so the car

can qualify as domestic made. But it makes spare parts for some of its bigger, fuel-ineffi-cient US-assembled cars in Mexico, so these can be counted as imports. Other trade barriers are less pernicious, but will still form

part of the Naffa talks. The Mexican government will fight for and should get the removal of remaining US tariffs on its

the impact of an FTA is tem-pered by the knowledge that its car sector is still highly pro-tected and suffers from subsequent inefficiency.

While some export plants are the most productive in the world many of its domestic models could not compete in an open North American market. Mexico's annual domestic car production of 500,000 units

MEXICO's trade deficit widened to \$2.996bn in 1990, from 645m in the previous year. If receipts from maquiladora, or in-bond industries are included, Mexico managed a trade

Thanks to a rapid growth in imports – up 27.2 per cent in 1990 – the non-oil deficit was considerably worse than the government forecast in November. The government reckoned the non-oil deficit would be \$11.4bn for 1990, some \$1.7bn lower than the eventual out-turn. Had it not been for the higher than expected oil prices in the second half of 1990, Mexico's trade deficit would have been close to \$6bn.

The government will take some cheer from the restlience of non-oil exports at the end of 1990, when the US economy went into recession. In the first half of 1990, manufacturing exports grew by just 0.8 per cent compared to the same period in 1989; in the second half they were up by 20.9 per cent, to give a growth rate for the year of 10.9 per cent.

car and truck exports.

More tricky to deal with will be informal trade restrictions imposed by US companies. Metalsa, a Mexican producer of chassis, for example, imports machinery from its US supplier on the condition that it does not export chassis back to the

The Mexican optimism about

is divided among 10 models -leading to small, generally inef-

ficient production runs. What actually happens to the Mexican car market depends on how fast restric-tions on Mexican-bound exports cars and parts are phased out. The mainly domestically owned car-parts industry will try to maintain the 36

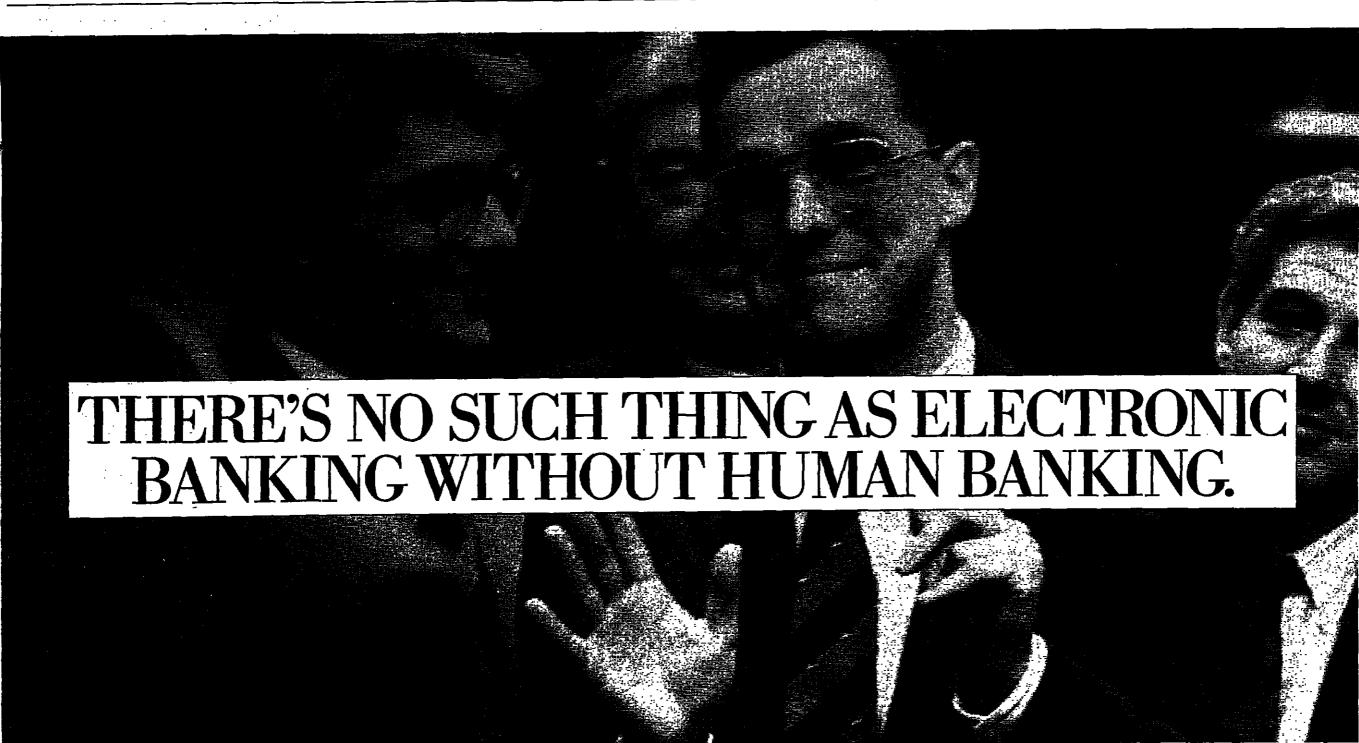
per cent local content law that Mexico's requires of its car producers. But eventually this will be replaced by a North American content rule, which stands at 50 per cent between the US

However the big three US car companies may well press for an increase of local content above the 50 per cent level when and if a free trade act is made tri-lateral. This will then put the three US companies at an advantage over Mexico's other two car makers, Nissan and Volkswagen, which import more than half their parts from outside North America, and will thus still be compelled to pay Mexico's 10 per cent tariff on the parts.

It will be much more difficult to harmonise car exhaust emission standards between

the three countries.

A free trade agreement will have to sort out Mexico's new foreign exchange restrictions on imports of parts and cars. At present for every dollar Mexican-based car companies spend on a finished car import (for which they pay a 20 per cent tariff) they have to generate \$2.5 in exports, a ratio which falls to \$1.75 in 1994. Canada has a similar where US exports to Canada have to equal roughly Canadian production. Unless Canada gives up its rule (which is unlikely), Mexico will fight to keep something similar.



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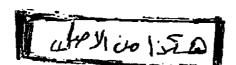
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AWORLD OF UNDERSTANDING.



German metal workers to receive national pay deal

By David Goodhart in Bonn

WORKERS in east Germany's metal industry will receive the same basic wage as their west German colleagues by 1994 in a deal which is likely to set a trend for wage negotiations in

east Germany.

The deal was criticised by The deal was criticised by some industrialists, who said wages would now be rising far faster than productivity. But it was praised by union leaders, who described it as a necessary step to hold skilled workers in cert formany.

east Germany.

A total of 300,000 people, many of them skilled workers, are expected to emigrate from east to west Germany this year and a further 500,000 east Ger mans will commute to work in the west (including west Ber-lin) by the end of the year, according to the official calcu-lations.

The metal industry deal will give shop-floor workers 62.5 per cent of west German wages from April 1 (with 58.5 per cent for office workers) before ris-

Prices in Germany rose by 0.2 per cent in February over the previous month and 2.7 per cent over the same month last year, thanks mainly to cheaper petrol. David Goodhart writes. The inflation rate is, how-

ever, expected to pick up sharply in the summer, after a recently agreed tax increase comes into effect, and analysts believe it will touch 4 per cent before the end of the year.

ing to 100 per cent in three further steps. However, working hours and fringe benefits are likely to remain less favourable in the east, keeping the overall wages package 10 to 15 per cent below the west Ger-man average even after 1994. Other sectors may move to harmonisation of basic wages a

almost been reached already. The wages round in west Germany is hotting up with one-day warning strikes expected today in parts of the country called by the OTV public services union in pursuit of a 10 per cent pay claim.

The union, which has been offered 4.2 per cent, argues that public service workers have had no real wage rise since 1975 and that wages are 16.5 per cent below the private sector average. However, public sector employers have little money to spare in view of the larger contribution they are having to make to the east. having to make to the east.

A settlement at a little over 5 per cent is expected in the west German public services, and in the metal industry negotia-tions which have just begun, although the recent decision to increase income tax for one year by 7.5 per cent may help push the settlement fractionally higher. The mine workers

# Spain seeks EC fund to boost economies of poorer members

little slower than the metal

industry, but in banking and insurance harmonisation has

By David Gardner in Brussels

SPAIN is calling on its partners in the European Community to set up a new compensation fund to boost the Community's poorer

economies.

Madrid also wants more flexible financing under the existing structural funds, which are
targeted on the Twelve's backward and declining regions.

In a paper to the inter-governmental conference (IGC) on political union, which is examining revisions to the Treaty of Rome, Spain has all but said that its price for eventual European economic, monetary and political union is a significantly bigger commit-ment by the EC to narrow the economic differences between

Spain's move was greeted with dismay by the Luxembourg presidency of the EC which said it might hold up the treaty negotiations. Spain is advocating the cre-

ation of what its paper calls an inter-statal compensation fund, modelled on Germany's federal mechanisms for reducing economic disparity between regions and similar to a weaker system operating in

The paper wants the EC to start setting up the compensation fund immediately. It would then become "the central instrument of economic and social cohesion" as the EC moved towards integration.

It describes the structural

funds as wholly inadequate in terms of the Community's ambitions to move beyond the single market. The structural funds were set up in 1988 to belp the southern and peripheral EC economies converge with their partners ahead of the 1992 programme. They were allocated a total of Ecu63bn (£44.7bn) for 1989-93.

By John Wyles in Rome

MR MARIO SARCINELLI has

marked his departure after nine years at the head of the

Italian Treasury with one of

the sharpest ever attacks by a public official on the capacity of Italy's political leaders to

cure the country's central eco-

decision to resign and to take one of the vice-presidencies at

the European Bank of Reconstruction and Development has

been prompted by the collapse of his belief in the real determi-nation of the Italian political

class to cure Italy's persis-tently high public deficits and

consequently ever rising public

Between the lines can be

read a great deal of bitterness at the conduct of the recipient

He makes it clear that his

nomic problem.

# Structural Funds

Belgium	0.1	0.1	0.1
	0.1	0.1	8.7
Denmark			
Germany	0.0	0.1	0.1
Greece	1.6	2.3	28
Spain	0.5	0.6	3.0
France	0.1	0.1	0.1
Ireland	1.5	2.2	2.7
Italy	0.2	0.2	0.3
L'bourg	0.2	0.1	0.2
N°lands	0.1	0.1	0.1
Portugal	24	2.7	3.7
UK	0.2	0.2	0.2

Two thirds of this is spent in laggard regions with per capita income below three quarters of the EC average, and most of the other third is spent in regions in industrial decline.

Portugal, Greece and Ireland are wholly covered under the first criterion, as are large parts of Spain and southern Italy. The UK, Spain and swathes of Belgium and France benefit under the second head-

A recent study of EC regional development by the European Commission makes clear that despite this effort, and after a period of sustained economic growth, convergence proving a very long process.

The four less developed member states, Spain, Portugal, Ireland and Greece, grew an average 1.2 percentage points a year more than their partners in 1986-90, but in terms of GDP per capita they moved only from 66 per cent of the EC average to 69 per cent last year. Spain moved from 72 to 77 per cent of the average while Greece fell back from 56 to 53 per cent.

Sarcinelli makes parting attack

of Mr Sarcinelli's departing

thoughts - Mr Guido Carli, the 77-year-old Treasury Minister

whose appointment in July

1989 appeared to symbolise the determination of the coalition

led by Mr Giulio Andreotti to

mount a more resolute attack

on the public finances problem

than its predecessors had done. The former director general's

letter, dated February 28, was

published yesterday by the business weekly, Il Mondo.

Mr Carli's first budget, for 1990, finished with a L146,000bn deficit – L13,000bn

above target - while the 1991 exercise may be even wider of

the mark without a mid-term correction. In the meantime.

total Italian public debt is hov-

ering at around 100 per cent of gross domestic product.

Only if the four managed to sustain the growth differential of the past five years over the next two decades would they manage to reach a GDP per head of 90 per cent of the EC average, the commission con-cluded.

The Spanish paper emphasises, moreover, that recent growth in the poorer countries has often been at the expense of high inflation and rising cur-rent account deficits. The paper also calls for:

A substantial increase in the

structural funds from 1994; ■ A more progressive system of EC taxation, based on "the rel-ative prosperity" of member ■ Softer co-financing rules

whereby member states have to match the EC's structural funding. Countries like Greece, in particular, have often been unable to come up with the matching capital, whereas Spain, which has received over a quarter of the outlays, has been able to press ahead faster;
The adoption of EC policy
that was geared more towards
recognising the economic differences between the Twelve, in particular on transport, environment, research and development, training and state aid, which should be made more readily available

for backward areas. written by the Spanish treasury, backed a commission proposal to switch farm spending from price subsidies to direct income support to farmers, which would shift a large part of the Ecu32.5bn agricultural budget southwards.

It also called for changes in competition policy which made it harder for governments to aid industry in prosperous regions and easier in backward

Mr Sarcinelli's letter, which

also draws attention to the

scarcity of economic expertise

in the Treasury, says that he

had no alternative to resign because of his doubts "about

the effective will of those in

command to pursue the objec-tives believed to be indispens-

able for the salvation of the

country."

He says that his failure to

have Mr Caril's support for his opposition to the granting of full insurance cover for L15,000bn of credits to the Soviet Union and Algeria was

the occasion, not the explanation for his resignation,

He reminds Mr Carli of an old saying in the Dutch Trea-

sury that "the road to (finan-

cial) hell is paved with guaran-

#### **Polish** privatised company cuts staff

By Christopher Bobinski

THE Krosno Glass works, one of Poland's first five companies privatised at the end of last year, is planning to sack around a fifth of its 7,000 employees to avoid bank-

ruptcy.

The company, which exports more than 40 per cent of its output to western markets. has been badly hit by a big increase in energy costs this year while the exchange rate has remained stable and domestic demand has been

Officials at the plant in south-eastern Poland yester-day confirmed that the first sackings would come in April and would eventually affect between 1,000 and 1,500 shopfloor and office staff.

On the country's debt, Mr Jan Krzysztof Bielecki, the

Jan Krzysztof Bielecki, the prime minister, said yesterday that he was confident that decisions on Poland's debt reduction would be taken by western governments in April. He was speaking after a meeting with Mr Jacques Attali, the president of the European Bank for Reconstruction and Development (EBRD), which is to help in integrating the post-commuintegrating the post-commu-nist countries and western

Polish officials yesterday were in Paris talking to a working group of the western countries to whom Poland owes \$33bn (£17bn). An agreement on rescheduling Warsaw's sovereign debt payments runs out at the end of March.

The US, grateful for Polish support during the Gulf war, has been the most generous in urging a Polish debt reduc-tion, but has met with little enthusiasm from either Germany or Japan. A realistic consensus, the US has told the Poles, now seems to centre on

a 50 per cent writedown. Poland had asked for an 80 per cent reduction and now efforts are aimed at finding ways of rescheduling the difference to permit Poland to maintain liquidity and to keep up with the remaining debt-

#### **Papandreou** corruption trial opens

By Kerin Hope in Athens

THE TRIAL on corruption charges of Mr Andreas Papandreou, the former Greek socialist prime minister, and three ex-cabinet ministers opened yesterday with a brisk dismissal of procedural objections raised by the defence.
As expected, Mr Papandreou did not appear. He rejects as a political plot his indictment by

parliament for alleged complicity in a \$200m (£104m) embezziement scandal at the Bank of Crete. His former depnty prime minister, Mr Agamemnon Koutsogiorgas, objected to the composition of the 13-member tribunal and also demanded that one of the three prosecutors be with-

The presiding judge, Mr Vas-silis Kokkinos, rejected both objections and also ruled against appointing a legal counsel for Mr Papandreou since he is being tried in absentia.

The trial is expected to last several months. It is being broadcast live by a private television station with close ties to Mr Papandreou's Pan-hellenic Socialist Movement

Police closed the boulevard outside the supreme court building where the trial is taking place, fearing large-scale demonstrations by socialist supporters. But only a few hundred Pasok members turned up, waving party flags and chanting "Hands off

# Prague and Iran plan oil-for-arms deal

CZECHOSLOVAKIA, seriously hurt by shrinking Soviet oil supplies, wants to buy 10m tonnes of oil from Iran in exchange for machinery and

heavy arms.
The deal, worth \$3bn (£1.5bn) at current oil prices, was dis-closed by Prague officials after a visit to Tehran by Mr Jiri Dienstbier, the Czechoslovak foreign minister. Iran had expressed interest in bartering oil for industrial equipment including power stations, and military supplies.

The potential deal, however, presents Mr Vaciav Havel, the president, with a dilemma. Mr Havel condemned his nation's flourishing arms sales — Czechoslovakia was the world's eighth largest weapons exporter in 1986 – as morally repugnant and halted them last year. But pressure has built up on the president from all sides to reverse the ban,

Tens of thousands of Slovak separatists staged one of their biggest demonstrations for independence from the Czechoslovak federation in Slovakia's capital Bratislava yesterday, Reuter reports

from Prague. Witnesses said the city's Witnesses said the city's Slovak National Uprising Square, which can hold 20,000 people, was packed with demonstrators abouting "enough of Prague". They called for the formation of a Slovak state and voiced sup-

which threatens to put 80,000 workers out of jobs in the Slovak republic alone. Among the Czechoslovak industrial companies which are

"technically insolvent", according to Mr Miroslav Zamecnik, an adviser to the finance minister, are several arms produc-ers, including ZTS Martin in

port for a declaration of sovereignty put forward last week by nationalist groups.

The crowd booed whenever the names of federal Czechoslovak officials were mentioned and supported calls. and other separatist institu-tions. President Vaclay Havel on Sunday denounced the sovereignty declaration as "an attempt to achieve a sort of independence in an unconstitutional way".

Slovakia, which makes T-72 tanks under Soviet licence. someone else will - the US France, Germany or Sweden,"
Mr Zenek Cerveny, deputy foreign trade minister, said yesterday. Mr Cerveny noted,
though, that a political deci-

sion was required from Prague.

Prague initially intended to buy 3m tonnes of oil from fran-but Soviet deliveries, which amounted to 18.2m tonnes last, year, were halved this year Of the reduced amount, 5.5m tonnes are for hard carrency and the remainder looking increasingly doubtful, is part of a barter deal, A breach in Prague's ban on same exports took place recently when the US bought several Tatra tank transporters. The Pentagon deployed many more of the reliable, air cooled Tatras in Saudi Arabia in the war against Irac B was given the trucks by Germany which, in turn, had inherited them a one east Germany.

Mr Jindrich Lacko, spokes man for the foreign trade ministry, said he was confident that Czechoslovak arms exports would resume within a European agreement governing the sale of weapons. Prague's ban on arms exports

the sale of weapons.

#### Aérospatiale in Turkish satellite contract ARROSPATIALE of France has secured finance under a \$315m contract to supply the Turkish telecommunications agency with its first commercial sale! lite, writes John Murray Brown in Ankara Banque Indosuez, which is

lead manager of a joint French-German financing packaging, confirmed yesterday that a commercial loan of around \$50m had been signed. In addition there was a buyer's credit tion there was a buyer's credit agreement for \$265m, 86 per-cent of which is guaranteed by Coface, the French export insurance agency, the remain-der by Hermes of Germany. Aerospatiale, which is in a consortium with Messer-schwitt Bolkow, Blohw ACRI.

schmitt Bölkow-Richun (MBB) of Germany, won the confract against opposition from both a British Aerospace consortium and Hughes Aircraft of the US. The contract includes the cost of a ground station, two satellites and finance for the launching by the European Arlane space consortium in which Aerospatiale has the largest stake.
Indosuez's commercial loan

co-led by Kreditanstalt für Wiederaufbau, will be repaid over 10 years with an interest rate of 1% over London Inter Bank Offered Rate (Libor). The buyer's credit is also for 10 years, with the French portion carrying floating rate interest THE PEOPLE'S HERO; A supporter of Russian Federation President Boris Yeltsin clutches a copy name fixed rate interest on of his book during a mass demonstration in Leningrad held in support of the radical leader—export credits.

# Britain 'ready to do business' in EC Partial text of John Major's speech to the Adenauer Foundation in Bonn

S we progress the same team. . . My aims through the 1990s, for Britain in the community tions-and traditions. can be simply stated. I want us will be seen ever more clearly to be the dynamo to be where we belong. At the very heart of Europe. Working

of prosperity. It alone can generate the standard of living to which individuals aspire. Effective economic and social policies are not simply a matter of drawing the boundary between the private and

public sectors. Governments must ensure fair play in the market, to protect free choice. They – we – must break up monopolies, dismantle trade barriers and disentangle restrictive practices, at the national and international level. . And on its own patch, too, the State must subject itself to the discipline of customer c<u>h</u>oice.

. .We want to engender what you would call the "social solidarity" of a nation - and I have called "a nation at ease with itself".

So in our two parties, we are inspired not only by similar philosophies but by shared values. Let us build on this. As like-minded parties we can achieve great things together in Europe and for Europe. Our MEPs co-operate ever more closely in the European Parliarelationship develop further. It must surely make sense for our MEPs to work together in

with our partners in building the future. That is a challenge we take up with enthusiasm. We are bringing our own

ideas to the intergovernmental conferences on economic and monetary union and political union. And a willingness to discuss both our own ideas and the ideas of our partners openly and positively.

Britain will relish the debate

and the argument. That is the essence of doing business in today's Community. And, we want to arrive at solutions which will enable us to move forward more united, not less. That is why we think it bet-ter that change in the Commu-nity should be of an evolutionary rather than a revolutionary kind. It would be a tragedy if Europe tried to move so that in the cause of

unity it provoked disunity. There are many things we can and must do in common with our European partners. At the same time, Europe is made up of nation states: their vitality and diversity are sources of strength. The impor-tant thing is to strike the right balance between closer co-operation and a proper respect for national institu-

So let me set out a British agenda. First, price stability must be the prime objective of monetary policy. Whether or not it is sensible to use the same money, surely we can all agree on the need for sound money. As finance minister, I took sterling into the exchange rate mechanism because I knew membership would help drive inflation down. Germany's own record is exemplary; we understand the German determination not to move to new arrangements.

which are less effective. Second, economic and mone-tary union must be based on free and open markets. Stage One still has a long way to go before we can proclaim that Europe is truly open for finance. As the President of the European Commission made clear last month, the Community must devote the same energy to its programme for the single financial area as to proposals for subsequent stages of the EMU process.
Third, the development of

monetary co-operation must depend on much greater progress towards economic conver-gence between member states. The gaps at present are simply too wide. To rush forward and ignore them would be to risk economic failure. We must ensure that the eco-

we contemplate planting the seed of a completely new monetary discipline. We should establish clear and objective performance criteria for mov-ing between the stages of the EMU process.

Britain has proposed that the Community should use the period after Stage One to learn

nomic ground is fertile before

by action, through the development of a new common currency, the hard ecu. At the same time, monetary policy should remain firmly in

national hands in Stage Two. Finally, though others in the Community may take a different view, we in Britain think it best to reserve judgment on a single currency until later. We cannot accept its imposition. But we are confident that the intergovernmental conference will be able to work out arrangements which protect the right of a future British Parliament to make a decision

A common foreign and security policy requires consensus. Another necessary condition is recognition of the vital need to keep Atlantic ties strong. As we look at the wider world, the pivotal role of the United States is clear - and in the last become clearer still. The Com-

#### Thatcher threat over loss of sovereignty By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher is prepared to

break publicly with her successor if she judges that Mr John Major is ready to accept a significant loss of national sover-

eignty to the European Community.

Her stance, coinciding with Mr Major's efforts to establish more cordial relationships with Britain's European partners. has underlined the risk of a renewed split within the British Conservative party over Europe.
Mr Major yesterday voiced his determi-

nation to put a new Anglo-German alliance at the centre of a more positive British approach to European integration. His speech, stressing both a close iden-tity of interests between London and Bonn and Britain's willingness to play an active role in closer European co-operation, fol-lowed Mrs Thatcher's weekend warning of the risk of German domination of a European "superstate". Ministers agreed the

contrast between the two approaches

could hardly have been starker.

Mr Major lavished praise on Chancellor Helmut Kohl, with whom Mrs Thatcher had an often frosty relationship. The prime minister distanced himself further from his predecessor with the comment that he was the first British leader from the generation that had grown up after the second world war. Close associates of Mrs Thatcher indi-

cated that Europe remains the single issue on which she would be prepared to put her own views above the need to preserve unity in the Conservative party in the run up to the general election.

She is said to have been "greatly alarmed" by a recent speech of Mr Douglas Hurd, the foreign secretary, in which he suggested that closer co-ordination of foreign policy within the EC could be completed. mented by a more active role for the Western European Union in shaping defence policy. She is convinced that the US should continue to play a dominant role in western defence policy through Nato.

She also remains adamantly opposed to plans for a single currency and for an extension of majority voting in the European council of ministers. Against that background her warnings are being seen as "a shot across Mr Major's bows". The comments, which included an attack on German "embilitims" here. German "ambitions" have reopened pub-licly the divisions among Conservative members of parliament.

As Mr Major spoke yesterday his former parliamentary private secretary firmly backed Mrs Thatcher's stance. Mr Tony Favell said if Britain lost control of its

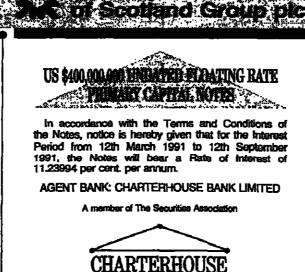
finances and foreign policy it would no longer be an independent country.

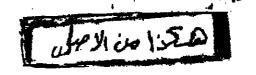
Mrs Thatcher's friends believe many MPs would line up with her against Mr Major if she judged he had ceded too much sovereignty at intergovernmental conference. ences on monetary and political union. At present, however, she appears anxious to act as a brake on policy rather than to provoke a confrontation

The Envel Fault of Scotland Group, ple Notice to the Holders of Warrants to subscribe for shares of common stock of TAKASAGO THERMAL ENGINEERING CO., LTD. (1) U.S.\$25,000,000 3% per cent. Guaranteed Notes due 1991 with Warrants (the "No. 1 Warrant") US \$400,000.000 ENDAYED FLOATING RATE PROBABY CAPITAL NOTES (2) U.S.\$60,000,000 4% per cent. Guaranteed Notes due 1993 with Warrants Pursuant to Clause 4 of the Instruments dated (1) 23rd December, 1986 and (2) 12th In accordance with the Terms and Conditions of October, 1989 under which the No. 1 Warrants and No. 2 Warrants were issued respectively, NOTICE IS HEREBY GIVEN AS FOLLOWS: the Notes, notice is hereby given that for the interest Period from 12th March 1991 to 12th September 1991, the Notes will bear a Rate of Interest of 11.23994 per cent. per annum. At the meeting of the Board of Directors of Takasago Thermal Engineering Co., Ltd. (the "Company"), held on 12th February, 1991, the Company resolved to make a free distribution of shares of its continon stock (par value Yen 50 per abare) on AGENT BANK: CHARTERHOUSE BANK LIMITED

22nd May, 1991 at a ratio of 0.1 new share for each share held to the sh record as of 31st March, 1991 (Japan time). 2. As a result of such free share distribution by the Company, the Subscription Prices per share of common stock of the No. 1 Warrant and No. 2 Warrant shall be adjusted pursuant to Clause 3 of the respective fastragent and Condition 7 of the respective Terms and Conditions of the Warrants from Yen 798.00 to Yen 725.50 for No. 1 Warrant and from Yen 2,081.00 to Yen 1,891.80 for No. 2 Warrant, effective as from lat April, 1991 (Japan time).

TAKASAGO THERMAL ENGINEERING CO., LTD.





By Colina MacDougall and David Dodwell in Chengdu

CHINESE officials have ments for grain will rise launched an initiative for rural reform in the south-western almost Yuan I a kilo. Buyers reform in the south-western province of Sichuan, in a township renowned as the springboard for the scrapping of communes a decade ago.

The 500,000-strong township of Guanghan is to abandon state-controlled grain pricing, replacing it with a free market in rice and other grains.

The Chinese government has until now balked at such a plan, fearing a consumer back-lash to higher food prices. But faced with a mounting annual bill for subsidies and increasing reluctance among farmers to grow rice at current low prices, it has been forced to

will no longer receive rationed grain at low fixed prices but

will be given a temporary wage supplement of Yuan 75 a year. If successful, it is intended to lead to abolition of fixed food prices across Sichuan and per-haps later, China. It is also the first step to scrapping food sub-sidies, which have played an important part in hobbling China's economy,

Guanghan became famous in 1978, when the then-Governor of Sichuan, Zhao Ziyang, adopted it as a model for the rest of Sichuan and in due course all China. Zhao, a keen tt. reformer and protégé of Deng Guanghan farmers' pay-Xiaoping, was sacked as Chi-

na's party leader in 1989 during the Tiananmen demonstra-Guanghan's market experi-

ment, which begins on April 1, comes when Peking still appears to be controlled by conservative leaders, where commitment to reform has been in doubt.

Ma Lin, Sichuan's vice-gover-Ma Lin, Sichum's vice-gover-nor, noted: "The grain price is irrational. If we don't do any-thing about it, we will harm the initiative of farmers. The only way to resolve the prob-lem is according to the law of value, specifically to raise the

But China's grave economic problems, which include over one-third of government funds being consumed by subsidies,

have pressed even the conservatives into recognising the need for fundamental economic

reform. Officials stress that other subsidies, like those for fuel, power, pesticides and fertiliser, will be kept. However, if Guanghan's reforms succeed, the steady unravelling of other subsidies can be expected.

Officials in the township, and in Chengdu, the provincial capital, point out this remains a pilot scheme at the moment.
The township has been taken out of the provincial budget, and will in effect operate in a cocoon until the exper-

imental phase is over. If it flounders, Peking will be able to disown it without loss of face. Leaders may be forced to do so il urban workers protest at having to pay higher

Their concern in the wake of the Tiananmen demonstrations to placate the country's restless urban population has been acute. "It is extremely compli-cated," Ma said. "If the reforms fail they could cause chaos in

the market." China's leaders have been considering these moves for about a year, Alarm over the destabilising consequences of rapid reform in the Soviet Union has prompted extra cau-

Nevertheless, Zhou Jiapei, director of the restructuring system office in Guanghan, said he expected early results. "In less than a year, we should

be able to see if the initiative to plant grain is increased or decreased. Within three months, we can judge city dwellers' reactions to price

In the streets of Guanghan yesterday, signs above grain stores were encouraging people to buy grain cheaply, while

But shoppers at the store seemed unconcerned about the

Quelling doubts about the government's long-term com-mitment to reform, Ma Lin asserted that Sichuan "should concentrate itself on economic development...We must judge our work as effective or not on whether economic develop-

THE EUROPEAN SECURITIES MARKETS

**WORLD PHARMACEUTICALS** 

London - 18 & 19 March 1991

lers and the patients themselves.

London - 22 & 23 April 1991 The Financial Times is arranging a high-level conference on the European securiti markets, which will look at the market mechanisms that are needed to support cross-bors

**FINANCIAL TIMES** 

**CONFERENCE** 

This topical programme arranged in association with Coopers & Lybrand, will focus on the challenges facing pharmaceutical menufacturers in the 1990s, as governments seek to contrain ever-increasing health care costs by imposing lighter controls and by encouraging greater competition. The conference will consider the new restationships that competition is creating between menufacturers, health service providers, insurers, the medical profession.

entropeasers any see passers, grammerses, Speakers taking part house; Dr Ermest Mario of Glazo Holdings; Professor Dr Walter P von Warsburg of CESA-GEKTY; The Rt Hon William Waltegrave, MP, LK Secretary of State for Health; Mr James Cochrane of The Welforms Foundation, Mr Vadiciar Deigin from the Ministry of Health of the Russian Federation and Mr Massaru Wads of the Ministry of Health &

Speakers include: Peter Resiline, Chief Executive of the ISE;
Jean-François Théodore, Chief Executive Officer of Paris Bourse;
Dr Riddiger von Rosen, Vice Chairmen of the Federation of the German Stock Exchanges,
Tjerk Westerterp, General Director of the European Options Exchange in Ameterdam,
Franço Piro, Chairman of the Finance Committee, Chumber of Depoties, Isaly; Mr Richard
Grasso, Executive Vice Chairman, President and Chief Operating Officer, The New York
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Ul enquiries should be addressed to: Financial Yimes Conference Organization, 128 Jerry set, London SWIY 4U.J. Tet: 071-925 2322 (24hour answering service), Teles: 27347 FTCONF G, Fac: 071-925 2125.

# Where poverty begins at home and stays with scant relief

IN A REGION where the poorest of China's poor scratch out a subsistence living, Mei Zhen is a victim of the world's most devastating poverty

writes Peter Ellingsen.
It takes an hour to climb the mountain where she and her family live with 30 or so other households in the simply named "Big Red Slope village", a community of Miao people on a mountain in southern Yunnan province.

After a decade of reform China has its peasant success stories, but in the wasteland where the Miao have been driven there is only a hostile environment and official neglect. China has a minority pro-

gramme on paper, but it amounts to very little in remote areas. Studies show the village average income is less than 100 yuan (\$19.50) a year, half China's 1987 poverty line. Mei Zhen's grandfather, Zhang Guang Ming, already knarled and bent at 53, did not go to school, and although

many advances have taken place in China since his youth, neither does she. "She went to school for a while," Zhang says, "but she could not under-stand, so she had to leave." Mei Zhen, who like most of the Miao has trouble reading and writing Mandarin, now tends

the pigs.
Mei Zhen's The family of five sleep on the ground, or above the shelter where the animals are kept. Huddled around the the fire, her grandfather, Mr Zhang handed out gifts to the visitors - handfuls of sunflower seeds - explaining that things are now better than in the Cul-tural Revolution when farming was collectivised, and they were hungry all year instead of

for only two months. Meat, except for Chinese New Year, when everyone will try to slaughter a pig, is not usually on the diet. Scratching his head, and poking at the smoky fire. Mr Zhang says the family lives on buckwheat, combread and potatoes. With a culture and language

distinct from the Han, the Miao have few means of breaking the cycle of deprivation. Girls inevitably stay in the village, making the colourful skirts that will attract a husband, while some young men imag-ine a better life in the only occupation normally open to

them, the army.

Life for the Miao has improved, mainly because of the work of two Australians, Mr Phillip Bennown and Dr Irene Bain, who run an aid project, along with other self-help developments in surrounding areas. China can rightly boast of a boom in the standard of living for rural workers. Despite massive unemployment, peasant incomes have risen more than

50 per cent in the past five Officially, the number of rural people with annual incomes below 200 yuan has fallen from 32 per cent in 1985 to about 5 per cent, but that still leaves around 40m people, most of whom are non-Han, liv-

ing in barren areas along the borders. The poorest are in Tibet, but many of the nation's 55 minorities (more than 100m people) are in similar straits.

There have been massive

development projects in minority regions, along with attempts to preserve ethnic languages and give educational opportunities to disadvantaged groups. The rate of adult illitations and the statement of the stat eracy among the minorities remains around 50 per cent and the paternalism comes at a price. Han settlers have for years been moving into minority areas, diluting the indigenous culture, and as far as the party is concerned, non-Han still represent a threat.

This is obvious in Tibet,

where locals actively resist domination from Peking, but it is equally true elsewhere. Liang Wen Xuan, Yunnan deputy government head, says the poverty that "still exists in some remote minority areas, is largely the fault of the minorities. "The one fundamental reason for poverty is



Young men join the army but the old have no escape

Mr Liang, like most officials.

the lower quality of the people, and their low education level," has never been to the remote areas he talks about, and has what is required.

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Amsterdam, February 1991

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OSAKA UOICHIBA CO., LTD.

U.S.\$60,000,000 37/8 per cent. Guaranteed Bonds due 1992

NOTICE IS HEREBY GIVEN that on 25th February, 1991 the Board of Directors of Osaka Uoichiba Co., Ltd. resolved to make a free distribution of shares of its common stock to the shareholders on record as of 31st March, 1991 (Japan Time) at the ratio of 0.25 share for each share held.

As a result, the subscription price will be adjusted effective as from 1st April, 1991 (Japan Time) as follows.

> Centent subscription price: Adjusted subscription price:

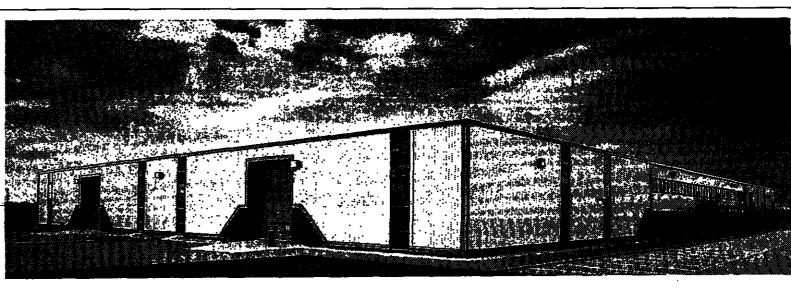
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12th March, 1991

By: The Fuji Bank and Trust Company

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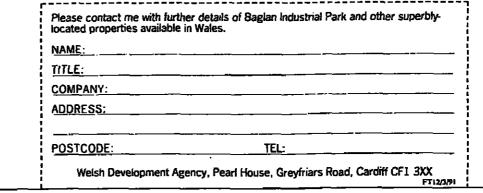
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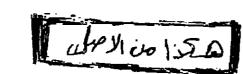
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NOTICE IS HEREBY GIVEN that pursuant to Condition 6 (b) of the Notes, U.S. \$13,000,000 principal amount of the Notes has been drawn for redemption on the 16th April, 1991, at their principal amount, together with accrued interest to 16th April, 1991.

On the 16th April, 1991, the said redemption price will become due and payable on each Note to be redeemed, together with accrued interest from 25th November, 1990 to 16th April, 1991 amounting to U.S. \$215.42 per U.S. \$5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on and after 16th April, 1991 upon sentation and surrender of the said Notes, with all coupons appertaining thereto, at any of the

> Bankers Trust Company l Appold Street, Broadgate,

Banque Indosuez Luxembourg 39 Allée Scheffer Luxembourg

London EC2A 2HE The Republic of Austria Pass-Through Securities Limited shall be discharged from its obligation to pay principal and interest on the Notes ten years and five years, respectively, from the Relevant Date for the payment thereof.

**Bankers Trust** Company, London 12th March, 1991

Agent Bank

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DIVIDEND ANNOUNCEMENT

The shareholders are hereby informed that the Annual General Meeting of February 21st, 1991 has approved the payment of a dividend of USS 0.15 per share for Hypo F & C US DOLLAR SHORT TERM ASSETS PORTFOLIO payable against presentation of coupon No. 1; GBP 0.63 per share for Hypo F & C STERLING SHORT TERM ASSETS PORTFOLIO payable against presentation of coupon No. 2;

USS 9,55 pershare for Hypo F & C MULTI-CURRENCY BOND PORTFOLIO payable against presentation of coupon No. 3; USS 0.15 per share for Hypo F & C NORTH AMERICAN BOND PORTFOLIO payable against presentation of coupon No. 3;

GBP 0,70 per share for Hypo F & C STERLING BOND PORTFOLIO payable against prescritation of coupon No. 3;

USS 0,10 per share for Hypo F & C WESTERN PACIFIC EQUITIES PORTFOLIO psyable against presentation of coupon No.1;

to shares subscribed and in circulation on February 28th, 1991 payable on March 14th, 1991 against presentation of their respective coupons. The shares are to be quoted ex-date February 28th, 1991. The shareholders can each the dividend at the following bank:

Banque Gétérale du Luxembourg S.A. 27. avenue Monterey LUXEMBOURG

The Board of Directors

#### ASLK-CGER IFICO US\$ 85,000,000 **GUARANTEED** FLOATING RATE BONDS DUE 2000 **AMENDED** NOTICE

Notice is hereby given that for the second six months interest period from February 25, 1991 to August 23, 1991 the Bonds will carry an interest Rate of 7,1125% per annum.

Interest payable on August 23, 1991 against coupon Nr 2 will amount to US\$ 353,65 per US\$ 10,000 Bond and US\$ 3.536,49 per U\$\$ 100.000 Bond.

BANQUE UCL S.A. AGENT BANK

#### **Conference** on boat people

company. "This is because there is no crime," he explains. Mr Kim Sang Bok, an official at the Kim Man Yoo hospital in downtown Pyongyang, informs us that North Korea has zero

Just in case hospital patients are not aware of their good fortune, a sign outside wards on the first floor gives prices for operations — in Japan. In North Korea they are all free.

There is no prostitution and no sex before marriage, says the barman in the Changgwangsan hotel in central

gwangsan hotel in central Pyongyang. There is no danc-ing either, judging by the com-pletely empty disco where his bar is situated. Even diplomats with 15 years' experience in the North

Korean capital argue about whether its citizens really

believe they are living in a

workers' paradise.
But this is what the subjects

of President Kim Il Sung, "the great leader", are taught – in-cessantly and from a very

early age. "We teach our children

about the political ideas of the great leader" said the deputy

NEW ZEALAND can expect a

gradual but modest recovery this year, the Organisation for

Economic Co-operation and Development predicts today in an optimistic survey\* of New

Zealand's economic prospects.

The country has experienced five years of stagnation,

despite extensive reforms under the former Labour government, which have given greater independence to the central bank, cut subsidies to industry and lowered barriers

industry and lowered barriers to imports.
Inflation has fallen, from a

high of 15.7 per cent in 1987 to 4.9 per cent in 1990, but at the

expense of falling output and a sharp rise in unemployment to an estimated 7.6 per cent in

The OECD expects economic

growth of 1.5 per cent in 1991, rising to 2.3 per cent in 1992,

driven by growth in invest-

ment and exports. Inflation

should continue its downward

path to 3 per cent in 1992 but

consumption is expected to

remain depressed; no fall is expected in either unemploy-

ment or the current account

The newly elected conserva-

The newly elected conserva-tive National party govern-ment introduced a package of spending cuts and tightened the rules governing the pay-ment of welfare benefits last December, after the OECD's report was completed. How-

ever, the report built into its

assumptions a similar package, when compiling its projections.

The OECD pins the blame for New Zealand's poor eco-

nomic record over the past two

deficit,

**OECD** predicts upturn

for New Zealand

per cent alcoholism.

P ANGLOSS, the incurable optimist in Voltaire's Candide, would have been at home in modernday North Korea. His claim called AUSTRALIA, Britain and Canada have called an internathat "all is for the best in the best of all possible worlds" is echoed by every North Korean tional conference in Geneva on March 25 and 26 to discuss the plight of Asia's thousands of Victnamese refugees, the For-eign Office said yesterday, met on Pyongyang's spotless streets. "There are no prisons," says Mr Lee Jong Bin, a guide with the Diamond Mountain tour

Reuter reports from London. Senior officials from 11 other nations have been invited to discuss setting up a steering committee to help solve issues relating to the Vietnamese boat people.

"The UK policy has not changed. Those who are not refugees can have no hope of settlement and will return to Vietnam," said a Foreign

Office official.

Genuine refugees are considered to be those seeking political refuge rather than migrants who leave their country to try to better their lives elsewhere.

Countries invited to the conference are France, Hong Kong, Indonesia, Japan, Mal-aysia, Netherlands, Norway, the Philippines, Thailand, the US and Vietnam.

Britain, Hong Kong and so-called first-asylum coun-tries agreed at a meeting in Geneva in 1988 that south-east Asian countries would continue to allow boat people to land provided genuine refugees were accepted for resettle-ment elsewhere and those clas-sified as illegal immigrants

There are more than 120,000 boat people in camps throughout south-east Asia, many of whom have little or no hope of being accepted as genuine ref-

The British colony of Hong Kong, which will be handed back to China in 1997, has introduced a tough screening policy for Vietnamese arriving there and only about 10 per cent are accepted as genuine

#### Kerekou gets 26% of vote in Benin

By William Keeling in Lagos

PRESIDENT Mathieu Kerekou, military leader of Benin, is clinging to power after Sun-day's elections. With more than half the votes counted, he has 26 per cent and has denied outright victory to Mr Nice-phore Soglo, the interim prime

minister, who has 37 per cent. The elections are the first to take place in Benin since Gen Kerekou seized power in 1972. They are the climax of a yearlong campaign to return the small west African country to multi-party democracy after Gen Kerekou espoused Marxist-Leninism and led the country into economic bankruptcy. Benin has an external debt of over \$1bn and foreign exchange earnings of just

Mr Soglo, a former World Bank director appointed interim prime minister in February 1990, is regarded in western diplomatic and business circles as the man most canable of turning the economy

His chances of assuming

\$200m a year.

power depend on the support of the other 11 candidates.

The elections, passed off peacefully although the interior minister, Mr Jean-Florentin Feliho, had announced that members of Gen Kerekou's 1,500 strong presidential guard were planning to assassinate

leading civilian, military and religious figures. Gen Kerekou has warned that he would not step down if there was evidence of violence or electoral rigging. If no candidate achieves an

absolute majority, a second round with the two top candidates - almost certainly Gen Kerekou and Mr Soglo-will take place on March 24.

#### Two charged in S A fraud case

TWO stockbrokers have been charged with fraud, and war-rants have been issued for the arrest of two senior invest-ment officers at the Old Mutual, South Africa's largest life insurance company, in an investigation into irregular share dealings, writes Philip Gawith in Johannesburg, Attorney-general Frank

ohannesburg. Law and order minister, Mr Kahn confirmed yesterday that Mr Greg Blank, a director of stockbrokers Frankel Max Polisk Vinderine, and Mr Ken Fouche, a broker at Ed Hern Rudolph, had been charged Mr Vlok welcomed a joint

They were arrested Sunday night, charged, and released on ball of R500,000 (\$195,519) tha Freedom Party. each. The case has been remanded for three months.

Marcus said the government measures went too far. "The declaration of an unrest area usually means a massive police and military presence and that tends to exacerbate the problem," she said.

ANC and Inkatha leaders battled to restrain their supporters from further murder-

standing government debt, combined with persistently high inflationary expectations have forced the Reserve Bank to maintain very high nominal interest rates to maintain a squeeze on inflation, the OECD

years on persistent inflationary expectations; the government's

failure to contain the budget

deficit; slow progress in labour market reform; and increased protectionism in world mar-

kets for agricultural products.

Slow progress in reducing the budget deficit and out-

High real interest rates and a high exchange rate have placed a disproportionate share of the cost of adjustment on companies which trade in world markets, the OECD claims. This in part explains its poor growth performance in

The current target of inflation, less than 2 per cent by 1993, is described by the OECD as ambitious. It will only be achieved without continued economic stagnation if the gov ernment cuts spending further, to ease pressure on interest rates, and accelerates structural reforms in the labour market toward further decen-

tralisation of pay bargaining. • Falling economic growth among New Zealand's trading partners and a stringent domestic fiscal policy will keep the country's economy sluggish for the next two years, according to the NZ Institute for Economic Research, Reuter reports from Wellington.
\*Available from OECD, 2 rue

André-Pascal, 75775 Paris 16

in March from a near-peak

level of 80 in September last

sents the net percentage of sur-vey respondents expecting

higher sales in the quarter after the poll is taken. It is calculated by subtracting the percentage of companies pre-dicting lower sales from the

percentage expecting increased sales.

The D&B index figure repre-

Japanese sales hopes depressed By Peter Norman, Economics Correspondent

THE GULF WAR and the US recession sharply depressed Japanese business expectations for the first and second quarters of this year, according to Dun & Bradstreet, the US busi-

ness information group.
The company, which yesterday began publishing the results of a quarterly survey of 400 Japanese businesses, said there was a 26 point decline in its sales optimism index to 54

#### Curfew imposed on black townships after fighting

SOUTH AFRICA imposed a ous clashes after the violence night curfew on three black erupted in Alexandra township night curfew on three black Johannesburg townships yesterday and gave tough security powers to police to quell faction fighting which has killed 49 people in the past three days, Reuter reports from

Adriaan Vlok, said Soweto, Alexandra and Tembisa town-ships would be designated unrest areas with immediate

call for increased police patrols made by the African National Congress (ANC) and the Inka-But ANC spokeswoman Gill

at the weekend.

Rival gangs armed with clubs and spears were kept apart by coils of razor wire and hundreds of police and army

reinforcements. Security forces in armoured vehicles toured Alexandra, disarming fighters. The faction fighting spilled over into Soweto, west of Johannesburg, yesterday and

four inmates of a mainly-Zulu workers' hostel were killed The lawyer defending Mrs Winnie Mandela on kidnap and assault charges accused a key prosecution witness yesterday of living in a dream world and lying in court to incriminate her, Reuter reports.

The witness, Mr Kenneth Kgase, admitted on his third day of giving evidence that he had misled the court with some of his testimony, but stood by the details of his alleged kidnap and assault by Mrs Mandela and three co-ac-

#### INTERNATIONAL NEWS

# Bliss in North Korea's anti-Utopia

John Ridding visits a land of such rigid control there are no prisons



Taro Nakayama, Japan's foreign minister (right) greets Chon In Choi, his North Korean counterpart in Tokyo yesierday. Mir Chon is leading a delegation to Japan for a second round of talks

headmistress of the Pyongyang Number One Junior Middle School, referring to the founder and ruler of the Demo-cratic People's Republic of Korea and the focus of one of history's most extreme personhistory's most extreme person-

She says her children are

informed about world events But in the case of the Gulf War, for example, this means "we emphasise that the American bastards are our enemy because they invaded us," says the deputy headmistress. It is not just what North that maintains their faith in the great leader's Juche ideol ogy and the regime it suppor

It is just as much what they are not told.

Most of the people still to not know a man has landed on

not know a man has landed on the moon, says a diplomat stationed in Pyongyang, "This is because all of the astronaum have been American."

According to another diplomat resident, only a few privileged party officials have access to foreign news was then it is religiously mean then it is religiously mean preted to fit party doctrine. "I know that the South Korean economy has developed very fast," says one member of the Korean Workers Party. "But because if he a market "But because it is a market based system it is bound to col-

lapse," he reasons, information is supplied on a strict need-to-know basis. A mior executive in the Dae song Bank, for example, one of the state's two principal finan-North Korea's balance of payments. But he does know that his bank plans to finance imports of \$300m this year.

Such rigid control of information requires that society be hermetically sealed and strictly regulated. Office Workers spend three hours every Saturday afternoon in political Saturday alternoon in political study groups. Overseas travel is prohibited for the vast majority of North Koreans. "Everyone is so closely checked," argues one foreign resident of Pyongyang, "Not even Orwell could magnie how this anti-Utopia works."

Notice to Holders of

#### SUMITOMO REALTY & DEVELOPMENT CO., LTD.

Bearer Warrants to subscribe up to ¥16,940,000,000 for shares of common stock of Sumitomo Realty & Development Co., Ltd. issued in conjunction with the U.S.\$100,000,000 2% per cent. Guaranteed Bends Due 1991

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U.S.\$1,000,000,000 2% per cent. Bonds Due 1993

U.S.\$1,000,000,000 2% per cent. Bonds Due 1993

In respect of the above Warrants, notice is hereby given as follows:

The Board of Directors of Sumitomo Realty & Development Co.,
Ltd. (the "Company") at its meeting held on 8th March, 1991 resolved that the Company shall make a free distribution of shares
of its common stock on 1st May, 1991, Tokye time, to the shares
holders of the Company registered in its register obstareholders
as of 31st March, 1991, Tokyo time, the "record date.) (the record
date being a Sunday, all procedures for transfer should be completed not later than 15:00 hours on Friday, 29th March, 1991, Tokyo
time), at the ratio of 0.1 shares for each one share owned by such
shareholders.

As a result of the share free date.

As a result of the above free distribution, the Subscription Prices of the above Warrants will be adjusted pursuant to the provisions of each of the Instruments relating to each of the above Warrants as follows:

as follows:	Subscription Price before adjustment	Subscription Pric
Warrants initially	¥1,487	¥1,851.80
attached to 2 per cent. Guaranteed Bonds		en en er
Due 1991	370 140	371.049400
Warrants initially attached to 1/2 per cent.	¥2,148	¥1,948:20
Bonds Due 1992		
Warrants initially attached to	¥2,542	¥2,310.90
2% per cent. Bonds Due 1993		

The new Subscription Prices will become applicable as from lst April, 1991, Tokyo time, which is the day immediately after the record date.

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As Disbursement Agent Dated: 12th March, 1991

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THE PHONE INFORMATION SERVICES PEC

The probe follows internal

investigations of transactions

at the Old Mutual which,

according to Mr Gerhard van

Niekerk, chief operating offi-

cer, "individually appeared completely normal, but collec-

tively showed a suspicious trend".

with fraud.

# Weak retail demand dents consumer credit

By Richard Tomkins, Transport Correspondent

THE weak state of demand in the retail sector was under-lined yesterday by figures showing consumers' appetite for credit fell back sharply in January, writes Peter Marsh.

The figures from the Central Statistical Office indicate that consumers repaid large amounts of debt during this period, especially on credit cards, with the rise in total outstanding credit for the month being the lowest figure

THE government yesterday

announced controversial pro-

posals to abolish London

Transport's role as a bus opera-tor and open up the capital to unfettered competition among private sector operators.

It plans to introduce legisla-tion in the next Parliament

allowing any number of bus

companies to operate as many services as they wish on any route in the city judged suit-able for bus traffic.

The only restrictions on

operators will be the need to

hold a public service vehicle licence and to register services

six weeks in advance with the

London Transport's fleet of red buses will be distributed

among 12 operating subsid-

iaries. These will be privatised after deregulation and left to

compete on equal terms with

the private sector.
Where unprofitable routes

are judged to be socially desir-

able, London boroughs will

invite bus operators to tender

for them on the basis of which would require the smallest sub-

The proposals, outlined in a Department of Transport con-sultation paper, would put

London's bus system on a simi-lar footing to those elsewhere in Britain, which were deregu-

lated in 1985.

Deregulation in the regions,

however, caused widespread

disruption, and there was sur-prise yesterday that Mr Mal-com Rifkind, the Transport

Secretary should risk the polit-

ical consequences of attempting to extend it to London.

Mr John Prescott, the opposi-

tion Labour Party's transport spokesman, said it would

throw the capital into chaos.

'The government is sticking

dogmatically to ideology rather

Traffic Commissioners.

since the end of 1986 - not including a freak statistic in December 1989.

in January, outstanding con-sumer credit from building societies, finance houses and bank credit cards rose by a seasonally adjusted £60m, roughly half the figure expected by London institutions. The figure for December was £141m, while in January 1990 it was £492m. With revised figures for retail sales volumes in January

indicating a 1.4 per cent fall compared with the previous month, the statistics illustrate the degree to which consumer confidence has been dented by

the recession and the Gulf war. In the three months to January, outstanding consumer credit rose by £430m, compared with quarterly flaures for the first nine months of 1990 of between £600m and £1bn. New credit advanced in January £3.9bn, virtually

**Open competition on London buses** 

unchanged from the previous

month. in January, consumers appeared to go to special efforts to pay off credit card debt. The amount outstanding on credit cards fell by £25m during this month, compared with a rise of \$22m in December. In the three months to January, the extra credit on cards has risen by £33m, as against £398m in the previous three months.

of road congestion," he said.

Mr Freeman said he believed the Travelcard system could

survive the fragmentation of

the market if bus operators co-operated among themselves.

He also hoped to see the red bus survive. "It's a fantastic trademark."

The transport department is to accompany deregulation with a review of bus lanes and other bus priority measures to

see whether there is a case for helping buses move through

London's traffic more freely.

A Bus Strategy for London, Department of Transport, Room S15/21, 2 Marsham Street, Lon-

• Traffic wardens in London are refusing to agree to a new

grading structure which would reduce the number of supervi-

sory wardens working on the

intended to be agreed with the Metropolitan Police in time for

implementation next month

when pay scales for wardens

had been due to transfer from

local-government levels to those of the Clvil Service.

update the traffic-warden ser-

vice in London since it was

established about 30 years ago. The Metropolitan Police wants

the number of warden grades to be reduced from five to

three. It says the simplified

structure would allow more

flexibility and increase the dis-

cretion that wardens on basic grades would be able to exer-

A bonus of 6.8 per cent of

pay is being offered as part of the package in addition to a

cost-of-living increase. War-

dens will continue to be paid on local authority scales if no

agreement is reached before

This is the first attempt to

The new structure was

don SW1P 3EB.

capital's streets.

# BRITAIN IN



#### ICI agrees to new working practices

ICI cleared the way for the company's biggest single change in working practices for 21 years with a draft deal with trade unions representing 23,000 of its manual workers. The company, one of

Britain's largest, has offered a 12 per cent rise in basic pay over two years and a possible cut in the working week to 36 hours in January 1995.

In return, employees have to be prepared to work in teams, accept responsibility and training, and undertake any tasks for which they have the capability and time to perform safely. The deal has been in

negotiation for two years, and would mark a complete blue-collar workers set in

Union leaders described it as the most radical in the chemical industry.

#### Falling output in car industry The car industry faces the threat of a 4.3 per cent fall in

output this year, according

to the latest forecast by the Society of Motor Manufacturers and Traders. The SMMT estimates that the number of cars manufactured in the UK will fall to 1.34m this year, compared with 1.3m in 1990, a year when UK car production

was virtually static. Last year the industry succeeded in offsetting a 12.7 per cent fall in UK new car registrations by boosting overseas sales.

Its production for export rose by 44.7 per cent thereby compensating for weak demand in the domestic



Efforts to start talks on Northern Ireland's political future are "still on line to make progress", Mr Gerry Collins, Irish foreign minister (pictured above with Mr Peter Brooke, Northern Ireland secretary), insisted yesterday.

Despite gloom about the political initiative started by Mr Brooke more than a year ago, Mr

Despite gloom about the pointest initiative stated by Mr Brooke more than a year ago, in Collins said he was "optimistic".

His comments, after discussions in London with Mr Brooke, underlined the Irish government's determination to keep "talks about talks" going. Mr Brooke refused to comment on the meeting.

The Northern Ireland Office said only that the process was continuing. Dublin has submitted proposals for breaking the deadlock focused on the timing of the Irish government's involvement in round-table talks on replacing the 1985 Anglo-Irish Agreement.

#### Reform for urban revival

The funding of inner city regueration is to be revised to ensure that the money goes to enterprising programmes that will revive local economies, Mr Michael Heseltine, the Environment

Secretary, has announced. The change is an attempt by Mr Heseltine to breath new life into the inner cities programmes which he vigorously promoted in his first spell as Environment

Secretary from 1979 to 1983. Mr Heseltine is to introduce new system of competitive bidding for the available money - 75 per cent of which comes from the government and the rest from local authorities.

#### Power trading

Shares in National Power and PowerGen, the two privatisesd electricity generators, are due to start trading on the stock market at 2.30pm this afternoon. The government has confirmed that the public offer of shares had been 5.4 times subscribed before clawback after 1.9m applications had been received.

#### Call for extra phone numbers for cable TV

A proposal by British Telecom to add an extra digit to London telephone numbers has won backing from a consultant's report commissioned by the Office of Telecommunications, the industry watchdog. The move would prove

particularly irksome to businesses in London, which had reprint stationery when the London OI area code was changed less than a year ago, in May 1990.

The recommendation would mean, for example, the inner London prefix growing from 071 to 0171.

#### Fair trading for tourists

Sir Gordon Borrie, director-general of the Office of Fair Trading, has ruled that the Wales Tourist Board's policy of promoting only hotels and guest houses it has inspected is not detrimental to competition.

The policy was referred to the OFT after a complaint two years ago by a self-catering holiday operator.

# Canadian blow

Maclean Hunter, the Canadian publishing and cable television group, has suspended all new capital investment in its British cable television franchises. Its announcement comes as the recession and the US banking crisis have led a number of large cable

television operators to postpone creating networks in the UK. But the large North American telephone companies are pushing ahead, after the encouragement given to cable companies by the Government after the review of the UK telecommunications duopoly.

#### Brand auction

Two delicatessen brands, Wardour and Prohst, are to be sold in an unusual auction to be held by Phillips on March 25. The trademarks and all remaining stock, including papaya chunks, smoked oysters and Morello cherries. will be sold in a single lot by Pollshon Produce, founded in 1953. Pollshon had turnover in excess of £1.5m in 1990.

# INDUSTRIVÄRDEN ACCOUNTS REPORT FOR THE 1990 FINANCIAL YEAR

Mr Roger Freeman, minister

for public transport, said the government favoured the bus

as a means of relieving conges-

tion. Competition, he said, would result in better services

sance, and to bring that you need the private sector to come

in, to compete, and to add services, and I think that will ulti-

mately relieve the overall level

The bus needs a renais-

London Transport's red buses face competition on the streets

- Substantial increase in earnings
  - Portfolio of listed stocks better than index

than attending to the passen-gers' best interests," he said Mrs Caroline Cahm, chair-

man of the National Federation

of Bus Users, predicted that it

would create "appalling" prob-

hasn't taken more note of the

problems encountered in the

provinces before thinking of introducing this to London."

"I'm amazed the government

lems of congestion.

- Current net equity value per March 5, SEK 249 per stock unit and CPN
- Recommended dividend per stock unit of SEK 7.20

Group earnings after financial items but before profits on sale of portfolio stocks and CPN interest amounted to SEK 528M, an increase of 38 percent compared with the previous year.

Profits on sale of listed stocks amounted to SEK 322M (371).

The value of the stock portfolio adjusted for purchases and sales fell by 22 percent. The General Index fell by 31 percent.

Net equity at the year-end was calculated at SEK 212 (258) per stock unit and CPN. On March 5, 1991, net equity value per stock unit and CPN was calculated at SEK 249.

The Board of Directors recommends an increase in the dividend per stock unit of 20 percent to SEK 7.20. CPN interest will thus be SEK 8.28 per CPN.

LISTED STOCK PORTFOLIO The value of the Group's listed stock portfolio decreased by SEK 1,595M to SEK 7,002M (8,597). The undisclosed reserve amounted to SEK 3,421M (5,641) at year-end.

The value of the listed stock portfolio at March 5, 1991 was SEK 8,915M. Adjusted for acquisitions and sales, the value of the stock portfolio increased by 25 percent. The General Index increased by 23 percent.

INDUSTRIAL AND TRADING **OPERATIONS** 

Invoicing of the industrial and trading operations amounted to SEK 8,036M (8,332) and earnings after financial items and minority interest to SEK 504M (359).

PLM improved its earnings after financial income and expenses by 24 percent to SEK 384M (310).

P.O. Box 5403, S-114 84 Stockholm, Sweden, Telephone +46-8-666 64 00, Telefax +46-8-661 46 28

Dacke's earnings after Financial items and minority interest was SEK 120M (160). Earnings in the trading operation - Indutrade - deteriorated by SEK 9M to SEK 56M and in Dacke's industrial operation, by SEK 31M to SEK 64M.

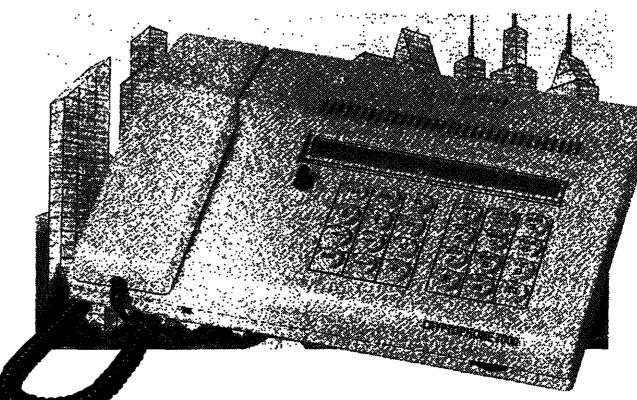
REAL ESTATE

At year-end, the real estate holding managed by Fastighets AB Fundament had an estimated market value according to independent valuation of around SEK 1,600M which meant a 16 per cent reduction in value during the year.

INDUSTRIVÄRDEN-GROUP EARNINGS (SEK M)

	1990	1989
Invoiced sales	B,180	8,453
Manufacturing, selling and		
administration expenses	<u>-7.016</u>	<u>-7.355</u>
EARNINGS BEFORE DEPRECIATION	1,154	1,098
Scheduled depreciation	<u>-442</u>	<u>-428</u>
EARNINGS AFTER DEPRECIATION	722	670
Financial income and expenses:		
Dividend income on listed stocks	188	163
Interest income	205	162
Interest expenses (excl CPN interest)	-559	-452
Other financial items	-24	-36
EARNINGS AFTER FINANCIAL ITEMS	532	507
Minority interest	-4	-125
EARNINGS AFTER FINANCIAL ITEMS AND MINORITY INTEREST	528	382
Profit on sale of listed stocks	322	371
CPN interest	-78	-73
EARNINGS BEFORE EXTRAORDINARY ITEMS	772	680
Extraordinary income and expenses	<u>-78</u>	<u> 286</u>
EARNINGS BEFORE APPROPRIATIONS AND TAXES	694	966

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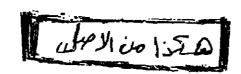
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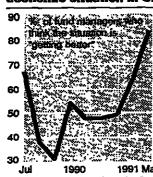
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UK INVESTMENT institutions have become more optimistic about the outlook for the economy, according to a survey for Smith New Court, the invest-ment firm, by Peter Martin.

**Expectations for general** economic situation in UK



Some 84 per cent of fund managers interviewed over the past week said they expected the UK economy to get better in the next 12 months. In Febin the next 12 months. In ret-ruary, only 64 per cent gave that answer, and fewer than 50 per cent did so in January, December and November. The survey, carried out by Gallup, covered 101 fund man-

agers handling £406bn. Its results indicate that institutions are becoming more cau-tious about the short-term performance of the UK stock market after the gains of the

The balance of managers expecting to increase their holdings of UK equities in the near future dropped to 32 per cent, from 49 per cent in Feb-ruary. And the balance of opinions on the short-term outlook for the FT-SE 100 index also became somewhat less optimistic.

On prospects for the next 12 months, however, fund managers are much more optimistic. Setting those expecting a fall in the FT-SE 100 index over that period against those expecting a rise results in a favourable balance of 81 per cent, the highest figure since the survey started in July

The average forecast for the FTSE 100 in 12 months' time is 2,612, compared with 2,455 at COLLAPSE OF AIR EUROPE

# Government defends CAA silence

By Financial Times Reporters

MR MALCOLM RIFKIND, the transport secretary, yesterday asked the Civil Aviation Authority (CAA) to investigate scheme to protect scheduled airline passengers after the col-lapse of Air Europe and its parent company, international

Leisure Group.

Against heavy criticism in the House of Commons, how-ever, Mr Rifkind defended the CAA's decision not to warn travellers of the problems fac-

ing Air Europe and ILG.
Mr Rifkind said he had known of ILG's difficulties, but added: "To have withdrawn licences or to have made public statements on the financial affairs of the company while there was still a serious prospect of rescue would merely

THE Civil Aviation Authority

will have its work cut out try-

ing to find widespread agree-ment on a bonding scheme for

scheduled air travellers who,

at present, have no protection if an airline ceases trading.

The options the CAA will now have to consider, at the

request yesterday of Malcolm Rifkind, transport secretary.

will all come up against the strong opposition of the airline

Their opposition is twofold:

firstly, as most European carriers are state owned, they argue

that they are unlikely to cease

trading and leave their custom

Secondly, they would be unwilling to take part in any UK-only bonding system since

this would only protect UK

nationals and not all interna-

tional travellers.
"The problem is simply that

international air travel means

that people are coming and

going from all over the world and the practicalities of admin-istering any scheme would be

immense," said Mr John Don-

aldson, managing director of the Thomas Cook travel

agency, yesterday.
Thomas Cook's own protec-

ers unprotected.

to oppose scheduled

have precipitated the crisis and made it inevitable. But he said the time had

come for the CAA to consider the feasibility of an insurance bonding scheme for scheduled passengers similar to the syswhich covering charter flight and tour customers. ILG's administrators said

they had suspended "the majority" of its 4,000 staff with-out pay. If buyers for the airline and travel operations are not found by midweek, virtually all staff are likely to be ide redundant. Mr Tim Hayward of KPMG

Peat Marwick McLintock, one of the administrators, also warned that unsecured creditors, owed nearly £300m, stand to recover little of their money.

tion for travellers, which guar-antees a 24-hour refund for

travel bought through it, has

cost it about £100,000 in repay-

ment for scheduled passengers

The main proposal for a bonding scheme under scru-

tiny by the CAA will be that put forward by British travel agents. This is for a £1 levy on

all UK originated flights for a year, which would raise some

£20m in the first year. This would be collected through the existing computerised airline

ticket reservation and payment

This scheme would be simi-

lar to that to be tried in Aus-

tralia from the beginning of next month when fares will be

raised slightly to raise funds

for a travel compensation fund.

The CAA, however, will probably find that airlines

operating out of the UK will be

reluctant to agree to a fares increase for this reason. It

may, therefore, fall on the gov-ernment to insist that airlines

contribute to such a scheme as

part of the conditions for flying

out of the UK - a move

unlikely to win favour in the

with Air Europe.

The administrators have set themselves a target of tomorrow to put a sale proposal to the CAA. They are understood to be in discussion with four airline or travel groups about a sale of Air Europe. Mr Hay-ward said he did not expect any offers to top the book value of Air Europe's assets

shown in its accounts. ILG's travel brand names including Intasun, Global, and Club 18-30, are worthless now that its Association of British Travel Agents membership has been withdrawn. Abta does not allow a company to rejoin under a different owner if it has ceased trading.

Most of its 400,000 bookings for this summer have already

operators. ILG's collapse could spark a second wave of lay-offs among companies which provided catering and engineering services, according to union offi-

Up to 1,000 additional job losses are possible, involving in particular Ogden Allied and Steels Aviation whose main customer is Air Europe. ILG is one of the few UK sirlines in which unions are not recognised. The British Air Line Pilots Association said it had only about 70 members among Air Europe's pilots.

Letters, Page 19
Reporting staff: Paul Betts,
Jimmy Burns, David Churchill,
Clay Harris, Ivor Owen and
Richard Waters

# Airline industry likely Creditors unlikely to recoup investments in flight bonding scheme collapsed travel group

UNSECURED creditors of International Leisure are likely to get back hardly any of the near-£300m owed them by the collapsed travel and airline group, Mr Tim Hayward, the Peat Marwick partner who heads the administration,

warned yesterday.
Mr Hayward said losses
were likely even if ILC's airline and travel businesses were sold this week rather than broken up.

The administrators, appointed on Friday, have made little effort to draw up a complete picture of ILG's financial position. Instead, they are concentrating on trying to sell Air Europe and ILG's travel businesses.

It is already clear, however, that many of the group's credi-tors will get back little of their money, while shareholders, who put in more than £100m when the company was taken private four years ago, have lost everything.

The group's most obvious tangible assets are its 37 aircraft, all but three of them leased. Around 130 banks, led by Citicorp, have participated in various syndicates to finance these aircraft said Mr

Hayward. They are owed £200m secured on Air Europe's

Further contingent liabili-ties linked to the leased air-ILG's assets. Mr Hayward

warned.

Even if Air Europe is sold, the contingent liabilities could crystallise with a vengeance. For instance, the buyer may insist on renegotiating the terms of the lease contracts—again giving the leasing communies a right to claim. companies a right to claim compensation from ILG.

There are few assets to cover the unsecured debts, which stood at £285m last October (and are likely to have grown further since). Other assets consist largely

of debts due – and much of this is likely to be seized by companies claiming a right of set off against money they in turn are owed by ILG, Mr Hayward said.

Lloyds Bank is by far the biggest of the unsecured credi-tors, with debts of more than £80m. Another "three or four" unsecured banks, whom Mr Hayward refused to name, are owed money, although their exposure is said to be small.

# Bank of England takes a hands-off approach

David Lascelles on the central bank's change of tack

THE Bank of England appears to have changed its approach during this recession to its dealings with banks and their troubled clients.

It is taking a more hands-off line, preferring to make its good offices available where pany rather than seeking to take an active interest in rescues, reflecting the Bank's growing reluctance to interfere with market forces.

Bankers say it is less closely involved in their dealings with distressed corporate borrowers than in previous downturns. Nor is it putting any special pressure on banks to keep finance available for them rather than pulling the plug.
Mr Brian Pitman, the chief
executive of Lloyds Bank, says: T don't think the Bank is get-ting very involved. It used to help in difficult situations. But help in diment situations, but I think the banks have got their act together quite well."

Recently it emerged that the Bank played a central role in organising changes at the top of Midland Bank but it was stressed that the Bank's role

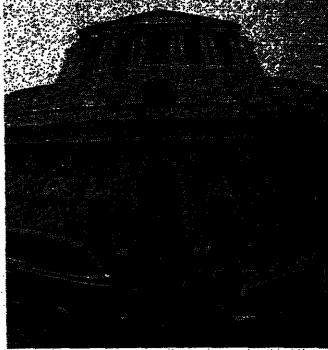
was as go-between to help find a successor to the outgoing chairman, Sir Kit McMahon, rather than as stage manager of a rescue. Bank officials indicate that it

prefers banks and their clients to make decisions without central bank interference, though it is prepared to make its good offices available in bringing the two sides together or aiding negotiations. However one case in which it is known to have been involved was last year's refinancing of the Brent Walker leisure and property group where it played a behind-the-scenes role in keep-

ing the bank talks going.

Most often, it is the banks which go to the Bank for help rather than the Bank taking the initiative, but the Bank might become more "pushy" if a troubled company isy close to the national interest, for example if important technol

The Bank's activities in this area are headed by Mr Pen Kent, associate director for industrial matters. He is said to have "only one in-tray full"



The Bank of England: changing role reflects the Bank's reluctance to interfere with market forces

He takes the view that the Bank should not interfere with bankers' commercial judg-ments. In a speech to the Stock Exchange at the end of last year he said: "We stand ready to act as a neutral catalyst or chairman to help the creditors come to a collective agreement

on the best way forward." "We do not believe in resisting market forces, but experience has shown unequivocally that it is helpful to have in place a structure for orderly communication and management in a crisis when the clock is running out," he added. nother reason the Bank

may be more relaxed is its view that the recession will be less severe than conventional wisdom holds it

The Bank also sees little evidence of a credit crunch, and does not seem unduly worried that UK banks will suddenly turn off the loan tap. Mr Kent did stir up controversy last year with proposals

for "a London approach" - a set of rules for banks to follow

cial difficulty. The rules were aimed at cases where a single company had many bankers. and procedures were needed to keep them all in order. Some banks, particularly foreign ones, saw this as an unwel-come intrusion by the Bank

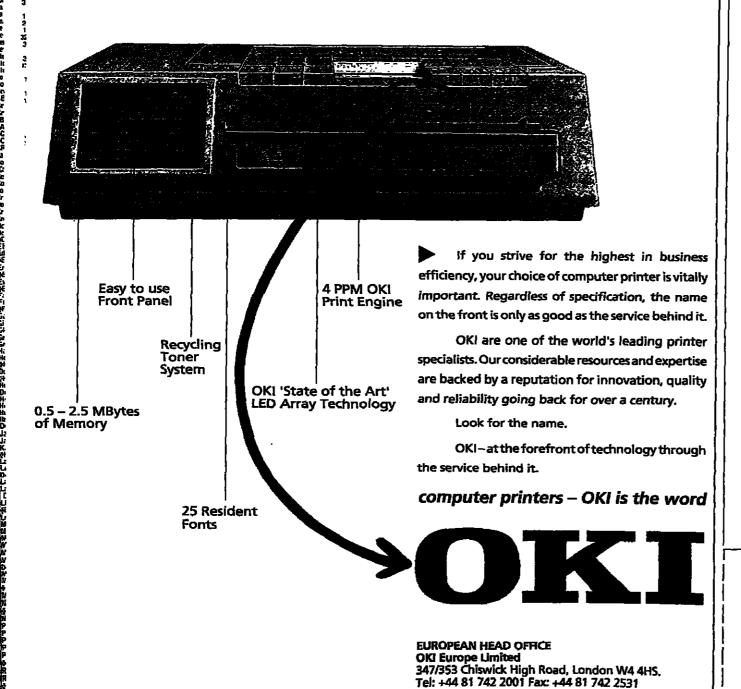
The new rules were supposed to have been ready by the beginning of this year, but none of the banking trade associations have responded.

The Bank will not push for the rules if bankers are hostile or indifferent. Mr Kent feels the publicity generated by last year's controversy may have already got the message across. But one theme the Bank will continue to hammer away at is

that banks and their customers

should use the recession to rebuild their relationships. It was alarmed by the go-getting banking style that developed in the 1980s, with its stress on deals rather than strategies. A Bank official said: "We say to people: It's not the last buck you should be after but a dura-ble relationship."

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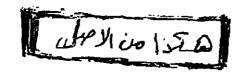
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By Paul Abrahams and Hugo Dixon

equal access.

Without equal access, some of the benefits of liberalisation described last week by Peter Lilley, the trade secretary, are unlikely to emerge quickly, if at all. These include lower prices and a wider choice for the customer. Equal access allows consum-

ers to choose between two or more long-distance carriers simply and without favouring any one of them. The idea is that customers should be able to choose a trunk operator without buying a special tele-phone or using an identifica-tion code or dialling extra dig-its to access British Telecom's

It is far from clear, however how quickly equal access will become available. There is a large amount of fine print in last week's white paper which set out the government's pro-

nosals.
In Lilley's statement announcing the government's policy to the House of Commons, he suggested that equal access would be available within "the next year or two" and that the majority of users would be able to enjoy its ben-

efits within five years. Sir Bryan Carsberg, director general of the Office of Tele-communications, the industry regulator, envisages an inter-mediate stage before full equal access is achieved.

In the first stage, customers would either have to decide to route all their long-distance calls through a rival carrier to BT or they would have to dial " code to get into an alternative network. Such a system would be

fairly easy to implement wherever BT has installed digital exchanges. BT would simply pass the caller's identification number to the long-distance operator, allowing it to send a

This first stage would not, however, constitute "equal" access. Customers who did nothing would automatically be routed via BT. And if they wanted to use different opera-

D ivotal to the success of tors on a call-by-call basis, they would have to dial the access code for BT's rivals but nothing for BT - again lead-

ing to inertia.

The second phase of equal access envisaged by Sir Bryan would allow customers to chose a different carrier for individual calls. This would be the ultimate conclusion of

equal access. Customers would chose a carrier by dialing a prefix, such as 12 for BT, 13 for Mer-cury, 14 for British Rail Telecommunications or 15 for Brit-ish Waterways. If they failed to dial the prefix, the long-distance call could not be made. This would prevent existing trunk operators from benefiting from customer iner-

In his statement issued at the same time as the govern-ment's white paper, Sir Bryan suggested that the full introduction of this form of equal access might occur after the next review of BT's prices in 1992/3 if the cost were not too great. A considerable amount of alterations would have to be made to existing exchanges in

However, in an interview with the Financial Times, Sir Bryan has suggested the sec-ond phase of equal access may not need to occur.

He suggested that the devel-opment costs of full equal

access were far less predict-able than phase one, and that the benefits of phase one might be sufficient to avoid those costs. Sir Bryan said he would be initiating a cost/benefit study on the issue. Whether phase two would be

implemented depended to a large extent on the ability of the cable television companies to penetrate the local teleony market, explained Sir These companies could offer

automatic routing with their services. This would mean the cable companies introduced programs at their local exchanges that decided automatically which trunk carrier was cheapest for a particular call. If that occured to any great extent, then the need for full equal access - and the costs associated - might

**▼ he British government** prides itself on foster-ing competition in phone services. But for small businesses, and the domestic phone user, there is

still little, if any, real choice. While many large companies have happily switched part of their services from British Telecom to Mercury Communications, small companies have been deterred from doing so because they would have to change their phone numbers, and that could mean losing husiness.

"For small businesses, such as the local plumber or builder, a large number of calls come in because people know their number - it's in their diary or they found it in a directory that is several years out of date," points out David Lewin, chairman of Ovum, the consultancy which carried out the comprehensive report on phone numbering for Oftel, the

telecommunications regulator.
The report, published yesterday, estimates that the value to a small business of keeping the same number is about £1,000, compared with about £400 for the average busine Large businesses circumvent the problem by dividing their phone lines: incoming calls arrive via BT, so maintaining the original number, outgoing calls travel by Mercury, so bringing less expensive

charges. Last week's government white paper on telecommunications sets out to give the small phone user the same choice of services as the large conglom-erate. Part of the plan is that phone numbers should be portable, so that you can take them with you from one address to another, one city to another and one phone com-

pany to another. With 2m phone users in the UK moving house or office every year, this is already important. But it will become increasingly so as cable television operators, British Rail and others begin to offer competing phone services in the UK.

At the moment when callers Glasgow dial numbers prefixed with, say, the 071 London area code, they know the call will be billed at the long-distance rate. If geographical codes disappear so will this indicator of price.

Technically, when a UK phone number is dialled the network knows where to route the call because the first two or three digits of the number (not of the area code) indicate the local exchange. Once the call has reached this exchange the final digits indicate the

Della Bradshaw looks at what the latest telecommunications review means for businesses

# Counting the costs



there are the technical prob-

lems inherent in such a move.

Every time a number was

dialled, the local exchange of

the caller would have to look up the number on the database before the call could be passed

on. At today's call rate that

would mean about 150.000

numbers would have to be

found every second across the UK as a whole, says Lewin.

Although most communica-

tions organisations accept this

long-term aim, they also recog-nise the extent of the difficulty (particularly for BT which still

has many older electro-me-

chanical exchanges) in achieving it. Ovum recommends that

rather than revolutionary, in

order to minimise economic as

move be evolutionary,

if the first three digits were used by phone subscribers in both Birmingham and Bath, for instance, the network would need further information in order to be able to route

the call correctly.
In the long-term the way of providing portability will be the "intelligent network", a concept which is being adopted by BT and Mercury. The idea is to remove information, such as numbers, from the hundreds of exchanges around the country and concentrate it in centralised computer database

As well as the political ques-tions - such as whether each operator should have its own number database or whether a single shared one would suffice

numbers works out at £900 per line, says Ovum. In a worst case scenario, in which each of the f5m business numbers in the UK were changed, the cost To help introduce number portability in the short term. BT and Mercury have two

well as technical difficulties.

The cost of changing phone

options:

• First, an advanced form of call forwarding could be introduced. When a call was made to a business which had re-located or changed its phone company, but had retained its original phone number, the call wards treval to the loral. call would travel to the local exchange indicated by the number. The line card in the exchange of the customer involved would be marked with the new number, so the network could forward the call. ● Second, portability could be introduced across a local area, so that companies could keep their numbers while moving within, say, London or Birmingham. This would mean that when a London number that when a London number was called the call could be routed through to a London database to check the location of a recipient. The area code and the resulting tariff indica-tor - would remain.

Once phone users can carry their phone numbers from one area to another and between phone companies, the next step would be to swap them from one type of service to another, in particular from the ordinary phone service to a mobile one. This could lead eventually to the concept of personal num-bers, where a subscriber could use the same number for his or her office phone, car phone and hand-held personal communi-

cations unit.
Offiel is quick to point out that the publication of the Ovum report yesterday does not mean that all the consultancy's recommendations have been accepted. One other option that is gaining credence is that of a pan-European num-bering system, similar to the North American one which incorporates the US, Canada and the Caribbean. There, the first three digits indicates the area, and the following seven the specific number.

Jean-François Berry, president of Afutt, the French tele-coms users' association, believes the European-wide cel-lular radio service, which will begin service in July, could be a starting point for a continent-wide numbering scheme.
"There is no real single market
if there is not a single market
for telecommunications," he

An open line to BT information

By Hugo Dixon

The best-known telecommunications duopoly in the UK used to be Brit-ish Telecom and Mercury Communications' exclusive right to supply phone services. The government last week abol-

ished that right.

A less well-known duopoly

but one which also damages the public interest — is the information duopoly held by BT and Oftel, its regulator. Only BT and Oftel have acce to the detailed financial infor-mation which is used to determine how the company's profits and prices are regulated.

While it would be wrong to suggest that Oftel and BT have a cosy relationship, secrecy serves both their interests. It

means that BT is accountable only to Ofiel, and that Ofiel is accountable to nobody.

The refusal to publish information means that the public is not in a position to judge whether Oftel is being too soft in BT to the detriment of its customers or whether Offel has balanced the interests of differ-

ent types of costomers in the right way.

Last week's white paper on telecommunications was accompanied by a new formula for controlling BT's prices, which included international BT get off lightly, as some City analysts suggest, or was the new formula "fair", as Sir Bryan Carsberg, Oftel's direc-tor general, claims?

And was a new scheme for protecting poorer customers from hefty phone bills the fai-rest solution? Without the publication of the costs and benefits of a range of options, the public has no way of judging.

The practice of deciding important regulatory matters behind closed doors harms the public interest, leaving the final decision-making to one man; although Sir Bryan is highly respected he is by no means the only expert on the telecommunications market.

BT should be forced to publish revenues, costs and profits for each of its main services: This would allow outsiders to judge whether its charges are reasonable. The company should also be required to divulge information on the cost and quality of its services on a region by region basis, as



SPEAKING

suggested in a recent report in the National Consumer Coun cil This would provoke the regions to compete with one another to improve afficiency

and quality.

BT's objection to publishing information is that it is commercially confidential. It argues that no other company would be expected to epen its books to the public.

However, BT is no ordinary company. It has more than 90 per cent of the telecommunications market and the public

has a legitimate interest in knowing that it is not abusing its position to overcharge cus tomers or squash competitors. BT's argument that publish ing information might help its competitors should be seen as a reason for doing this as soon as possible rather than the reverse. The laster competition is established, the better. The current duopoly of infer-

mation is a barrier to entry to the telecommunications market. In a normal market, poten tial entrants would be able to decide whether they had a sustainable competitive advantage by looking at the price being charged in the market. However, this is not possible in the because it is riddled with cross subsidies from one part of the business to another, m that prices often bear little

relation to costs.

It is disappointing that the government decided not to force BT to divulge more infor-mation as part of the duopoly-review, but some consolation that Sir Bryan intends to be more pro-active in his own-authority. He should exercise this authority to its limit because the free flow of information is essential to the proper functioning of the market.

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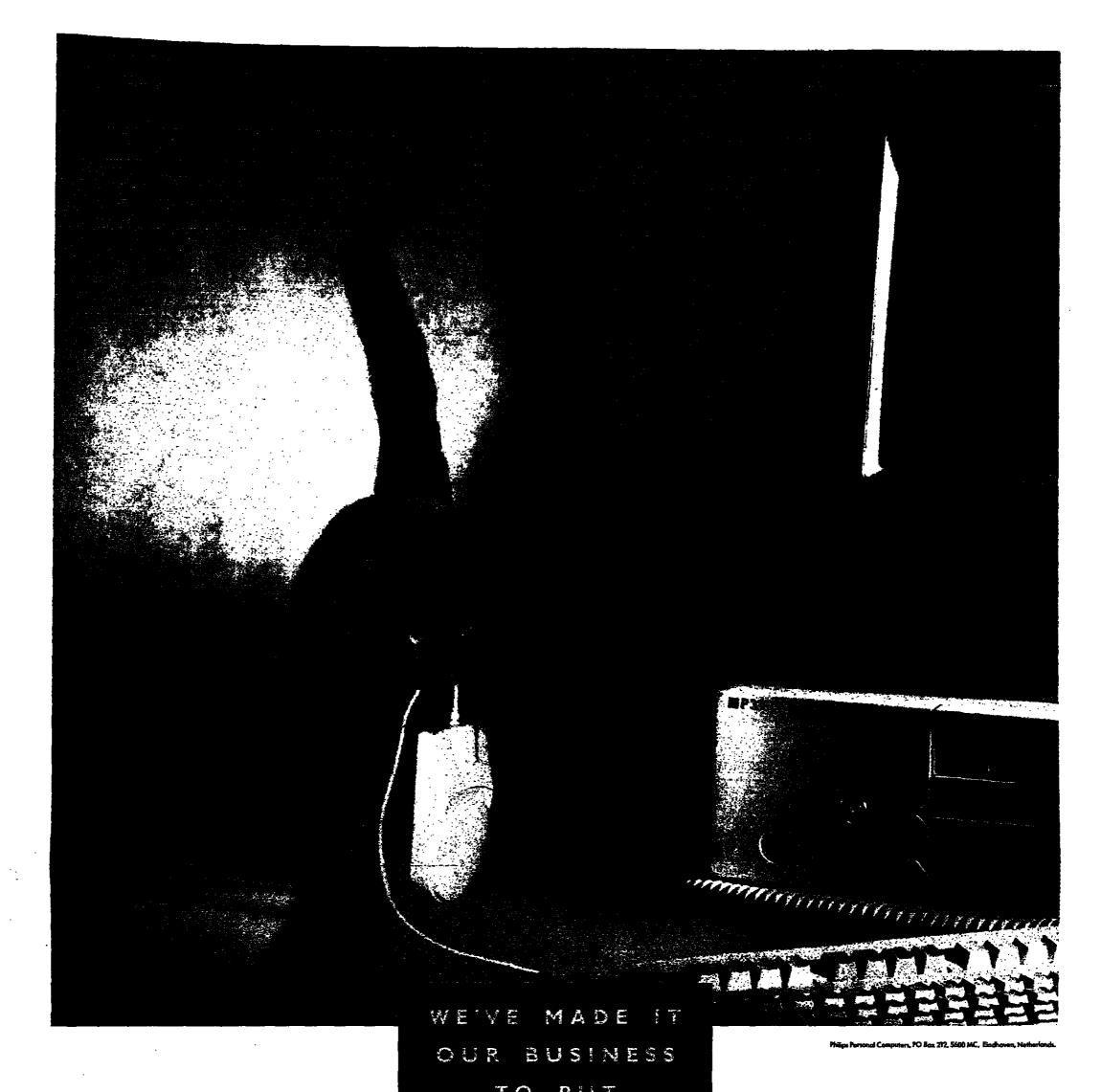
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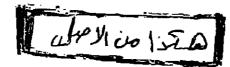
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#### FT LAW REPORTS

# Oil pipeline sabotage uninsured

NATIONAL OIL CO ZIMBABWE (PRIVATE) LTD v STURGE Queen's Bench Division (Commercial Court): Mr Justice Saville: February 26 1991

AN "INSURRECTION" for Insurance purposes is an organised and violent internal aprising within a country, the main purpose of which is to overthrow or supplant that country's government; and accordingly, a policy which excludes loss arising from "insurrection", excludes sabotage by an internal resistance force seeking to overthrow the government, irrespective of whether that force is sup-ported by foreign countries for

Mr Justice Saville so held when giving judgment for the defendant representative underwriter, Mr Nicholas Collwyn Sturge, on a claim by the National Oil Company of Zimbabwe (Private) Ltd and five other oil companies, for indemnity under a marine cargo insurance policy.

HIS LORDSHIP said that between July 14 1982 and January 5 1983, supporters of the Mozambique National Resistance (Renamo), blew up the Beira to Feruka pipeline in Mozambique five times, and caused an explosion and fire at the Beira Oil Tank Farm.

Losses of gas oil and Mogas resulted, and were the subject of the claim under a marine cargo insurance policy sub-scribed by Lloyd's underwrit-

The policy incorporated the Institute Strikes Clauses, dated January 1 1982. By clause 1.1.2 the risks covered included loss or damage caused by "any terrorist or any person acting from a political motive". Clause 3.10 provided that "in

no case shall this insurance cover ... loss ... caused by war, civil war, revolution rebellion, insurrection, or civil The underwriters accepted the losses were prima facie covered by clause 1.1.2 but contended they were excluded by clause 3.10, because they were caused by civil war, rebellion or insurrection. In the context of a commercial contract, "civil war"
"rebellion" and "insurrection" bore their ordinary business

In that context "civil war" meant a war with the special characteristics of being civil, ie internal rather than external (see Spinney's v Royal Insurance [1980] 1 Lloyd's Rep

"Rebellion" and "insurrection" each meant an organised and violent internal uprising in a country with, as a main purpose, the object of trying to overthrow or supplant the government of that country though "insurrection" denoted a lesser degree of organisation and size that "rebellion" (see Home Insurance v Davila (1954)

Until 1975 Mozambique was a Portuguese colony. In 1962 the Front for the Liberation of Mozambique (Frelimo) was founded. It was an anti-colonial movement which employed violent means to achieve its ends. In 1974 there was a successful military coup in Portu-gal. The new Portuguese gov-ernment gave Mozambique full independence under Frelimo in

Those events caused violent unrest among white settlers and many left the country. The Frelimo government embarked on wholesale nationalisation. It enforced "villagisation" which involved compulsorily moving homes and re-establishing them in communal villages ers. It set up "re-education" camps where people who fell foul of the new authorities

were incarcerated. A considerable number of Mozambicans became resentful or opposed to the Frelimo gov-

Until 1980 the scale of the Renamo operation was limited and in the main confined to areas of Mozambique relatively near the border with Rhodesia In the latter part of 1980 its activities increased. They

included atrocities such as murder, mutilation and wholesale destruction of property, as well as specific acts of violence clearly designed to sabotage the Mozambique economy.

The question was whether the violent activities of Ren-

amo, including the relevant acts of sabotage, amounted to attempts by an organised internal uprising to overthrow the Frelimo government. Many of those who had spo ken or written about the events in Mozambique had

been influenced by political

needs or sympathies. Such

influences often tended to cause the true position to be concealed, obscured or misrepresented. It could not be denied. that that was the case with a great deal of the material. before the court. A further dif-ficulty was that nearly 10 years had passed since the relevant

The court tried to bear those considerations in mind. Its views were expressed on the basis of the material before if and should not be understood as an attempt to produce a definitive account of the his-tory of Mozamblque or Retiamo over the period in question. By 1979, with logistical and

other support from Rhodesia, Renamo had base camps inside Mozambique and carried out a number of attacks on railways and administration posts in the northern provinces. In March 1980 Rhodesian support came to an abrupt end as that country became independent under the new government of Mr Robert Mugabe.

It was suggested that Ren-amo was to all intents and purposes the creature of the Rho-desians, and so lacked from the outset an essential ingredient of a civil war, rebellion or insurrection - namely some thing in the nature of a sponta-

neous internal uprising.

The court was unpersuaded.

The true analysis was that the Rhodesians were initially responsible for Renamo in the sense of realising that there were sufficient disaffected Mozambicans who if given support and assistance in organising, could provide a potent force inside Mozambique that could be used to Rhodesia's advan-

The force, though fostered by Rhodesia, was motivated by a hatred of the Frelimo govern-ment and desire to overthrow it. To a large degree its operations were controlled by the Rhodesians for their own erations were controlled by reasons, but those operations largely coincided with what Mozambicans wishing to overturn the Frelimo government wanted to do anyway.

After the change of government in Rhodesia South Africa quickly took over Rhodesia's role. A force which could be used to cause economic destabilisation in the region and maintain South Africa's economic dominance had great

South Africa to a large degree controlled Renamo operations. As with Rhodesia,

it was suggested that Renamo were in effect mercenaries or irregulars exclusively devoted to carrying out South African

aims and purposes.
The material before the court demonstrated that while South Africa largely controlled and directed many of Renamo's economic sabotage activities, the indigenous leadership had its own plans which did not always coincide with those of

South Africa.
From the material before it the court was satisfied that the Renamo leaders wished to overthrow the Freimo government. They appreciated that without South African help they had no real chance of success, and so took that help with all its attendant disadvan

It followed that even those attacks which the Renamo leadership was loath to underther the Renamo objective, since they were done to secure continued South African support. Renamo's fundamental aim was simply to overturn the Freilino government. That was what the Renamo leaders said and what Renamo propagands constantly reiterated.

Some accounts suggested that Renamo recruited by ter-ror or coercion. Therefore, it could not be described as tak-ing part in a civil war, rebellion or insurrection.

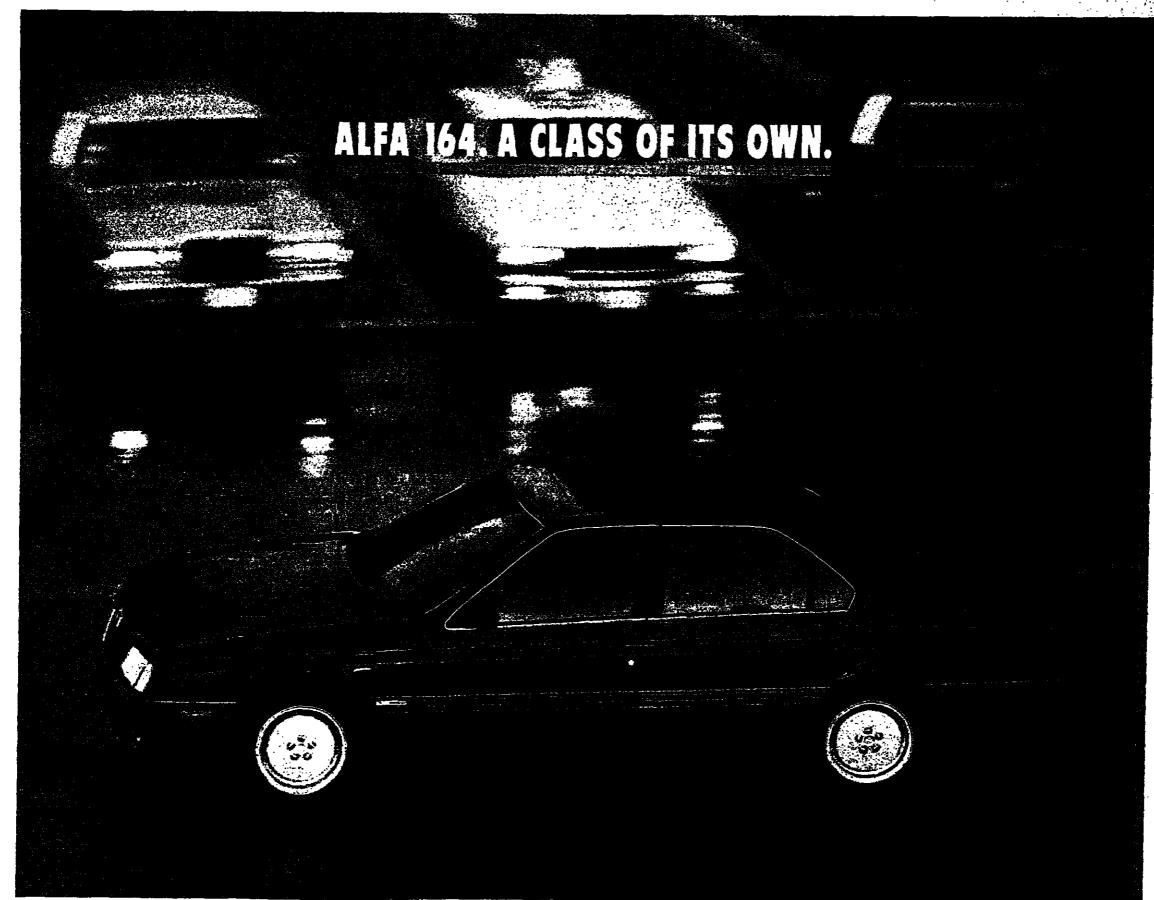
Because many local people might well have become disco channed or terrorised by Ren-amo and its activities did not-mean that its organisation could not constitute a violent internal uprising. The force was almost entirely made up of black Mozambicans, and the purpose was to topple the Fre-limo government. The suggested lack of support only went to the degree of populative of the uprising, not to its existence in the country.

In those circumstances the relevant losses were caused by an insurrection within the meaning of the policy

It was not necessary for the
court to decide whether the situation had developed into a

"rebellion" or a "civil war".
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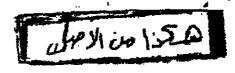
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he 10,000 square feet of spare office space at VDU Installations Bracknell, Berkshire, factory would provide a useful boost to cash flow if the company could let them off. Rita Battersby, chairman and chief executive of the £8.5m turnover business, which installs computer wiring networks, wants to get some return from the office space now that the recession has alowed her plans for growth.

Unfortunately for Battersby, her lease prevents her from anbletting, though she is hope-ful she can persuade her landlord, the Scottish Amicable Life Assurance Society, to modify the terms. But by the time the changes are negotiated and tenants found many months will have gone by.

It was the prospect of an imminent rent review which made Battersby more than usually conscious of the need to get the best value from the 47,000 square foot site she leases. In general, though, businesses both large and small do not make the best use

of their property assets.

Many businesses did not know the the market or rental value of their property and had value of their property and nad not carried out any detailed cost-benefit analysis, according to a survey of 230 large com-panies and public sector organ-isations carried out by Reading University in 1989. None of those surveyed monitored how much its property helped or hindered its operations. "If the big companies don't

have a clue about property what chance is there for the smaller business," says Virginia Gibson, one of the authors of the Reading study. "I suspect that small companies don't take any action until there is a rent or rates review."

This neglect of the property aspects of business is surprising given its importance for most companies' finances. For many businesses, property costs - remts or interest payments, maintenance, cleaning and security - are second only to salaries in importance while property accounts for 30 per cent or more of total assets in many balance sheets.

Another study, entitled Putting Spare Space to Workt, found that most small business magers were maware that they had excess space. Few realised that by sub-dividing their premises and renting the unwanted room they could make a big contribution to the financial health of their busi-

The return on money invested in subdividing propProperty

# The neglected asset

Many companies either do not, or find it difficult to, realise the full value of their buildings, reports Charles Batchelor

erty, in this study, averaged 144 per cent in the first year alone. For some companies, which needed to do very little building work or refurbishment, the rewards were even higher. The income from letting off surplus space boosted company cashflow and in some cases contributed to the survival of the business, the authors concluded.

Sensible property management may do a lot for a business but many companies underestimate the complexity of the property field, according to Jonathan Coren, a director of Assetguard, a London-based consultancy. "If a board starts to discuss computers people will say they do not understand and will call in an expert. But if they plan to spend £500,000 on property everyone has an opinion. Because everyone has bought a house at some time they all believe they are property experts." Most companies deal with property at a fairly junior level, appointing an estates manager who may report to the finance director. This means that property in the state of the state means that property is not included at an early stage in the business's long-term strate-gic planning. If the company does appoint a non-executive director with property exper-tise he is often chosen because he is known to the executive directors rather than for his expertise in the area of property most relevant to the com-

pany, claims Coren Given the long-term nature of most property investments businesses need to plan well ahead, Reading University's Gibson urges. Businesses should, for example, monitor rental trends in their sector and in their locality to see the size of increases that landlords are seeking. They can then decide in advance whether they can afford to stay put or whether they need to consider

Most businesses which have progressed beyond the founder's garage move into rented premises as they grow because it does not make sense to tie up their scarce financial resources in owning property. But once they become estab-lished they often put some of their surplus funds into acquir-



Rita Battersby: lease prevents her from sub-letting space currently spare to needs of computer wiring network business

ing their own freehold prem-

"Our freehold properties have been a great 'hedge' against problems over the years," says Anthony Poeton, managing director of A.T. Poeton & Son, a Gloucester-based supplier of surface coatings with turnover of nearly £5m.

"When we are profitable we spend our money on land and buildings. As a private business we are not out to maximise profits so we can take a long term view. If we operated from leasehold premises the rent costs would force us to cut back in difficult times." Poeton, who has worked at

his company's subsidiary in Germany, contrasts British attitudes to owning property with those in Germany. German companies are not driven by the same need to acquire a hedge against inflation as their British counterparts, he says. A.T Poeton last year sold some premises in Germany for the

same price it had paid in 1978 in a deal which, in German terms, was quite satisfactory. As businesses grow further they may once again revise their attitude to owning prop-erty. Ash & Lacy, a publiclyquoted galvanising and metal manufacturing company, is attempting to turn some of its property assets into cash to

help finance acquisitions.

"The company policy was always to have freehold prop-erty and we also have premises bought as financial invest-ments," says Howard Marshall, managing director of the Smethwick, West Midlandsbased company, which has turnover of more than £60m. Marshall's policy now is to put any spare cash to work in the business itself. This was prompted partly by a revaluation of the company's property holdings which showed that they represented nearly half of its total balance sheet value. Ash & Lacy is now looking

for a buyer for one office block in Halesowen – though Mar-shall says he believes the prop-erty could double in value if he waits a year or two — while he is also trying to let surplus space in warehouses in Corby and Rochdale. The recession has made it difficult to find

A problem faced by companies, where the main business is not property, is that they are not always prepared to adopt a sufficiently commercial approach. "Property companies will offer inducements to get tenants to come in," says Richard Domb, a partner in De Groot Collis, an estate agent.

"But the average owner manager is not familiar with the market place and he is not willing to offer a six months rent-free period or help with fitting out the premises. He is often reluctant to take our

Owners may also be reluctant to rent out their property on long lets fearing that they will not be able to regain possession if the economy improves and they need the space again themselves. "Renting out is dangerous," says Tom Lyon, chairman of Clam-Brummer, an east London manufacture of paints and adhesives with sales of £5m. "If you want the premises again for your own purposes you may not be able to get the peo-ple out." Taking on tenants for short-term lets need not be a problem, however, if the con-tract is worded carefully, says Jonathan Coren. Agreements can be reached which protect the landlord's rights, he says.

Businesses may, however, run into problems with a clause in some leases which prevents them from sub-letting space at a price lower than they themselves are paying the landlord. The main leaseholder may be prepared to sublet at a lower rate than he is paying simply to get the cash in but the ultimate landlord may forbid this because he regards it as reducing the value of his

As well as bringing in muchneeded cash, letting spare space also enables companies to share the burden of heating, lighting and rates. An additional bonus is that they are providing premises which can lp another generation of

businesses to get started.
\*Managing Operational Property Assets. Department of Land Management and Development, University of Reading. Tel. 0734 875123. £30. †By Howard Green, Paul Foley and Irene Burford. For Small Business Research Trust. Tel. 0908 655831.

# Bluebell gets set to raise steam to realise a dream

Charles Batchelor on the railway's plans to raise further funds

t first sight the prospects for a share issue which promised no dividend payments and the certainty of a sharp fall in capital values within three to four tali in capital values within three to four years would appear to be bleak. But Bluebell Railway, the Sussex steam railway, is hoping for a good response from rail enthusiasts to its latest £1m fund raising.

The company — Bluebell is a pic — is currently raising money to replace a bridge and relay tracks on 3½ miles of the original

track bed which it has acquired in recent years. This will bring it within two miles of British Rail' East Grinstead station and the realisation of a 30-year old dream to recreate the line sold off piecemeal after the Beeching closures of the 1960s.

The main advantage of a share issue of this kind is that it is a cheap way of raising money. Graham Flight, an accountant who is company secretary to the railway, estimates the direct costs at just £32,000 though some professional services have been provided by local firms at below market rates.

The attraction of the issue to purchasers of the shares is the perks - two return tickets worth £7 for every 100 shares held and four return tickets plus two "wine and dine" tickets worth nearly £40 for holders of 1,000 shares. These concessions are available annually for three years and will then be reviewed depending on whether the railway needs to raise more funds.

Perks are sometimes given by publicly

quoted companies but always in addition to the prospect of dividends and capital appreciation. Not only does the Bluebell Railway pay no dividends, its shares decline steeply in value once issued. The company offers to match bargains if shares come up for sale but Flight says recent deals have been done at prices around £10 for 100 shares, a tenth of par value.

Shares usually only come on to the market

following the death of the owner. This is the railway's second share issue – nearly 500,000 shares were issued in 1986 – though it has considered other ways of raising money. It has attempted to gain Business Expansion Scheme (BES) tax status for its share issues but did not qualify because the Bluebell Railway Preservation Scheme to have a second to the same and the same area. Railway Preservation Society, the hard core of nearly 6,000 enthusiasts, owns more than 51 per cent of the shares.

A public listing of the shares would be

inappropriate for a mix of "financial and political" reasons, says Graham Flight. The railway is not intended to be a purely commercial venture and making a share issue as a quoted company would also be considerably more expensive. These considerations have not stopped another steam railway, the Severn Valley Railway, however. The Severn Valley pays no dividends but has BES status and its shares are traded on the stock market on a matched bargains basis

nnder rule 535.

Share issues inevitably raise the prospects of a hostile takeover but the society intends to maintain a majority holding. Anyone attempting to buy shares from other shareholders would also be dealing with enthusiasts keen to preserve the character of their railway.

The opportunities for adopting the Bluebell

Railway's approach to fund raising are probably limited though a growing interest in Britain's industrial past may make it an appropriate method for other ventures in the museums and leisure field. Share prospectuses produced by other steam railways

show signs of having borrowed from the Bluebell approach, says Graham Flight.

Copies of the prospectus and application form can be obtained from The Bluebell Railway plc, Sheffield Park Station, Near Uckfield, Sussex TN22 3QL. The minimum purchase is 100 £1



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FOR SALE MANUFACTURING/IMPORTING Company specialising in Pet Accessories simuted London contricts. Own brand name products distributed throughout the UK viz established wholesale clientele. 1990 tamover £1.5 million. Not profe £50,000 (after sole Director's salary of

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Contact Graham Chambertain CC5 Lb1 0202-896767 Exhibition Design + Construction

company situated in the Midlands with a mmover in excess of £2. million. A well-established and profitable company with national blue chip clients. Write Box H\$250 Financial Times, One Southwark Bridge, London SE1 9HL

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- Principle features include
- Turnover £4:7m • Projected PBT £400k
- Net Assets £1.7m 2 freehold factories totalling over 37,000 square feet

2 freehold and 5 leasehold showrooms

 Assembly plant and machinery Exclusive importing distribution agreement For further detailed information please contact:

Alan Greenberg or Andrew McKeown Telephone 0933 227233 Facsimile 0933 228951 PRINCIPLES ONLY

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#### (In Administrative \) Receivership) Oxfordshire

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Fax (0865) 724420 Grant Thornton

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**Pressings Manufacturer** Jones Bros. (Group) Limited Jones Bros. (Pressings) Limited

(In Administrative Receivership) The Joint Administrative Receivers offer for sale the business and assets of Jones Bros. (Group) Limited and its subsidiary companies, a Midlands based business involved in presswork and toolmaking.

- Principal features include: ■ Freehold premises in Coleshill, Warwickshire close to Midlands
- motorway network.
- Specialised plant and equipment. Prestigious customer base.
- Annual tumover approximately £2.3m.

 Approximately 90 employees. For further information contact The Joint Administrative Receiver, Mark Hopton, KPMG Peat Marwick McLintock, Peat House, 2 Comwall Street, Birmingham B3 2DL. Tel: 021 233 1666

KPMG Peat Marwick Corporate Recovery

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# **GSM PLC and Spencer & Halstead**

(In Administrative Receivership)

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**Blast Division** 

☐ Manufacturers and distributors of shot blasting equipment

☐ Freehold factory in Ossett, West Yorkshire.

☐ Foundry operations in Arbroath.

☐ Subsidiary operations in West Germany and Italy.

☐ Combined turnover - £27 million. ☐ 307 employees.

☐ Prestige customer base.

Mr S. J. Akers 55/57 High Holborn, London WC1V 6DX.

Tel: 071 405 8799. Fax: 071 831 2628. **DRT**International

**Filtration Division** 

☐ Presence in several niche Western Europeun markets,

☐ Facilities in the United Kingdom and France

95 employees.

[] Turnover £9 million.

For further information contact either Steve Akers or Ralph Preece at the addresses listed below.

Mr R. S. Precec

10-12 East Parade, Leeds LS1 2AJ. Tel: 0532 439021. Fax: 0532 4489-i2.

**Development Division** 

£9.5 million.

☐ Office in Cardiff.

☐ Development properties valued at

**Touche** Ross

ALTY &

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# Tern PLC and subsidiary companies

(In Administrative Receivership)

The business and assets of the above companies are offered for sale.

**Construction Division** 

☐ Turnover approximately £50 million.

☐ Offices near Cardiff, Basingstoke, Luton, Bristol and Swansea.

□ Contracts in progress residual value approximately £15 million.

For further information, please contact the Joint Administrative Receiver, Robert Ellis,

at the address below.

**DRT**International

Touche

Ross

Blenheim House, Fitzalan Court, Newport Road, Cardiff CF2 1TS. Tel: 0222 481111. Fax: 0222 482615.

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#### **Touche** Ross **Nursing Home and Clinic** Chesterfield, Derbyshire

(In Administrative Receivership)

The Joint Administrative Receivers, Gurpal S. Johal and Ralph S. Preece, offer for sale the goodwill and assets of a freehold nursing home and clinic, the main features of which are:

□ A Georgian Manor House, Grade 2 listed building, providing 20 acute psychiatric beds.

☐ A purpose built nursing home for the elderly mentally ill with

20 bedrooms. ☐ All standing within 14 acres of grounds and gardens with further development potential.

For further details, please contact Gurpal S. Johal or Ralph S. Preece, Joint Administrative Receivers, or Dawn Watson at the address below.

Tel: 0532 439021 ext 256. Fax: 0532 448942.

**Fresh Produce** Wholesaler

10-12 East Parade, Leeds LS1 2AJ.

For sale as a going concern the business and assets of A. Dennis Ltd. (in Receivership)

Profitable core business with £12.5m tumover based in Barnsley, South Yorkshire Modern freehold warehouses and offices comprising 18,500 sq. ff.

■ 70 employees

Extensive customer base

For further details, please contact the Joint Administrative Receiver:

Michael Hore

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The main features are:

**Mardon Caravans Limited** 

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For further details, please contact Ralph S. Preece or Gurpal S. Johal. Joint Administrative Receivers, at the address below or Sean Hale on

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Ross

#### **Country House Hotel** Nr Skipton, North Yorkshire (In Administrative Receivership)

The Joint Administrative Receivers, Gurpal S. Johal and Kenneth

S. Chalk, offer for sale the goodwill and assets of a freehold hotel and restaurant the main features of which are: (1) Three star rating.

[] 17 individually styled rooms set in a Jacobean Manor House.

□ A la Carte restaurant with adjoining function room.

□ Advanced bookings of approximately £50,000.

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For further details, please contact Gurpal S. Johal, Ralph S. Preece or Tony Robinson at the address below.

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business.

Heathrow.

agencies.

071-438 3773.

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\* 300 employees.

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\* 110 employees located in Havant, Hampshire.

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Light Pressed Components Company

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Principals only write Box H8264, Financial Times, One Southwark Bridge, London SEI 9HL.

The Joint Administrative Receivers, Ralph S. Preece and Gurpal S. Johal, offer for sale the business and assets of the company. The trading activities, which consist of caravan manufacturing, are conducted through premises in Hull.  $\hfill\square$  Freehold premises, comprising 35,000 sq. ft. of accommodation and open storage land on a site of approximately 3.9 acres. Skilled labour force and management team. ☐ Stock of raw materials, work in progress and finished goods.

☐ Turnover of approximately £4,000,000, gross profit £400,000.

10 12 East Parade, Leeds LS1 2AJ.

**DRT**International

Touche

#### **Engineering Business** King's Lynn, Norfolk

The business and assets of Bead Engineering Co Limited are offered for sale as a going concern by the Joint Administrative Receivers.

- Fully equipped purpose built factory comprising 40,000 sq ft.
- Extensive product range for the food processing industry.
- Skilled workforce of 83.
- Work-in-progress and order book.

For further information contact the Joint Administrative Receiver, Martin Page, KPMG Peat Marwick McLintock, Holland Court, The Close, Norwich, NR1 4DY Tel: (0603) 620481 Fax: (0603) 623078.

KPMG Peat Marwick Corporate Recovery

#### Horley Press and Format (Sussex) Limited

The Joint Administrative Receivers offer for sale the business and assets of Horley Press and Format (Sussex) Limited

- Located at Horley, Surrey, Burgess Hill and Ditchling, Sussex.
- Equipped with up to date machinery for both the general printing and packaging materials businesses.
- Turnover Horley Press £1 9 million - Format (Sussex) Limited £1.5 million

For further information contact the Joint Administrative Receivers. Roger Oldfield or Roger Smith, KPMG Peat Marwick McLintock, Queen Square House, Queen Square, Brighton BN1 3FD. Tel 0273 820042 Fax: 0273 23723

**KPMG** Peat Marwick Corporate Recovery

#### Old Established Craft Company

Lancashire

The Joint Administrative Receivers offer for sale as a going concern the business of an old established textile and craft company, including embroidery, masonic goods and sale of threads.

The business briefly comprises:

- Freehold premises in Preston and London
- Plant and machinery and office equipment.
- Established and skilled workforce
- Turnover in excess of £0.5 million

For further information contact the Joint Administrative Receiver, Mile Seery, KPMG Peat Marwick McLintock, Edward VII Quay, Navigation Way, Ashton-on-Ribble, Preston PR2 2YF, Tel: 0772 722822 Fax: 0772 736777.

KPMG Peat Marwick Corporate Recovery

# Ceramic Tile Distributors

Glasgow

The Joint Receivers offer the business and assets of Ceramic Tile Distributors plc for sale as a going concern.

- The largest supplier of ceramic tiles and allied products to the tiling trade in Scotland and one of the largest in the U.K.
- The business has traded for over 20 years and has many sole
- Turnover in the region of £6.5 million per annum.
- A freehold property in central Glasgow comprising warehouse. showroom and offices of approximately 38,000 sq ft.
- Substantial stocks of tiles and ancilliary products.
- Plant, vehicles and office equipment.

For further information contact the Joint Receiver, lan Murdoch, KPMG Peat Marwick McLintock, 24 Blythswood Square, Glasgow G2 4QS. Tel: (041) 226 5511 Fax: (041) 204 1584.

Peat Marwick Corporate Recovery

#### Gor-Ray Limited. Sens-Unique Limited.

The Joint Administrative Receivers offer for sale the husiness and assets of these well known clothing companies.

The businesses operate from freehold premises in Enfield, North London

For further information, please contact WM Roberts or NI Hamilton, Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Tel: 071-928

# **II ERNST&YOUNG**

#### Data Cable Manufacturer and Electronic Assembly.

The Joint Administrative Receivers offer for sale the businesses and assets of Cablelink (UK) Ltd. and Cablelink MTS Electronics Ltd. Established manufacturer and installation company specialising in LAN/WAN cabling

- systems Established PCB sub-contract assembly
- Combined tumover of £850,000 substantial potential forward order book
- Freehold manufacturing/warehouse premises
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**FT SURVEYS** 

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FINANCIAL TIMES TUESDAY MARGE

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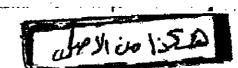
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creative resource

Fondation Pierre Gianadda

William Packer visits the

Gianadda at Mar-tigny in Switzerland

was set up only in

the late 1970s and in a remark-

ably short time has succeeded in establishing itself as an

international cultural centre of

real importance. Its programme of major exhibitions

now continues with Marc Cha-gall in Russia (until June 9). Chagall was of course Rus-sian, born into the Jewish com-

munity at Vitebsk, in old White Russia, in 1887. The

show concentrates on his early show concentrates on his early career, that is to say before he left for Paris in 1910 and after his return to Vitebsk in 1914, the outbreak of the First World

War forestalling his planned return abroad. It is drawn

entirely upon Russian muse-ums and private collections,

with much of the work never shown even in Russia before.

Chagall died only in 1985, to some extent the victim of his eternally prolific output, prodi-gal pictorial invention and

genius for the decorative. He

was perhaps the most accessi-ble of the great painters of that

golden age of early modernism in the Paris of Picasso and

Modigliani and the Ballets

Russes, of post-impressionism but lately ramifying into fau-vism, high cubism, expression-ism and incipient surrealism.

Chagall was always the chronic and irredeemable inde-

pendent, but that is not to say

that was going on, nor that,

being aware, he took no notice.

What is interesting here is to confront almost for the first

time the effect upon him, at.

Cromwell

was not aware of all else

As always at Gianadda, it is beautifully chosen and installed, succinct and to the

117.87 S

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Concertgebouw 20.15 Anton Kersjes conducts Netherlands Philharmonic Orchestra in Wagenaar's overture Amphitrion and Franck's Symphony in D, with Emmy Verhey soloist in Bruch's Violin Concerto. Tomorrow: Wolfgang Sawailisch conducts a free lunchtime concert with by a Beethoven programme in the evening, repeated Thurs (6718 345)

Staatsoper unter den Linden 19.30 An evening of classical ballet after Fokine and Petipa. Fri: Giselle

Deutsche Oper 19.30 Heinrich Hollreiser conducts Ponnelle production of Fidelio with Janis Martin as Leonore. Sat Tosca. Sun: Die Zauberflöte (3410 249) Serliner Ensemble 19.00 The Threepenny Opera, also Sat. Fri:

The Fondation Pierre the age of 27 or so, of his hav-ing been suddenly marconed, cut off from the primary stimulus of his peers and all the incidental excitement of Paris at is most sophisticated and cosmopolitan. And far from being frustrated at being thus stuck in provincial Russia and thrown back upon his own immediate creative resources, the sense is one of happiness and contentment.

In 1915 he married Bella Rosenfeld, and at once an air of happy domesticity suffuses the work. A number of large symbolic canvases of this period are shown. Two lovers float high and blissful above Vitebsk in a pale morning light, the town deserted but for a green goat and a tiny figure squatting behind the fence. Or again the lovers make a celebratory Promenade to picnic outside the town, Chagall himself waving his wife high above his head, like a flag.

But along with these great

symbolic and idealised works comes a whole group of smaller images, often on card or paper, of the house and garden of Bella's parents at Vitebsk, where they were living after 1917. These are all intimate, indeed intimiste landscapes and interiors, echoes of Bonnard and Vuillard, directly observed in their immediate relation to the shared daily life, the chairs against the window, figures passing outside, flowers, books and the usual domestic debris on the table.

Such things are not a surprise, rather more a corrective in that for all the inventive pictorial extravagance of the more familiar Chagall, they set him deep in the rational observa-tion of the visible world. To return from them to the larger



'Au-Dessus de la Ville', 1914-1918 by Marc Chagall

compositions is therefore to read again more closely the context of that familiar dream world, with its dislocated perspectives and surreal conjunc-tions, in which creatures of the imagination float and twist about the sky. Chagali is no realist, but a wry and close observer of la commedie humaine.

As for the formal and technical qualities, nothing can be achieved in a moment, without thought or consideration. The work of this early period, with here the few years from 1917 the most concentrated and pro-ductive, is all beautifully made, with a lightness of touch on the surface and a crispness of definition that belie the heaviness and self-repetition of so much to come. The drawing is

endlessly inventive in these paintings, turning a foot or a profile, or a corner of the street, or an odd jumble of houses, with the utmost delicacy and nicety of visual wit. And always there is the formal currency of contemporary art, introduced not as any self-conscious signal but as the natural function of experience modified through personal sensibility. He was no cubist, for example, but could see what cubism might offer him in terms of the manipulation and control of space. Aware of abstraction, but never to suc-cumb to it, he could yet exploit its disciplines to the full in the organisation of his composi-

Such qualities are most apparent in the great panels he

made in 1920, originally as a private commission but later adapted to decorate the Theatre of Jewish Art in Moscow Long thought lost, they some-how survived folded up in the storerooms of the Tretlakov Museum in Moscow, and newly restored are here shown in public for the very first time. Four large panels personifying in turn Music, Dance, Literature and Theatre, were to sit between the windows. A single panel, narrow and immensely long was perhaps to fill the space above them. A large square canvas was the drop curtain, while the largest them of all was to fill entirely the

They are ravishing things, lightly painted in pigment bound in glue size rather than

sometimes ribald figuration of the major piece, with its clowns and acrobats, strange beasts and assorted, genial buffoons.

oil, common enough for decorative and theatrical schemes but horribly fragile. That fragility of surface in fact is their trium-phant quality, for through it the incisive refinement of the drawing comes through with wonderful clarity, quite as much in the bottles, plates and decanters of the curiously inverted long high still-life, as in the more mischlevous and

The show is engagingly com-pleted by the cycle of etchings and engravings that Chagall carried out, after his return to Paris in the mid 1920s, to illustrate Gogol's Dead Souls for the dealer, Ambrose Vollard.

- that whole revolutionary side of the opera has been defused by the change of period - and how this 1990s vellous range of expression

enough conviction to win over the most staunch unbeliever, even if the central section of the production's thesis; she addresses it to an incomprethe finale did not. The Symphony No 39 opened with a remarkably portentous hending Barbarina, as if trying to warn the youngest genera-tion against repeating the miswith a remarkany portentials introduction. True to form, this was a weighty and emphatic performance that gave most pleasure when the ECO's first-rate wind soloists were at work, least when the orchestra was led a first-footed degree. takes of their elders, railing was led a flat-footed dance through the minuet and into some congested textures in the finale. Even 20 years ago I

# Le nozze di Figaro

Opera Northern Ireland's resources may be modest in comparison with most of its mainland counterparts, but its artistic ambitions show few signs of compromise. The Belfast productions of Faust in 1989 and The Magic Flute last autumn were enthusiastically reported here by Max Loppert and the Figuro that has just ended a week-long run at the Grand Opera house is similarly serious in its intentions and thoroughly imaginative in its realisation.

One of the ways in which the

company remains distinct from its British rivals is in casting. For local, administrative reasons it finds hiring non-British and non-EC artists a more practical possibility, so that Figaro could include young Americans and East Europeans alongside home-bred singers. The producer was Tim Cole-man, formerly Dramaturg at Netherlands Opera and now based in New York; with his designer Tim Reed they had made, if there can be such a thing, an unobtrusive moderndress staging. So Aguas-Fres-cas becomes Freshwater Cas-tle, somewhere in the English shires in the late 20th century. Almaviva is a huntin' shootin' fishin' country squire, with a young wife in immaculately pressed denims, a young married couple clearly still rich enough (we are definitely talking Old Money bere) to support a full complement of family retainers. Conscious anachronisms are

strictly rationed and carefully made comic: Susanna loads a washing machine while she and Figaro discuss their future living arrangements, the Count suddenly brandishes a portable phone to summon Marcellina in the second-act finale. Barbarina disco-dances through the wedding party. Perhaps droite de seigneur seems an unlikely issue in such a setting, but the whole point of Coleman's production is how timeless the use and abuse of power and position is, not in a straightforward political sense

Almaviva would think nothing of harassing and exploiting his women workers, and of abusing his wife's trust, just as unthinkingly as his ancestors. So there is real purpose in restoring Marcellina's Act 4 aria, "Il capro e la capretta" and making it a crucial prop of against men's unfairnesses to women. Such a moment, and the sharp anguish lent subsequently to Figaro's "Tutti e tranquillo", give a genuine bleakness to the last act, a sense of pain that cannot be relieved entirely by the final "Ah! tutti contenti". This is altogether a much weightier Figuro than, for instance the Opera Factory version which opened in London two weeks. and one in which every character is shaken up by their experiences to emerge. Cost-like, a little wiser and undoubtedly a little sadder too.

It was all combined with singing that (the rather frail chorus excepted) was never less than adequate and in a couple of roles was quite out-standing, with alert, accom-plished orchestral playing from the Ulster Orchestra and conducting by Kenneth Montgomery that made good sense of all the structural proportions, and traced a sure dramatic curve through each act. The Figaro of Robert Hei-

mann was personable, suave, but vocally a little bland — gabbling recitative, not digging into arias as he might have done — the Susanna of Kath-ryn Magestro compassionate,quick-witted and delivered with relaxed flexibility, if occasional rough patches of tone. Maria Jagusz's Cherubino, complete with baseball cap, Mozart T-shirt and trainers, was just a little too insecure technically to quite bring off what would have been a per-fect match for Tinuke Olafimi-han's anarchic Barbarina. William Mackie's tweedy, pipe-smoking Bartolo and Kevin West's smarmy Basillo, with an interest in Cherubino that is anything but platonic, were crisply drawn, efficiently sung, while Angela Hickey recovered from an uncertain start to bring real fire and spite to Marcellina's big moment of revenge.

The persistent memories the persistent memories though will be of Johannes Mannov's elegant, rather oily Count, building every phrase with precise point and freely produced, if not enormous tone, and especially of Dagmar Schellenberger's fascinatingly decrease Countries modern accounts. drawn Countess, making every glance and every syllable tell, building up the portrait line by line, gesture by gesture, with silvery pure tone and immacu-late poise. She has clearly learnt a great deal from working with Kupfer at the Komische Oper, and is going to be appreciated in the coming years in many more opera houses.

#### Andrew Clements



Johannes Mannov and Dagmar Schellenberger

#### **BUSH TREATRE**

The reaction provoked by publication of Brendan Kennelly's poem cycle Cromwell in Dublin in 1983 extended, or so he he says, to physical assault in the street. Re can take it as a backhanded compliment, acknowledging the strength of the dialec-tic this 160-poem sequence sets up between

tic this 160-poem sequence sets up between the English conqueror and the spirit of Ireland, somewhat equivocally lodged in a "tubful of meditative guts" called Buffun. Kennelly, a literature professor at Dublin University, invokes a Spenserian tradition of political allegory in his depiction of a nation terrorised by giants and serpents. Cromwell is both the spivish manager of Drogheda United FC, a genocidal maniac and a world-weary warrior looking for a and a world-weary warrior looking for a peaceful retirement home. One minute we are being addressed by an elephant-eating alligator, and the next we are witnessing the gruesome effects of a van-bomb explosion outside a hotel. If Cromwell is not all bad, neither are the Irish all good.

The cycle comes to the stage as part of the London Irish festival Siol Phadraig by a Polish director Maciek Reszczynski, in a style and a colouring that owe more to jagged brightness of Kennelly's writing. European expressionism than to the ms are performed from a tarpau-

lin-swathed platform topped by a big brass bedstead beside which the the blubbery Buffun of Vincent O'Shea, belly quivering over grubby longiohns, witnesses his own conception and other atrocities. He is an engagingly human figure, innocent and slightly stupid, in a slime of squirming bodies and dismembered voices that repre-sent the realpolitik of Ireland. Among them stalks the butcher Cromwell, tin-hat-ted and spearing dissent with a garden fork.

A similar treatment was given by the performance group Dereck Dereck to Ted Hughes' epic poem Gaudete at Islington's Almeida Theatre a couple of years back. That sprawling, over-ambitious and under-



Writhing bodies in Maciek Reszczynski's production

cut staging had the benefit of a visual eccentricity which lent itself to the changing perspectives and quirky humour shared by two otherwise very different

There are sequences in Reszczynski's adaptation, such as the line of backstabbers emerging from a hell-hole in the centre of the stage, that admirably defy the

spacial limitations of the Bush. But his style is too uniformly drab and portentous to capture the ironic diversity of Kennelly's vision. There is not enough contrast, not enough light relief and too many writhing bodies.

#### that he draws from the music, Barenboim returned on Satur-day to Mozart and his early while still feeling that what he is doing is misconceived. The collaborators, the English soul-searching that went on in the slow movement of the E flat Concerto, K.271, had

Mozart 2000

#### BARBICAN HALL

room's longest wall.

Fresh from his titanic Brahms of two nights earlier, Daniel Chamber Orchestra. Back in 1962 Barenboim and the orchestra embarked on a close working relationship in the music of Mozart, which was to lead to recordings of all the piano concertos and the later symphonies.

Since then many new fash-ions in Mozart interpretation have gone on parade. These days conductors such as Solti or Mackerras are keen to achieve the sort of articulation that we know from period instruments even when they are working with full-scale symphony orchestras. Barenboim used a slimmed-down ECO for this concert, but ironically he was quite unrepentant about the rich 19th-century sounds he demanded from it.

The conductor doubled as pianist, as he did in the past. As part of the Barbican's Mozart 200 festival, he offered a programme which mixed early and late works rather than staying within the festival's year-by-year chronology. There was little distinction made as to the music's period and the early G Minor Symphony, No 25, gave warning of the sort of music-making to expect, with romantic strings and roaring

At least Barenhoim is no Dresden-china Mozartian. It is Claire Armitstead quite possible to admire him as a Mozart planist for the mar-

Prize for trumpeter John Wallace John Wallace, principal trumpet with the Philharmonia since 1976, has been awarded

found Barenboim's Mozart lacking in clarity and straightforward classical thinking.

Now the style of Mozart playing has moved on, to my

Richard Fairman

mind for the better.

the Europapreis, sponsored by Mercedes Benz. In addition to merceoes senz. in addition to receiving a substantial cash prize, Mr Wallace has been invited to perform with the Dresdner Staatskapelle on May 1 next. This will be his German debut as soloist.

# INTERNATIONAL TODAY'S EVENTS

#### AMSTERDAM

Concertgebouw Orchestra, followed

#### ■ BERLIN

(2004 762)

Galileo (2827 712) Deutsches Theater 19.30 Kleist's The Broken Jug. Fri: Lessing's Nathan the Wise. Sat. Goldoni's The Servant of Two Masters (2871

Kammerspiele 19.30 Ibsen's John Gabriel Borkman. Thurs: Ibsen's Ghosts (2871 226) Schaubühne 19 30 Luc Bondy's production of The Winter's Tale, also Thurs (890023) Volksbühne 20.00 Neil Simon's The Last of the Red Hot Lovers, also Frì (2082 748)

#### **■ FRANKFURT**

Aite Oper 20.00 Piano recital by Peter Serkin, with music by Chopin, Beethoven, Brahms, Oliver Knussen and Alexander Goehr (1340 400) English Theater Kaiserstrasse 20.00 Arthur Miller's play All My Sons. Runs till end of April (242

#### LONDON

MUSIC Covert Garden 19.30 Jacques Delacote conducts Elijah Moshinsky's production of Samson et Dailia, decor by Sidney Nolan, choreography by David Bintley, with a cast led by Claire Powell and Michael Sylvester, also Thurs. Tomorrow and Fri: Il barblere di Siviglia (240 1066) Collegum 19.30 Jonathan Miller's English National Opera production of The Turn of the Screw, with Ellene Hannan as the Governess Tomorrow and Sat: Rusalka, Thurs:

Salome. Fri: Reimann's Lear (836 3161) Royal Festival Hall 19.30 Yevgeny Svetlanov conducts Philharmonia Orchestra in all-Russian programme, including Rakhmaninov's The Bells. Fri: Svetlanov conducts another Russian programme (928 8800) Queen Elizabeth Hall 19.45 Recital by Igor Oistrakh accompanied by Natalia Zertsakova. Tomorrow: Opera Factory production of Le nozze di Figaro (928 8800) Barbican Centre 19.45 Mark Wigglesworth conducts BBC Symphony Orchestra in world premiere of Howard Skempton's Lento, plus Wagner's Prelude to Act 1 of Parsifal. Tomorrow: Yuri Bashmet plays Mozart (638 8891)

THEATRE This week's shows include a revival of Theatre de Complicite's award-winning production of Durrenmatt's The Visit (National), William Nicholson's new play Map of the Heart, set in wartime Sudan

(Globe), Peter Hall's production of Twelfth Night (Playhouse), Anoulih's comedy The Rehearsal (Garrick), Joe Orton's classic black comedy What the Butler Saw (Wyndham's) and Alan Bennett's adaptation of The Wind in the Willows directed by Nicholas Hytner (National). Phone Theatreline: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

#### **■ MADRID**

Auditorio Nacional de Musicà 19.30 Piano recital by Andre Watts. Tomorrow: concert by Spanish National Orchestra (337 0100)

#### **MUNICH**

Staatsoper 19.00 Heinz Fricke conducts Henning von Glerke's production of Der fliegende Hollander, with Robert Hale as the Dutchman and Luana DeVol as Senta, also Sat (221316) Philharmonie 20.00 Bruno Schneider is horn soloist in a

concert by the Orchestra da Camera di Padova e del Veneto. Tomorrow, Thurs, Fri and Sun: Celibidache conducts the Munich Philharmonic (48098 614)

#### ■ NEW YORK MUSIC

Avery Fisher Hall 19.30 Christopher Keene conducts New York Philharmonic Orchestra in Walter Piston's Fourth Symphony, with Arleen Auger soloist in Ravel's Sheherazade, Thurs, Fri and Sat: Paavo Berglund conducts Beethoven, Mozart and Prokofiev (874 2424)

Carnegie Hall 20.00 Zubin Mehta conducts Israel Philharmonic Orchestra in Dvorak's Seventh Symphony and Beethoven's Violin Concerto, with Itzhak Perlman. Thurs: Mehta conducts Mahler's Ninth (247 7800)

Metropolitan Opera 19.30 Jiri Kout conducts Der Rosenkavalier with Mechthild Gessendorf as the Marschallin, Tatiana Troyanos as Ochs, also Fri. Tomorrow: Katya Kabanova. Thurs: new production of Parsital (362 6000)

DANCE New York State Theater 20.00 Joffrey Ballet in Romeo and Juliet, music by Prokoliev. Season runs till Sun (870 5570) THEATRE

This week's shows include Lost in Yonkers, Neil Simon's new play directed by Gene Saks (Richard Rogers), Once on this island, musical by Lynn Ahrens and Stephen Flaherty based on Rosa Guy's 1985 novel My Love, My Love (Booth), Taking Steps, acclaimed production of Ayckbourn farce about the breakdown of a suburban marriage (Circle in the Square) and The Big Love, a comedy starring Tracey Ullman (Plymouth). Ticketron (246 0102) answers inquiries and sells tickets

#### ■ PARIS MUSIC

Opéra Bastille 19.30 Myung-Whun Chung conducts Andrei Konchalovsky's production of Queen of Spades, with Vladimir Popov as Hermann and Sergel Leiferkus as Tomsky, also Fri. Tomorrow and Thurs: Chung conducts concert of Wagner and Strauss, with Gwyneth Jones (4001 16161

Salle Pleyel 20,30 Gerard Schwarz conducts Ensemble Orchestral de Paris. Thurs: Chopin recital by Nikita Magaloff (4561 0630) DANCE

Palais Gamler 19.30 Nederlands Dans Theater in two ballets by Jiri Kylian, music by Stravinsky and Ravel. Runs till Fri (4742 5371) Opéra Comique 20.00 Paris Opera Ballet in Coppélia with designs based on original 1870 Paris production. Repeated tomorrow (4286 8883) Comédie Française 20.30 Gildas

Bourdet's new production of Le Malade imaginaire by Mollere, also Fri, Sat and Sun. Tomorrow: La Mère coupable (4366 4360) Théâtre des Amandiers Nanterre 21.00 Alain Francon's new production of Hedda Gabler, runs till March 24. Also in Salle Polyvalente: Waiting for Godot, runs till Sun (4721 1881)

#### **■ ROME**

Teatro dell'Opera 20.00 Gustav

Kuhn conducts Francesca Zambello's production of Ariadne auf Naxos. Also Thurs, Sat and Sun (463641)

#### **ROTTERDAM**

De Doelen Grote Zaal 20.15 Valery Gergiev conducts Rotterdam Philharmonic Orchestra in suite from The Nutcracker, plus Brahms' Violin Concerto with Isabelle van Keulen. Repeated tomorrow, Thurs and Sun (413 2490)

De Doelen Kleine Zaal 20.15 Orlando Quartet with George Pieterson, clarinet, play Mozart chamber music. Tomorrow: Robert Holl sings Winterreise (413 2490)

#### ■ VIENNA

Staatsoper 18.30 Cosi fan tutte with Eva Johansson as Fiordiligi, Lucio Gallo as Guglielmo and Jerry Hadley as Ferrando. Tomorrow: new production of La Clemenza di Tito (51444 2960)

Musikverein Grosser Saal 19.30 David Geringas Is cello soloist in all-Russian programme with Soviet State Symphony Orchestra conducted by Vassily Sinaiksi (505

Musikverein Brahms-Saal 19.30

Vienna Schubert Trio plays plano trios by Haydn and Smetana. Tomorrow: London Baroque play music by Handel, Bach, Vivaldi and Mozart (505 8190) Konzerthaus 19.30 Heinz Holliger and Maurice Bourgue play oboe sonatas by Zelenka, Telemann and others. Tomorrow: Johann Joseph Fux's oratorio La Depositione dalla Croce di Gesu (7124 6860)

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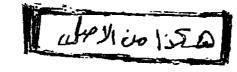
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Today 0100-0130 Moneyline Superchannel 0700-0830 Financial Times Business Report A five minute business briefing broadcast three times between 0700 and 0800 2130 & 2320 (Wed only) and 0830 (Thurs only) Financial Times Business Weekly

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Tuesday March 12 1991

# Mr Major's break-out

THE first point to be made about the speech by Mr John Major yesterday is that it could never have been delivered by his predecessor. Mrs Margaret Thatcher. This was Mr Major's first speech abroad since he became prime minister. He went to Bonn to give it - not Washington. He sounded very happy to be there. "My aims for Britain in the (European) Community," he said, "can be simply stated. I want us to be

where we belong. At the very heart of Europe."

There was also an emphasis on his relative youth. "Let me begin with a confession. My age. I am 47. So I am of the generation that grew up in the aftermath of the Second World War." In other words, his experience is of the new, peaceful Germany, not the old trouble-maker. Europe, to Mr Major, is a source of stability, not of con-

There was a stress on political parties, too. The prime min-ister's speech was delivered to the Konrad Adenauer Foundation, a think-tank and prosely-tiser of the German Christian Democrats. Mr Major noted, as has Mr Chris Patten, the Tory party chairman, in a recent interview, that British Conservatives of his generation tend to know their Christian Democratic colleagues rather well. In many ways, they admire what they see: a pragmatic, conservative party that believes in the social market

That last point may be one of the most important of all. Mr Major said that he would he like to see the relationship between Christian Democrats and British Conservatives in the European Parliament fur-ther developed. His words will be welcomed by British Tories in Strasbourg.

#### Isolated group

Too often they have seemed an isolated group, lacking ade-quate links to the parliament in Westminster and without a wider base on the Continent. Although they would not agree on everything – the German Christian Democrats form at least as broad a church as British Conservatives - such a grouping would make a great

Mr Major's speech was also

There is nothing fundamen-tally new in embracing the Joseph did it at the beginning of the Thatcher ascendancy. What the early British advocates tended to omit, however, was the emphasis on the safety net. The social market econ omy, as seen by its initial expo-nents such as Ludwig Erhard. is not just the market economy. It means provision for with market forces. Mr Major picked that up in his tribute to the late Iain Macleod, who has emerged as his political men-

The fundamental message. however, was European. Here is a British prime minister who no longer looks at the European Community with suspicion, who does not regard a trip to the Continent as a sally into battle and who sees Britain as a full member without a grudge. That is a bold position, given the continuing doubts about Europe in sections of the Tory party and the salvoes still being fired by Mrs Thatcher.

#### Diplomatic language

The prime minister gave little away on policy or detail. Plainly he is still reluctant to accept full European monetary union on the Delors scale. Yet he senses that the Germans have their own reasons for avoiding undue haste, and the language has become diplo-matic, not hostile, "We cannot accept the imposition of a single currency," he said, "but we are confident that the Inter-Governmental Conference will be able to work out arrangements which protect the right of a future British Parliament

Mr Major finally and rightly stressed the importance of the Community's relationship with North America: "As we look at the wider world, the pivotal role of the US is clear." Mrs Thatcher could have said that,

The difference is that he is not presenting the develop-ment of the Community and the maintenance of the transatlantic relationship as an either-or choice. He wants both, and both can be had. He should now make a similar speech about his views on Europe in Paris.

# A union offer to be refused

PROPOSALS this week by Britain's Trades Union Con-gress are intended to put the clock back. Frustrated by their failure to resist failing mem-bership in the last decade, the unions want a future Labour government to rewrite the law, requiring companies to consult and recognise unions. Unfortunately, Labour shows

signs of responding. Despite the Labour leadership's understanding that the party can only gain office if it is indepen-dent of unions, Labour has promised some kind of statu-tory recognition. If the TUC proposals are a reliable guide to what this would entail, they throw considerable doubt on the changes achieved under Mr Kinnock's leadership. Labour has offered the

unions two sweeteners for sticking to the Thatcher gov-ernment's reformed industrial relations law. First, it says that employees who belong to unions should have a right to be represented by their union be represented by their union in grievance procedures. Second, it says there should be a right to recognition, enforced by a new industrial court. The TUC envisages the right being triggered when 40 or 50 per cent of a company's workers join a union, although it thinks decreasition should not be derecognition should not be possible when membership falls below these levels.

The first proposal is reasonable, reinforcing the position of individual workers, whose legal rights are too easily abused. Those many good employers which, quite under-standably, prefer to talk to their employees directly and without any union presence will still be able to seek to achieve this. But where an individual feels vulnerable, a helping hand would be available. Such a right to represen-tation is already available to an employee at an industrial tribunal, so we are not talking about a brand new principle.

#### Flawed proposai

Statutory recognition of unions, however, is a proposal flawed in principle and in practice, although it is hardly surprising that the TUC should be enthusiastic. Its own efforts at co-ordinated recruitment drives in Trafford Park, Manchester, and London Docklands last year largely failed. Unions

trying to recruit in the growing service sector during the 1980s found it to be an unsound investment. An employer determined to resist recognition could deny a union the ability to offer its most valuable service - collective bar-gaining. Meanwhile, high staff turnover meant that union membership then tended to fall

away. The TUC also covets a new role for itself in its proposed statutory regime. It wants a say in deciding which union deserves to be recognised if more than one is competing inside a company. That would give the TUC a crucial lever against renegade unions wishing to leave its embrace, as the electricians' union has done. Competition between unions has been one of the more constructive influences in British trades unionism in recent

#### Long-term decline

It is not even clear that the unions would gain as much from the changes proposed as they hope. Enforcement of recognition in the United States by the National Labour Relations Board has not prevented the long-term decline of the AFL-CIO union federation. And the last British statutory recognition experiment under the 1975 Employment Act gained the unions only 65,000 mem-bers before it was repealed in 1980. Some of the most strongly unionised economies in Europe do not have statutory recogni-

The point, which Congress House appears not yet fully to understand, is that trade unions acquire their persua-sive power to individuals and to societies by their record Likewise, collective bargaining requires a degree of good faith on both sides which no court

Britain's trade unions may never recover the growth in membership they covet. But if they are to do so, it can only be as a result of convincing the public that they will not revert either to the damaging excesses of the 1960s and 1970s or indeed to the damaging influence they often had on the Labour party in that period. Mr Kinnock is being asked to give the unions a battering ram. He

"The one point in which Germany is overwhelmingly superior to England is in schools... The dense ignorance so common amona workmen in Enoland is unknown." - UK Royal Commission on Technical Instruction, 1884.

or the British economy, competing with Germany has been a challenge stretching back over a century, inter-rupted but not broken by two world wars. Starting with Britain's counterproductive attempt in 1887 to discriminate against German exports, the story has been one of almost continual British decline against the Conti-nent's industrial powerhouse. Between 1880 and the end of the

1980s, Britain's share of world export markets for manufactured goods fell from 38 per cent to 6 per cent, while Germany's was roughly unchanged at about 15 per cent. In 1950, gross national product per head in war-ruined West Germany was about 30 per cent lower than in Britain, but by the end of the 1980s, it was roughly 20 per

on this long, bumpy road, the UK's decision last October to harness sterling to the D-Mark through full entry into the European Monetary System (EMS) is a turning point. In September, two months before he became prime minister, Mr John Major described the exchange rate mechanism (ERM) as "a modern-day gold standard with the D-Mark as the anchor". Last night in Bonn, Mr Major paid fulsome tribute to the German system mixing "social solidarity with market discipline".

Membership of the ERM requires Britain to match German standards not only in managing interest rates and reducing inflation. In other areas, ranging from education, technology support and management-trade union co-operation to shareholders' long-term relationships with companies, Germany's post-war perfor-mance has been generally far superior to Britain's. The UK is now under greater pressure than ever before to adopt these German-style precepts for the organisation of industrial society.

Britain has always realised that the adjustment was likely to be painful. In December 1978, on the eve of the establishment of the EMS, Mr James Callaghan, then prime minister, decided against full British membership on the grounds that this "would place obligations on us that might result in unnecessary deflation and unemployment".

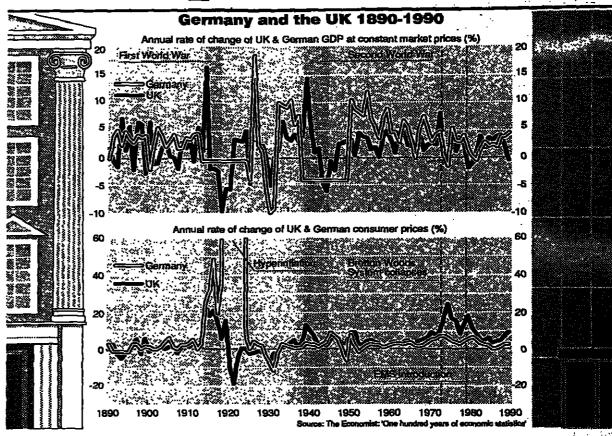
The challenge for Britain has, how-ever, been made more acute by the timing of the EMS move. Britain is being exposed to the full impact of Germanic anti-inflation discipline at a time of sizeable economic imbalance between the two countries. The UK is now in a severe recession, while partly because of German unity sealed on October 3 - west Germany has been experiencing the most pro-nounced boom since the mid-1970s. Interest rate pressures in the two countries are pulling in opposite

Moreover, the issues involved have been immeasurably complicated by the precipitous economic decline east of the Elbe, caused by brutal adjust-ment to market economics in what used to be East Germany, Britain has hitched itself to the successful postwar German "economic model" just when the model itself is undergoing a transition of convulsive proportions But that does not mean that the adjustment required will necessarily be any less far-reaching.

Assessing the competitive challenge Germany poses for Britain is no straightforward matter. Indeed, the move to accept D-Mark discipline comes after a decade in which the UK economy has in some important respects outperformed West Germany. For one thing, it had slightly higher economic growth. Germany may have been expanding considerably faster than Britain in the last two years, but as a result of the 1983-88 economic upswing under Mrs Margaret

With sterling formally tied to the D-Mark Britain faces a milder form of the pressures borne by east Germany, writes David Marsh

# In the shadow of the powerhouse



Thatcher, average annual UK GNP growth between 1980 and 1990 was higher than West Germany's - 22 per cent against 2.1 per cent.

Labour productivity growth in the business sector is higher in the UK, at an annual average between 1979 and

1988 of 2.1 per cent against 1.7 per cent in Germany. This reversed the comparative performances of 1973-79, when average UK productivity growth of 1.6 per cent was only half the German average of 3.1 per cent.

The UK has also been much more active than the Federal Republic in

implementing financial and industrial deregulation. According to the European Commission, subsidies to German manufacturing industry rose between 1981 and 1988 to stand at the second highest level in the EC after Italy. In that year, in European currency unit terms, subsidies to German industry were more than twice the level in Britain.

Some would argue that British industry is suffering from the conse-quences of financial deregulation and of the government's non-interventionist stance. The share of manufacturing in gross domestic product fell in the UK to 22 per cent in 1989 from 26.8 per cent in 1980, while the contribution of financial, insurance and real estate services rose to 26 per cent from 18 per cent. In Germany, the manufacturing share fell much less steeply from 35 per cent to 34 per cent, while that of financial services rose only to 13 per cent from 11 per

According to Mr Nick Crafts, profes-sor of economic history at Warwick



University, much of the 1980s improvement in British productivity was "a once-and-for-all shake-out of labour" rather than a move to permanently higher productivity levels. Mr Crafts says: "In the 1990s it is quite possible that west German productivity growth will exceed that in Britain as the long-run strength of German skills and technology reasserts itself." But the nub of any comparison between the two economies must be their rates of inflation. It is in control of inflation that Germany has excelled; and it is control of inflation that remains Britain's central diffi-

Entry to the ERM represents a fresh phase in Britain's anti-inflationary - one in which the main struggle weapon is German, not British, pol-icy. It is a discipline that a large num-

ber of British policy-makers have long-sought, and which many senior offi-cials regret not having been able to cials regret not having been able to adopt sooner — in 1985, say, when the UK Treasury was well advanced in negotiations with Germany to join the ERM, only to see the decision thwarted at the last minute by Mrs. Thatcher. A senior Bank of England official now says scathingly that the chance of bringing down British inflation permanently to German standards was "sonandered by the wrong." dards was "squandered by the wrong monetary policies and hubris".

But joining the ERM is only the beginning. Mr Hans Tietmeyer, the

Bundesbank's director in charge of international affairs, says: "I believe that Britain is aware of the implications of ERM entry." But he adds that reducing Britain's annual wage rises
- still running at about 9 per cent, double the rate in Germany - is "the most difficult question".

According to Mr Alan Budd, economic adviser to Barclays Bank, join-

nomic adviser to parciays bain, just-ing the ERM "takes away the British government's choice about how fast inflation comes down. The only ques-tion is whether labour costs come down at the same speed as prices. Otherwise, there will be a lot of unem ployment". Mr Alexandre Lamfalussy, general

manager of the Bank for International Settlements in Basic and a leading authority on monetary affairs, believes that Britain is more or less at the same stage France was at in 1983, when the Paris government radically changed policies to follow anti-inflation discipline within the EMS. "To tie yourself into a group of

countries where there has been remarkable success in bringing inflation under control, you have to change your way of life," he says. Leaders in industry and trade unions have to take a totally different attitude towards their bargaining and prices of the control of the contr Mr Lamfalussy adds: "I am afraid it-

will take time. In France, it took four or five years before you could see social acceptance for this. It does not happen overnight."

It will also take time for the British government to establish credibility concerning its will to see through the consequences of ERM entry. Mr Craft. consequences of ERM entry. Mr Crafts of Warwick university points out that in comparison with countries like france and Italy which have maintained EMS discipline for most of the last decade. Britain suffers from a credibility gap" over whether it will maintain the present sterling laver against the D-Mark, or at some stage seek a devaluation. Coupled with Britain's decision to the itself to the D-Mark during a recession, this adds-D.Mark during a recession, this adde-up to a "double disadvantage," says. Mr Crafts. "We are starting from a long way back."

The general nature of the challenge, then, is starkly clear. There is, how-ever, one important factor that makes it much more difficult to predict the precise effects the D-Mark link will have: the transformation under way in Germany itself.

in Germany itself.

The unprecedented effort of integrating East Germany's bankrupt communist system into a new capitalist world is inevitably changing the Federal Republic's political and economic make-up. Germany has become poorer, and more polarised.

Received CMR par hard in east the

Because GNP per head in east Germany is, at most, only 40 per cent of that in the west, unification has driven Germany well down the league table of EC member states' prosperity. The growing cost of public sector transfers to the east, together with payments for the Gulf war, the Soviet nion and eastern Europe, has forced the Bonn government to bring in a package of drastic increases in tax and social security contributions this summer which will deduct roughly DM55bn (£18.8bn or 2 per cent of GNP) from German purchasing power over

a full year.
While manufacturing workers in west Germany earn on average 20 per cent more than in Britain - and work about 16 per cent fewer hours per year - their competriots in the east earn 60 per cent less. A post-reunification tide of factory closures is run-ning through east Germany and many towns say they are on the brink of

With unemployment in east Germany possibly heading from 800,000 now towards 3m later this year — one-third of the workforce — frustration over the consequences of unification could apell serious social tanaton. In the short term, the west German consensual system linking trade unions, management and banks has little chance of taking hold in the

It could be that this transformation and British infistion and in January sending Germany into current account deficit for the first time in years - will make things somewhat easier for Britain within the ERM than they might otherwise have been. Equally however the severe pain being experienced in east Germany could serve as a warning Replacing the East German mark with the D-Mark subjected most east German industries to the requirement either to bring their costs and productivity in line with west German ones, or to go out of business. Now that the sterling-D-Mark link has been forged, the pressures on Britain in some waysamount to a milder form of those

borne by east Germany.

This crucle is the first of a series on the competitive challenge for Britain. now sterling is hitched to the D-Mark.

#### Non-standard alternative

■ Battered US banking giant Citicorp has found a wealthy Saudi prince, and Midland Bank a new chairman and chief executive. Where is Stan-dard Chartered, number two on the UK problem-bank list, to find salvation?

It has long looked the odd man out in British banking - the last big overseas bank without a strong domestic base. The proposed 1981 merger with Royal Bank of Scotland was the Bank of England's preferred solution. but was scuppered by the unexpected intervention of the HongKong Bank. Then

Lloyds bid, but luckily falled. Now speculation about Stan-dard's future is rife again. So will it struggle along indepen-dently, or seek a merger? There might be more sense in a non-establishment solution: let the group rediscover

its South African connections While there are all sorts of reasons why it won't happen, one never knows. South lish international links. Standard is still a power in black Africa, and its former South African subsidiary is the best managed and best capitalised in that land.

Springbok entrepreneur Donny Gordon – whose Lib-erty Life is the biggest shareholder in Standard Bank Investment Corporation once suggested merging Stan-dard Chartered with Sun Life, the UK life insurer in which his TransAtlantic Holdings holds 30 per cent. Such insurance/banking ties are no longer rare, and Lloyds Bank/Abbey Life has worked OK.

Money talks Why did Taylor Woodrow, one of the UK's premier construction companies, cut its contribution to the UK Conservative party to only £24,000

It's a thought, anyway.

# **OBSERVER**

in 1990 from £150,000 the year before? Asked face-to-face at yester-

day's annual press conference, chairman Peter Drew was reluctant to say if the reason was disatisfaction with high interest-rate policies. "I have given you some fairly good news," he protested at one point, "and all you want to talk about is fund-raising for the Tory party." The good news he wanted to impart was that Taylor Woodrow's first annual profits fall for 30 years could have been a lot worse. But would there be more money for the Conservatives this time round? The answer

was that John Major is an
"extremely capable person",
not "an invalid to be helped
along the street." Later Draw's office issued a statement. "Last year's contribution is history and reflects our view last year of the UK economy and the way the government was then handling it," it declared. "It is too early to forecast

the level of our political contri-bution in 1991. However we are pleased that our views on the economy are being taken on board and that Mr Major is performing so well as Prime Minister

Maybe Drew has not ruined his chance of the customary knighthood after all.

#### Media Scot

■ "There are no easy businesses to make money in," says Scottish entrepreneur David Murray. Even so, he might seem to be making things even harder by launching his new tabloid paper, the Sunday Scot, at the bottom of a recession.

Part of his reason is that

the downturn isn't biting very hard in Scotland and is forecast to be shorter and shallower there than across the UK as a whole. The other part is that Murray is not easily



This is the queue to jump out of the window.

deterred.

At 39, he is said to be Scot-land's richest self-made millionaire. The company he created, Murray International, made profits of £9m in 1989 on sales of £113m from steel stockholding, property, elec-tronics, office equipment and

It also controls the privately owned Glasgow Rangers foot-ball club whose management Murray is widely thought to have transformed since he took it over in 1988. But can Murray work the same sort of magic in the media business? When it comes to new newspaper launches, there is a long casualty list.

The Sunday Scot is a challenge to the two other tabloids north of the Border; D.C. Thomson's Sunday Post, and Mirror Group's Sunday Mail (not to be confused with the

Mall on Sunday).

Murray says the first issue, backed by an initial budget of £2m, sold about 400,000 out of a print run of 580,000. "There's a lot to be improved but we're pleased to have brought it out in only six

months. If it's a success we'll look at a daily paper in 12 months," he adds. Advertising agencies in Scot-land are evidently less optimis-tic. "It has an unclear personality, looks a little derivative and the colour is poorer than I'd expected from the dummy,' said Christine Tulloch of

Call my bluff

Faulds Advertising.

■ The race for new ITV franchises is beginning to hot up with some at least of the contenders feeling it is necessary to reveal their hands in strength, or weakness?
TeleWest, which boasts "lifelong west country roots", yesterday popped up as the first new challenger for the franchise currently operated by Plymouth-based TSW. Was

this disclosure just a public service broadcast, or supposed to frighten off potential rival TeleWest's decision to reveal its target is unusual. Most declared bidders such as MAI

and Virgin are refusing to say which franchise they're going for. An exception is the Granada-Border plan to bid for their fellow ITV company Type Tees Television. But the most interesting bids of all are likely to be delivered in total silence to the office of the Independent Television Commission just before the barrier falls on May 15.

The franchise bidding game

has to be seen as a giant game of bluff, and the weaker players are beginning to reveal their hands.

#### Number up

Short of a surprise gift for the Yuppie in your life? A recent advert in the Weskend FT provides the answer: the car registration G1 LTS is up for sale, yours for a mere £30,000.

Now, if only the Porsche hadn't been taken hack because of the recession . . .

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of unemployed."

It was this apocalyptic vision of a South Africa rendered ingovernable by economic decline – outlined here by Mr Barend du Plessis, the finance minister - which loomed in the minds of South Africa's leaders, and finally persuaded them that apartheid had to go. Now apartheid – with its legacy of racial barriers to economic growth and interna-

tional financial isolation - is on the way out. But growth remains a distant prospect. Unemployment continues to rise, and the appalling dimensions of black South Africa's poverty have not been reduced. Through it all, economic poli-cy-makers persist with the tightest fiscal and monetary policies pursued for many years; they bridle at any suggestion that they should relax them for political reasons.

All this adds up to the worst possible economic background for negotiations on a post-apartheid constitution. While South Africa waits for constitutional talks to begin, young blacks in the townships listen to the ultra-radical rhetoric of those who oppose negotiation. The government's efforts to sell the notion of caring capisell the notion of caring talism to blacks - channelling through more social spending through the budget and providing two extra-budgetary development funds totalling R3bn (2600m) — have had little impact. "Business is just legalised

rowing

Iran voice

fears over

theft," one youngster told me in Soweto recently. He is far from alone in believing that capitalism is the cause of black South Africa's deprivation. And with the economy in recession, now is the worst possible time to demonstrate

According to government figures, the economy contracted by I per cent in real terms last year, and zero real growth is expected for 1991. Meanwhile, the non-white labour force continues to grow by 3 per cent a year, swelling the jobless totals by thousands every week. Economists caution that fig-

ures for registered unemployed seriously understate the real problem. But according to Pro-fessor Jan Lombard, senior deputy governor of the South African Reserve Bank (central Allican neserve was the 12mstrong workforce are formally strong workforce are formally employed. "About 4m are with-out formal job opportunities and have to eke out a living in one way or another, probably in ways which do not produce much income or hope of growth," he says, and forecasts Rising unemployment and strict monetary policies are creating a sombre backdrop for constitutional advance in South Africa. Patti Waldmeir reports

# The economics of ending apartheid

of 3.1% p.a. Economic growth of 4.4% p.a. \_\_\_ Consumer price index

1989

that this figure will rise to 6m

In the 1980s, many work-seekers entered the informal sector, which includes activities such as hawking and transport. According to a sur-vey carried out in October 1989 by the government's Central Statistical Services, some 740,000 non-whites were engaged full-time in the infor-mal sector, and nearly 2m more part-time. The survey estimated that the sector con-tributed R16bn, 8 per cent, to gross domestic product in 1989. But the informal sector alone cannot solve South Africa's employment problems, and government is under

ment programme of fiscal discipline and reflate to create jobs. Economists applaud the government's recent success in generating large current account surpluses -- last year's surplus was R5.8bn, nearly double the 1989 figure and in persuading creditors to

increasing pressure to abandon

the current structural adjust-

Or Chris State Personal income per capita Flarid por year at 1985 prices 2600 Source Dr Charles Simkins, Urban Foundation & S.A. Reserve Bank

> roll over or renew more than 50 per cent of the R6bn in for-eign debt repayments which were to have fallen due in 1990. Money supply growth has been brought under control: M3 money supply (cash in circula-tion and all bank deposits) increased by 13.1 per cent in 1990, compared with a 27.5 per cent rise in the 12 months to August 1988. So government is working hard to create the necary conditions for sustainable growth; but many economists and politicians are

> worried about the short term Government policy is still aimed at improving macroeconomic stability, getting infla-tion down from the 14 to 15 per balance of payments surplus," says Mr Dave Mohr, chief economist at the Old Mutual, South Africa's largest insurer. "But isn't there something to be said for creating a few extra jobs in the short term? Otherwise you may end up with a more radical [post-apartheid] govern

"Do we have to be chaste all at once?," asks Mr Derek Keys, chairman of Gencor, one of the country's largest mining

Government economic policy-makers do not hesitate in answering "yes" to that question. The reserve bank last week cut the bank rate - the key discount rate - by 1 percentage point to 17 per cent. But Mr Chris Stals, the Reserve Bank governor, cau-tions against expectations that monetary policy will be relaxed prematurely. "If it does not hurt, it does not work," he said recently, acknowledging a debt to a certain former UK chancellor for the phrase. Mr Barend du Plessis, the

finance minister, adds: "There is no way we can begin to reflate this economy for political, social or any other rea-sons. Otherwise we're very vulnerable to hyper-inflation.
Inflation, which touched 15.7
per cent in June 1989, fell to
13.3 per cent in July 1990; but since then, oil prices have taken their toll, and January's inflation figure remained high, at 14.3 per cent.
At the moment, the techno-

crats and politicians are still battling over whether to heed the public clamour for redistribution of wealth - and opt for a populist budget for 1991-92, to presented on March 20 - or follow structural adjustment through to the point where it vields benefita

It looks likely that fiscal

restraint will win. Technocrats in the Department of Finance insist that if, indeed, there is any increase in government spending budgeted for 1991-92, it will be only "very modest".

According to Mr Gerhard Croeser, director-general of finance: "It takes time to turn around the finances of the state to social spending. Expenditure patterns can only change incrementally. But the people want houses immediately, they want pensions equality immediately". He points out that providing the same standard of education to all South Africans would involve a three-and-a-half-fold increase, with education spend-

ing already high at 18.7 per cent of the budgen qualising pensions could cost up to R3bn. Mr Croeser argues for more direct support to the poor. The government is considering establishing a safety net for the very poor, involving sup-port of perhaps R500m-R600m, partly to compensate for taxing foodstuffs if value added tax is introduced as expected later

this year.

Every effort will be made to shift more funds to social spending from other areas of the budget, such as defence. But so far little of the R3bn set aside last year for the elimina-tion of "social backlogs" has yet been spent; that money will begin to have an effect from about mid-year, with the so-called independent Develop-ment Trust due to spend R600m to help poor blacks acquire land for housing, and R750m earmarked for black

Mr du Plessis says he believes the economy is now "poised for the resumption of a growth phase". But he foresees zero growth for this year, and while private economists believe the economy could grow by between 2.5 per cent and 3 per cent in 1992, it will be from a very low base.

According to Mr Stals: "A strong economic recovery will

The people want houses immediately, they want equality in pensions immediately'

probably only follow after some consensus has been reached on what the new polit-ical dispensation for the future South Africa will look like."

Indeed, a recent model pre-pared by the International Monetary Fund predicts that with renewed access to foreign investment and lending, and with business confidence restored, South Africa could expand rapidly enough to create enough jobs to satisfy growth in the labour force; it

could also speed up the process of reducing income disparities. But for the moment, this seems a distant hope. Per capita incomes continue to decline: according to Charles Simkins, a researcher with the Urban Foundation, a business-funded think-tank, real income per capita fell by more than 6 per cent in the 1980s, leaving 47 per cent of the population living below the poverty line (R695 a month). And the problem of urban joblessness with the attendant threat of political radicalisation tinues to grow.

Who Mr Nice is not some of them, may be compro-mised if they do not stand guard. The CWF promises to "mobilise support in the Conservative party for the ideas and values of Margaret Thatcher"; it naturally endorses Mr Major, although

specifically as one who will

sparklingly

clear. As the

approaches, he has to run

against Mrs Margaret

Thatcher. Well, perhaps it is

not quite so clear as that. Let

me put it another way. The

new prime minister has to be

seen by the country to be run-

ning against his predecessor, while appearing to her support-ers within the party to be keep-ing the flame of the 1980s alive.

President George Bush discov-

ered something similar after he succeeded Mr Ronald Reagan.

However you pattern it, plain or puri, the outcome is the same. The more he is not

her the better it is for him. The

recent extraordinary rise in the position of the Conservatives

in the opinion polls began

when Mrs Thatcher was on he

way out. Tory popularity soared when she left office.

Two explanations suggest themselves. First, the former

prime minister had become a liability. Not having her at the

helm has done the party good. Second, the freshness of Mr

Major gave people the impression that there had been a change of government, without

the inconvenience of a general

election.

This has not been universally welcomed. Mr Jeffrey Archer, who justifies his existence partly by writing novels and partly by touring the constituencies to raise funds, can still get a meeting of party workers to its feet by starting with a stirring proclamation of his steadfast allegiance to Mrs Thatcher. His next line, which

Thatcher. His next line, which is that he has always been a good friend of Mr Major's and endorses him wholeheartedly.

is receiving increasing support,

but not yet on the scale of his introductory remarks.

It is therefore likely that the new Thatcherite pressure group, Conservative Way For-ward, will get a good response

from the party workers it hopes to enlist after it is launched later this week.

Among its leading lights you

may expect to find Lord Joseph, Mr Cecil Parkinson

(chairman), Mr Norman Tebbit,

Sir George Gardiner and others of that ilk. They are united by

a common bond of admiration

for their heroine and a nagging fear that her principles, or

Joe Rogaly

carry the revered lady's vision into the future.

If he does that he will not have much of a future. A John Major who came across as nothing but a kindly-voiced version of the former prime minister would boost the for-tunes of both the Labour party and the Liberal Democrats. Both opposition parties have been embarrassed during the nast few months by the past few months by the absence of a focus for their campaigns against the Tories; if they could demonstrate that inside Mr Nice there lurks Mrs Nasty they might defeat the Tories after all.

Mr Major is aware of this, I have a mental picture of him being fed jelly by his wife Norma on the day before the fateful second ballot that toppled Mrs Thatcher. He is recovering from an operation on a wisdom tooth and Mrs Major exclaims, "I cannot believe

'No, no, no' to Europe has become ves, but if I may

that you could be prime minister this time next week." The not-yet candidate says, "why do you only feed me jelly when I am ill, Norma. Why not when I am well?" The public has taken to Mr Major precisely because he appears to be the kind of man who would eat jelly even when he is well; it would not welcome the return of a prime minister whose party piece was to spit tacks. This does not mean that everything done since 1979 must be undone. It is true that the community charge must be abandoned. Even diehard admirers of the former prime minister know in their hearts that the Tories might lose if he tries to retain it. Apart from its many other well-known defects, the poll tax is generally seen to be unfair. It is the old ideology at its most hardnosed. Mr Major cannot run against Mrs Thatcher and keep it. It would be self-defeating.

But much else may stay. Privatisation will continue, and rightly so. There is no wavering at the department of indus-try. The remaining council house tenants may be given cheaper deals to convert them into owners; why not? The health service reforms, many of them common-sense management practices, will be introduced rather more gradually, but that is to the good. The attempt to remove local authority control over schools by encouraging them to opt that, while perhaps unwise, may be popular. What is different under Mr Major is the motivation. There is no halfhidden desire to privatise health and education by stealth, no scarcely-disguised contempt for those who use taxpaver-financed services, but instead a promise to so improve public provision that it becomes a fair substitute for

private arrangements. Europe is another matter. As to the development of the European Community, the simple move from "no, no, no" to "yes, but if I may say so" has made all the difference to style. The angst-ridden Old Right may find that in substance the support is not so had as if outcome is not so bad as it fears; there will be no federation, no loss of sovereignty, no Franco-German hegemony. Beyond that, Mr Major has begun to make his mark as a modern politician who is unafraid of foreigners.

Last night he openly abandoned the xenophobia inherent in Mrs Thatcher's weekend warnings about prospective German dominance. His address to the Konrad Adenauer Foundation in Bonn was the first speech he has made as prime minister outside his own country. It was full of warmth for Europe in general and Germany in particular. He held out open arms to the Christian Democrats, fulfilling a prophecy made by Mr Chris Patten in Marxism Today. The social side of the social market economy was given its due weight. The European-ness of the present British government was heavily emphasised. "I am of the generation that grew up in the aftermath of the Second World War," he said, leaving "and she was of the previous generation" unsaid but nonetheless loudly heard. Running against her? He is sprinting

# **LETTERS**

Europe.

Clearly, the name has value, but the Air Europe he will sell will be a pale shadow of the

highly-successful Air Europe

that was operating until last week. The approaches will no

doubt represent bargain-base-ment offers from generally

inferior competitors (them-

selves now saved in the short term from the same fate).

Air Europe may, in time

reappear in an adequately capi-talised form to offer its low-

cost, high-quality product to European travellers, challeng-ing the current poor deal offered by the "dinosaur flag-carriers". In so doing, it would

have been immeasurably

helped by the continued sup-port of its in-house tour operat-ing passenger base, which has now been dissipated through lack of adequate consideration.

former director, International Leisure Group,

Robert Smart,

Pendell Road,

The Manor House,

# Tour operator should have had longer

Sir, As the administrators of the International Leisure Group and its subsidiaries started their work in earnest on Saturday morning, a sub-stantial part of the aggregate value of this group, which I left

last year, had already evaporated. It is tragic for all parties (customers, suppliers, bankers, shareholders and employees but not competitors) that the tour operating bond has already been called (by the

Tour Operating Study Group

- predominantly consisting of
competitors) and confidence
lost in this highly-successful tour operation, which has for 18 years been instrumental in providing economically-priced holidays to the UK public, and which I reliably understand

was expected to make a sub-stantial profit this year. While the administrators carefully prepare themselves to deal with the remaining bones, this business will already have been scavenged by existing competitors and new opportunists (the "sons of Harry").
The highly-seasonal nature

From Lord Vinson of Roddam Dene.

Washington (186

trate, narme

of tour operating demands short-term winter debt facili-ties, and these will have been higher this year as a result of the delay in summer bookings created by the Gulf crisis. Holi-day bookings since the end of the war have been at record levels, and positive cash flow would soon result.

In these circumstances, the composite system which allows for the calling of the bond of a viable business without adequate consideration of reconstruction possibilities is indefensible and, in fact, shoots most of the banks in their own

The airline business is different; the urgency not so extreme; and in the US, for instance, significant periods of protection have been granted in which airlines have had the opportunity to reconstruct and successfully restart operations, in spite of being carried out fully in the public glare.

It will, of course, be a little difficult to administer a decaying target, as "I'm all right, Jack" fair-weather aircraft-financiers repossess certain air-craft. The administrator should

US evidence on employees' number of approaches he has apparently received to buy Air

shareholdings From Mr Malcolm Huriston.

Sir, There is substantial research from the US on how employee shareholding has a strong impact on "the us and them" syndrome, which water into context the research among 255 employees of a shy privatised utility carried out by two sociologists ("It is still 'us and them", March 7).

American research over a

number of years demonstrates that when sums from financial participation are significant and when the company effectively communicates to employees and treats them as Research by The National Centre for Employee Ownership among a large sample of companies with Employee Share Ownership Plans (Esops) in the US, shows that compared to their competitors, Esop companies grew 3.5 to 3.8 percentage points per year fas-ter after they had set up their plans. Over a 10-year period, these figures would represent a

Esop companies, and a 40 per cent increase in sales. We can expect the impact of employee ownership in the UK to show through gradually but over time it will be clear.

Malcolm Hurlston,

46 per cent increase in jobs at

The ESOP Centre, 2 Ridgmount Street, WC1

UBS P&D's Polly Peck call

From Mr Peter Jorgensen.
Sir, With regard to the story.
"UBS P&D hit by £14m loss on
Polly Peck stock" (March 4). the writer of a call option is obliged to sell the underlying shares, not buy them. The holder of a call has the right to

on the other hand, is obliged to buy the underlying shares if the option-holder exercises the

Peck shares at £2. Peter Jorgensen, managing director, OM London **OLYMPIC** 

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Innovation working for your

merely dictate who gets the best cash flow - the company

Sir, Your leader ("Labour's Mr Lawson argued that the system encouraged companies to make frivolous investments to avoid tax. But not only has case for industry", February 26) and the House of Lords select committee report just out reinforces my belief that it is time the government took the change from fast to slow amortisation affected the cash another look at capital allowesources of expanding capitalintensive business, but present rates do not allow for replace-The rate at which an indusrial rate at which an indistrial nation replaces its capital equipment is a crucial factor in its international competitiveness; and as in practice tax ment costs in today's pounds. Much of British industry is seriously under-depreciating allowances dictate our national and profit levels are conse-

quently considerably overdepreciation policy, there is insufficient debate as to what stated.

The report of the House of these should be. The argument is not about capital allowances as such but about a rate of cost Lords committee on innovation reinforces this concern. What particularly impressed a num-ber of us was that the real cost of capital in the UK has been recovery that reflects techno-logical as well as mechanical consistently higher than that of our biggest trading competi-tors. Innovative ideas in the While Mr Nigel Lawson's lowering of corporation tax was highly desirable, there UK have to jump a financial competitive hurdle substantially higher than our competiwere losers as well as gainers when he moved industry from free depreciation to the present

The cost of investment in There was, of course, never productive capacity, the point anything free about accelerat which research turns into ated amortisation and over a products, the forefront of given number of years the wealth creation, can only be effect should be tax neutral. recovered over many years. The rates of tax allowance

Current capital allowance scales are a handicap Taxing such activity amounts to handicapping our best or the Inland Revenue

wealth-creating horses.
In today's climate, companies are hardly likely to shelter tax in non-productive assets; but to meet this Inland Revenue concern the select commit-tee recommended that compa-nies should be allowed to depreciate plant and machinery at any rate they chose for tax purposes but it must be the same rate as used in their published accounts.

Such a condition would prevent companies effectively hav-ing two sets of accounts - one to take tax advantage and another to show the maximum return - and would act as a discipline against fast amortisation, unless the company thought that it was fully justified, knowing the effect it would have on the bottom line. Allowing companies to pay for plant and equipment in the year of purchase with their own tax-free self-generated funds would bring us more into line with other countries and would help investment by reducing the UK's uniquely high finance hurdle. Vinson,

buy the shares.

The writer of a put option,

right to sell them.

bronze ballpen, silver-plated

If the share price of Polly Peck had fallen to a level below £2, the strike price of the put, the holder of the put would have exercised his right to sell to UBS P&D the Polly

107 Cannon Street, EC4

Facsimile: (071)588-2644 Acreber of the Securites Association

# Serbia plans to introduce state of emergency

SERBIA'S ruling Communists yesterday drew up legislation aimed at introducing a state of emergency after thousands of anti-communist demonstrators again took to the streets of Bel-

grade, the capital.

Students and intellectuals, who are now spearheading a campaign to introduce democratics. racy into one of eastern Europe's last bastions of communist rule, stepped up their demands for access to the state-controlled media and the dismissal of the head of Belgrade television.

Tanjug, the Yugoslav news agency, said the legislative committee of Serbia's parliament had approved a constitu-tional amendment which would allow the republic's president the power to declare a state of emergency. Parlia-ment is expected to vote on the amendment later this week.

Attempts to amend the con-stitution coincided with antigovernment demonstrators blocking the centre of Bel-grade – despite a heavy police presence – in an attempt to keep up the pressure on the ruling Communist party.

Yesterday's protest represented the strongest challenge yet to Mr Slobodan Milosevic, the president of Serbia, who was cataputed into power in 1987 on a wave of Serbian nationalism.

The demonstrators, who included noted actors and writers, appealed to the disciplined crowd to meet police, in the event of an assault, with pas-sive resistance. They called Mr Milosevic "Saddam" and

Anti-government demonstrations have spread to other cities, including Novi Sad, the capital of Vojvodina in the

north of the country and in Nis and Kragujevac, both in southern Serbia.

But despite the growing opposition, the ruling Socialist (former Communist) party of Serbia appears determined to retain the political initiative.

Mr Milosevic, who was speaking at an emergency session of the republic's parliament warned of "foreign attempts to turn Serbia into a

He called for the "the join resolution of Serbia's crisis". In language reminiscent of the Communist regimes in eastern Europe, he warned that "the forces of an anti-Serbian coalition, including the foreign and internal enemies... wanted to destroy Serbia".

Earlier in the day, Mr Milos-evic made one concession to the demonstrators by agreeing to talk with the students. But so far, their demands that Mr Radmilo Bogdanovic, Serbia's minister of the interior, and senior editors of Belgrade Tele-vision and Polityka, the daily paper, be sacked, have not

At the behest of the Serbian president, the interior minister sent in riot police to quash tions last Saturday. Two people were killed and scores injured after a wave of violence engulfed the city. The federal army sent in tanks to restore

Mr Vuk Draskovic, leader of the opposition Serbian Renewal party was still in detention after the police arrested him at the weekend. The Serbian authorities accused him of calling for the violent overthrow of the sys

Meanwhile, on the other side of the city, the Socialist party staged a rival rally to call for Serbian unity.

Thousands of workers were bused in from towns throughout Serbia, the largest of the six republics, to attend the rally in a park.

The pro-government speak-ers, who were addressing a crowd of 30,000, accused the anti-communist demonstrators of "destructive acts of vandalsm", aimed at destroying Serbia's unity.

Anti-communists were also accused of working in league with the western republics of Slovenia and Croatia

At one point, Mr Mihajlo Markovic, a supporter of Mr Milosevic, accused foreign pow-ers of trying to colonise Serbia.



Communist party supporters join a government-organised demonstration in Belgrade yesterday

# Soviet parliament backs down from move to censure Yeltsin

By Quentin Peel in Moscow

THE SOVIET parliament cratic forces to unite in a renewed federation. Many votvesterdav abandone attempt to condemn Mr Boris Yeltsin, the Russian leader and President Mikhail Gorbachev's greatest political rival, for fear that such a move would only

increase his popularity. This extraordinary demon stration of the impotence of Mr Gorbachev and his allies came less than a week before the first-ever Soviet referendum - on the fate of the union itself - which is becoming a direct confrontation between the ruling Communist party and its democratic rivals.

First, the Supreme Soviet passed a resolution ordering the 15 union republics to take "all necessary measures" to ensure that every Soviet citizen is able to vote in next Sunday's referendum. Six republics refused to organise the poll, and there is nothing Mr Gorbachev can do to compel them, short of using military

The national parliament was then called on to condemn Mr Yeltsin, who has urged demo-

By Peter Bruce in Madrid

POLITICAL power in Spain

appeared to have moved decisively towards the right yesterday as Mr Felipe González, the prime minister, used a long-delayed cabinet reshuffle to

replace his former left-wing deputy with a Catalan moder-

ate, and to spread the influence of his conservative finance

minister, Mr Carlos Solchaga.

Mr González promoted Mr Narcis Serra, his former

defence minister, to deputy prime minister and merged the high-spending public works and transport ministries under a new minister, Mr Jose Bor-

rell, the former revenue service

Solbes, deputy minister for

European Community affairs, to minister of agriculture

replacing Mr Carlos Romero.

He also promoted Mr Pedro

WORLDWIDE WEATHER

party leadership. His supporters are campaigning for a no vote, or abstention, in the referendum, to demonstrate their opposition to Mr Gorbachev

and the union government. After hearing a tape-recording of Mr Yeltsin's speech on Saturday, the deputies decided that any attempt to condemn him would only increase his considerable popularity. Such popularity is in stark contrast to the almost total absence of support for Mr Gorbachev

among ordinary people.

The fate of the union referendum is shrouded in confusion. Several republics are insisting on secondary questions, some seeking to change the question on the ballot paper. Six outright rebels – the three Baltic repub-lics, Armenia, Georgia and Moldavia – are refusing to

organise the referendum at all.

The original question is whether voters want to preserve the "Union of Soviet Socialist Republics" as a

Spanish cabinet shuffle marks

a decisive move towards right

Mr Serra, Mr Solchaga, Mr Borrell and Mr Solbes, along with Mr Francisco Fernández

Ordonez, the veteran foreign minister, are likely to form the

leading edge of an attempt by Mr González to make a Hercu-

lean last effort to make Spain a serious competitor in Europe after the single market begins

The new cabinet will be far more open to ideas designed to speed Spain's adaptation to the EC. Until last January, Mr

Alfonso Guerra, deputy prime minister, had virtual control of cabinet agendas and was hos-tile to many of Mr Solchaga's

policies, particularly the lifting of subsidies.

A priority for the govern-ment will be to try to reach agreement with sceptical trade

operating in 1993.

union, but not the "soviet" and "socialist" nature of it.

The opposition is equally confused, torn between calls to vote no, to spoil their ballot papers, or to abstain.

All this is taking place against a background of heightened political tension, as coal miners at the two largest coalfields - the Ukrainian Donbas and Siberian Kuzbas - voted yesterday on whether to call a general coal industry strike. Mr Yeltsin's only political appearance yesterday was to meet the Kuzbas strike com-

to meet the Kuzbas strike committee leaders, underlining the depth of the radical alliance now facing Mr Gorbachev.

The Soviet leader still has the backing of the three pillars of Soviet society – the Communist party, the military command and the KGB.

But Mr Veltein's continuing

But Mr Yeltsin's continuing popularity, marked by demon strations in dozens of towns and cities at the weekend, is proving a formidable challenge in the struggle for power.

pact" which would trade wage

rises for increases in produc-tivity nationwide.

Spanish wages are growing more than twice as fast as the

Although Mr Solchaga has been able to place Mr Borrell in a position of considerable influence, and to keep a confi-

dant as industry minister, it is

possible that he and Mr Serra could come into conflict on economic policy unless Mr González keeps them apart. Mr Serra has, in effect, nothing to

do and has always wanted the finance portfolio.

The prime minister also appointed Mr Julian Garcia Valverde, chairman of the rail

monopoly Renfe, as health

minister. He replaces Mr Julian Garcia Vargas, who moved to defence.

# to avoid another poll

By David Housego in New Delhi

isned through an interin budget in a clearing-up of business before its dissolution and fresh elections.

The call for elections follows

Senior ministers in Mr Chan-dra Shekhar's government and

The interim budget – a vote on account – was rushed through parliament at such a pace that many mem-

approved.
The government was to have raised Rs25bn (\$1.3bn) by selling 20 per cent stakes in

INDIA'S parliament yesterday selected public sector enterfunds and financial institu-

> But finance ministry officials made clear that the interim budget - including spending cuts on both subsidies and capital investment - would be subject to review by a new gov-ernment in its first budget. On the assumption of an election in late May, the earliest a budget could be presented

> would be late June. Negotiations with the IMF and the World Bank over fresh assistance have been put on ice until a budget is presented.
>
> The Congress party, in an effort to dampen reports that it would like to avoid fresh polls, has announced that it has asked the election commis-

sioner to hold a general elec-tion between May 15-25. This is seen as the most appropriate time, falling between the end of the Moslem fast of Ramadhan and before the monsoon.

• Reflecting India's cumulative political and economic problems, Standard and Poor's, the US credit rating agency. announced over the weekend that it had downgraded from triple B(BBBi) to triple B minus(BBBi-) its rating for the

country's long-term paper.
This is the lowest investment grade accorded by the US agency, but falls short of a warning to lenders against

their monthly meeting in Basle, Switzerland.

Although a broad coalition, including the national banks of Spain, Sweden, Switzerland, of Spain, Sweden, Switzerland, Belgium, Austria, Norway and Finland, rallied swiftly to the Bundesbank's side, others were less convinced of the need to halt the dollar's rise. The central banks of France and Italy stayed aloof from the intervention. The Bank of England was a late entrant - it is thought to have been ambivalent about participat-

per cent. The Bank signalical yesterday that it did not want to any further immediate rate cuts, by leading £45m at 13 per cent to the UK money market for 14 days.

# **Indian parties strive**

Although all the parties have publicly declared their support for elections, there was intense manoeuvring over the weekend to see whether fresh polls could be avoided by the cre-ation of a new coalition gov-

Mr Chandra Shekhar's resigna tion as prime minister last week. He accused the Congress party – on whom he depended for support in parliament - of making demands humiliating to his government. He has been asked by the president to stay on as head of a caretaker

leading members of Mr Rajiv Gandhi's Congress party have pressed the case for a renewed coalition. Among both groups, there is considerable nervousness that an election in May now the most probable date
 could be damaging to their

bers were afterwards confused over what exactly they had

#### Banks fail to halt \$ rise

Continued from Page 1
to control inflation.
After a sharp rise in the dollar in Far East trading, central bank governors from the leading industrialised countries authorised the dollar sales at

ing and to have agreed mainly because of concern about the speed of the US currency's

Less than two week's ago. the dollar's strength was one factor that had enabled the Bank to cut UK base rates by half a percentage point to 13 per cent. The Bank signalled

# Changed days for the dollar

The dollar, it seems, has officially turned. A month ago the central banks were piling in to support it. Yesterday they were trying to hold it down. The motive force for the dollars rise is the same as that driving world equity markets: the conviction that the end of the Gulf war means the end of the US recession. The idea that the US interest rate cycle has bottomed may seem at odds with the stampede out of cash into equities. It is also plainly at odds with the action of the Federal Reserve last Friday in cutting 25 basis points off the Fed funds rate. But the foreign exchanges have believed in the exchanges have believed in the dollar's fundamental cheapness for months. Now the Gulf crisis is out of the way, they are no more to be denied than the equity markets are.

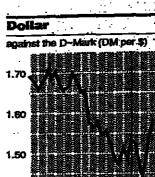
While the dollar has risen

against all the major curren-cies, an important component has been the view that the German economy has peaked, as reinforced last week by the perhaps predictable but still striking news of Germany moving into a balance of pay-ments deficit in January. It is therefore assumed that German interest rates have peaked as well: hence the 9 per cent rise in the dollar/D-mark rate in the past month, after a 28 per cent fall in the previous 17

But there is no real guarantee that the Bundesbank will not raise rates further, any not cutting again. After all, the Bundesbank is quite capable of seeing the dollar's rise as a threat to monetary tightness in itself. It is difficult to avoid the feeling that the foreign exchange market is rushing its fences. But the mood of postwar bullishness is so pervasive that investors are no longer concerned with timing, only with getting in. The longer it continues, on the foreign exchanges as in equities, the more inevitable the reaction.

#### British Airways

It comes as no surprise to learn that British Alrways is unhappy about UK aviation policy. What will be more worying for the market is the fact that Lord King chose to issue a formal statement last night warning that recent decisions company's future profitability. Given BA's relations with the government, an element of bluff cannot be ruled out. It would not do to count on it, given the prospect of American and United as formidable new



competitors at Heathrow. It might be argued that BA's dominance of the domestic market will put it in a strong position when recovery comes. It is to be hoped that those investors who chased the shares higher in recent weeks were taking the long view.

#### Taylor Woodrow

been a conservative company which likes to keep a fair bit up its sleeve for that proverbiup its sleeve for that proveru-ally rainy day. It is therefore a sign of the inclement times that the company should have falled to maintain its 30 year record of unbroken profits by a mile. The main reason for the 28 per cent fall in its full year pre-tax figure is UK house-building and the state of the property market, which property market, which reduced profits from property disposals from £47m in 1989 to £28m last year. Contracting margins have also come under pressure, though taking a Sim provision for the lings Damish bridge project at this stage smacks of that well known prudence. A 21 per cent drop in net asset value was also more than the market was expecting and reflects reductions of 25 and 30 per cent respectively in the UK office and industrial property portfolio.

Although there is room for a small improvement in contracting, it is hard to see the current year being any better overall. The company is wary of predicting a quick upturn in UK housebuilding and there will be no repeat in the foresee-able future of the exceptional £7.5m profit from buying in part of the debenture stock. over how far the company can continue to capitalise interest payments. Net interest charged against profits last year was nearly halved to £10.3m. The decline in amount of property

tain to reverse the trend by 1992 at the latest.

The main question for share holders is about how much rosier the prospects are beyond the current year, and also whether the new manag can freshen up a rather dull act. The shares have already had a good run on the back of exaggerated hopes for rebuild-ing Kuwait. At 272p they yield an historic 4.6 per cent, which puts them on a slightly surpris-ing premium to the UK market as a whole

Since last week's govern-ment white paper on the JIK telecoms industry, British Tele-com shares have risen by 5% per cent. Those of Cable and Wireless have fallen by almost as much. It is not quite clear that the market has drawn the right conclusions. BT appears to have won important conces Taylor Woodrow has always

sions, particularly on price flexibility. But its short-term earnings outlook is largely unaffected Indeed, along with the other main changes, pricing will only be properly resolved when competition to BT is better established. If may also have to wait until the gov-ernment has sold its remaining stake and is no longer an inter ested party

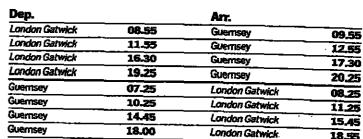
The real question has to do with future regulation. With Oftel no longer actively helping new entrants, one can only surmise that it intends to take a strict line with BT when the price formula comes up for negotiation next year. Such an approach would be consistent with its new philosophy of regulation. It will not distort the market, but will mimic competition to the dominant market force: Having welcomed the white paper, BT could scarcely run to the Monopolies and Mergers Commission objecting to the impedition of a tougher pulce formula The case has additional fo

because BT's profitability relative to wider UK industry is creeping upwards. Its return on capital employed is already fairly high at around 20 per BT sheds more of its corporate fat, there remains a significant curb its profits growth. There the trade and industry secre tary will force greater financial transparency on BT. In other words, although BT might appear to have won the battle it could yet lose the war. The

reverse is true for Mercury.

#### Jersey European is now operating the

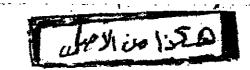
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Tuesday March 12 1991



#### INSIDE

#### **Currency movements** help Heinz profits

Heinz, the US food group, pushed third-quarter net profits up 10 per cent. Currency movements coupled with some volume increases and the effect of acquisitions helped it to make an after-tax profit of \$128.9m in the three months, compared with \$117.2m in the same period a year earlier. Earnings per share improved from 44 cents to 49 cents. Sales in the third quarter improved 14 per cent to \$1.6bn from \$1.41bn. Page 24

Foreign life in British Vita



The last week of the last of t

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British Vita, the Manchester-based polymer. fibre and foam group, achieved a 12 per cent increase in pre-tax profits from £48.3m to £54.2m (\$100.8m) during the year to end-December. The strength of its German markets, which now account for one third of the group operations, helped offset a downturn experienced

in the UK and Spain. Group turnover was up from £589m to £636m. Page 30

#### BBA falls to £75m

A sharp decline in the second half pushed 1990 pre-tax profits 9 per cent lower at BBA, the international company which serves the auto-motive, industrial and aviation markets. Profits fell to £75m (\$139.5m) last year as sales rose 1 per cent to £1,29bn. Earnings per share dropped 18 per cent to 16.12p. Earnings were depressed by an extraordinary provision of £15.4m, which covered settlement of claims over a gas rig contract, and from the closure and disposal of peripheral businesses. Page 28

Combatants line up for epic Continental meeting





Tomorrow's vital extraordinary shareholder meeting of Continental, the German tyre manufacturer, sees two highly individualistic executives pitted against each other. The stocky, forceful head of Conti, Horst Urban (left), will attempt yet again to rebuff the unwelcome corporate advances of the rival tyre group headed by the elegant Leopoldo Pirelli. The outcome of the meeting may well be a watershed in Ger-man business history, with the future of corpo-rations now decided in the public spotlight.

Hong Kong results season starts

The annual results season is about to get under way in Hong Kong. Most of the colony is resigned to significant declines in post-tax profits from three leading companies - Hongkong and Shanghai Banking Corporation (reporting today), Swire Pacific, and Swire's Cathay Pacific Airways subsidiary. There are still some glimmers of hope, which partly explains the recovery in the Hang Seng Index to close at its highest level since the 1987 crash. John Elliott reports. Page 28

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DSM profits fall 22% as feedstock prices increase

THE FINANCIAL TIMES LIMITED 1991

DSM, the Dutch chemicals group, said yesterday that its 1990 net profits before extraordinary items fell 22 per cent to Fl 81 tm (\$455.6m), in line with the com-pany's expectations. It blamed the downlurn on narrower profit margins caused partly by higher feedstock prices sparked by the

Gulf crisis.

DSM also lutends to retain its 6 per cent stake in DAF, the Dutch commercial vehicles maker, until at least July 1992, said Mr Aad Timmermans, DSM's Grance director. said Mr Aad Timmermans, DSM's finance director. When DAF was floated in 1989,

DSM agreed not to sell its

**Fujitsu** 

stake in

BT unit

FUJITSU, the Japanese

technology group, has acquired a 74.9 per cent stake in the prod-

ucts division of Fulcrum Commu nications, British Telecom's last remaining UK-based manufactur-

ing operation.

The sale is part of BT's strategy to cut costs and return to its

core telecommunication services business. It gives Pujitsu a point of entry to the European tele-communication equipment mar-

financial details of the deal. The division, which manufactures

transmission and other telecom-munications equipment, had a turnover of £26m (\$48m) last

year and was profitable, accord-

year and was profitable, according to BT.

Fujitsu plans to invest about £18m in the venture which is based in Birmingham. It will also be sending a senior executive and technical teams to help improve manufacturing processes at the main plant.

Mr Michio Fujisaki, the general manager of Fujitsu's transmission systems group who is due to be appointed non-executive chairman of Fulcrum, said he expects the company to achieve a turnover of £100m within five years.

Fujitsu plans to transfer tech-nological expertise to the com-pany, particularly in the area of synchronised digital hierarchy, a

standard for rapid transmission of data, said Mr Fujisaki.

The move is part of Fujitsu's plan to globalise operations. It already operates a wholly-owned

subsidiary in the US which

within five years.

By Paul Abrahams

takes

remaining shares until July 1991. DSM has now extended that deadline by a year or more to help DAF, which plunged into the red last year, through a diffi-

cuit period.
On its 1990 results, DSM noted that although profit levels had already begun to level off in mid-1989, this trend was accelerated by the outbreak of the Gulf crisis

last August.
If extraordinary items are included, net profit showed an even steeper decline of 38 per cent to Fl 859m in 1990 from a record Fl 1.38bn in 1989.

only F1 47m in extraordinary income - including the book profit on DSM's divestment of its 9.7 per cent stake in Clyde Petro-

9.7 per cent stake in Clyde Petro-leum of the UK - compared with Fl 345m the year before. Mr Hans van Liemt, DSM's chairman, said that early 1991 had developed in line with the lower fourth quarter of 1990. The company is maintaining its 1990 dividend at the 1989 level of Fl 8.

level of Fl 8.
Mr van Liemt also announced that DSM's resin division is to acquire BWR, a German proelectrical industries. BWR, whose full name is Bizerba

Werkstollsysteme und Fahrzeug-bau, has annual sales equivalent to Fl 90m and a workforce of 600. DSM's 1990 turnover fell by 6 per cent to 10.2bn. This was due entirely to the company's deci-sion to deconsolidate its 56 per cent-owned clothes retailing group for which it is seeking a

The company's two biggest divisions, polymers and chemi-cals, were hit hardest by the rise in feedstock prices in late 1990. In polymers, operating profit

The chemicals division saw its operating profit nearly halved to F1 184m from F1 310m, reflecting poor results for acrylonitrile (a raw material used to make poly-acrylic fibres) and narrower margins for caprolactum, another fibre intermediate. Mr van Llemt described the

1990 results as satisfactory under the circumstances. Compared with some others interna-tional chemicals groups, DSM's exposure to the recession in the US and the UK was relatively low because its main markets

Norwegian groups fail to agree on merger
By Karen Fossil in Oslo

SECOND attempt by Christiania Bank, Norway's sec-ond biggest bank, and Realkreditt, Norway's biggest credit institution, to merge has failed because the two loss-making finance groups could not agree on the terms of the deal.

Negotiations broke down at the weekend following recom-mendations by both sides' accountants on the value of the two firms. The valuation was meant to establish how many Christiania shares Realkreditt owners would receive. Realkreditt, which specialises

in mortgages and loans to indus-try, is not quoted on the Oslo bourse, but if the deal had gone through it was planned to float the group. The companies said in

the group. The companies said in mid-January they would seek to merge, making Realkreditt a fully-owed subsidiary of the bank. The companies have suffered heavy credit losses over the past four years, as have many other Norwegian lending institutions. This has forced several mergers as the banks scramble to stem mounting losses and improve mounting losses and improve capital adequacy.
"On Friday it became obvious

that an accord would not be reached," the two said. Last August, Christiania and Realkreditt sought to create a big holding company, but the deal collapsed a month later when the finance ministry changed the conditions agreed

between the two groups.

However, Realkreditt said that it is studying alternatives and that it plans to expand its capital

by at least NKr300m (\$49.2m). It would not give details. Norges Bank, Norway's central bank, said that it is still willing to provide liquidity to Realkreditt, a commitment it made when the second merger attempt was announced. Through lending, this is meant to shore up Realkreditt's considerable refinancing needs in 1991.

"Norges Bank expects that a transfer of liquidity from the central bank to Realkreditt will also take place under other solu-tions," it said.

Last week, Christiania reported record net losses of NKr1.85bn for 1990 while Realkreditt earlier posted net osses of NKr493m.

Norway's banks have warned that high credit losses could continue in 1991 and, because the crisis in the banking system has deepened, the finance ministry in January said that it would establish a NKr5bn bank insurance fund, as an extra buffer to which have all but run dry. Losses at Sparebanken, Page 27



Bernard Arnault: had always planned to resell Lanson to recoup some of LVMH's expense when it bought the brand last year

# LVMH poised to sell Lanson

By William Dawkins in Paris

MOET Hennessy Louis Vuitton (LVMH), the French drinks and luxury goods group, is expected shortly to announce the sale of its Lanson champagne brand and stocks to Marne & Champagne. The deal could be worth about FFr1.6bn (\$302m).

A family-controlled company

based in Epernay, north-eastern France, Marne & Champagne would become the world's second-largest producer if the deal goes through. It currently ranks fifth.

Marne & Champagne is acting in a joint venture which is 20 per cent owned by Allied-Lyons, the LVMH's seven remaining brands - including Moët et Chandon and Veuve Cliquot among others - still leave it as the world's largest producer. It has just under a quarter of the

Marne & Champagne sold 809,000 cases in 1989, to which Lanson would add another 585,000 cases. This would place the group just ahead of Seagram, the Canadian drinks company, which owns the Mumm and Perrier-Jouet brands.

Headed by Mr Gaston Burtin, Marne & Champagne owns rela-tively unknown labels such as

and Gauthier. A large part of Marne & Champagne's produc-tion goes to making own label champagne for supermarkets and restaurants. LVMH took control of Lanson

last December. It paid BSN, France's leading foods group, FFr3.1bn for the brand and its associated label, Pommery, as well as assuming FFr1bn of their Mr Bernard Arnault, LVMH

chairman, had always planned to resell Lanson to recoup some of the purchase price, said company

However, LVMH will keep the 500 hectares of prime quality Champagne shuffle, Page 22

champagne vineyard that went with the initial purchase. The decision reflects the rarity of land in the region, where vineyards worthy to carry the champague name have been tightly controlled by law for 64 years.

LVMH also plans to keep the Pommery brand. The product sells well in the Far East and could be distributed through the could be distributed through the same networks as other LVMH

products, said company officials. The Far East last year accounted for 35 per cent of the sales of LVMH, which also owns Louis Vultton luggage, Christian Dior perfume and Hennessy cognac.

#### makes transmission equipment. BT is keeping the services divi-sion of Fulcrum which is being renamed BT Repair Services. British drinks company. Alfred Rothschild, Giessmann Looking back on years of living dangerously

David Lascelles talks to the former Midland Bank chief

SIR KIT McMahon knew he was taking on a tough job when he became executive chairman of

the Midland Bank five years ago. Last week, he announced his decision to retire a year early after the bank's latest bout of problems forced him to recom-mend a dividend cut. A subsequent interview found him in a philosophical mood.

what is it about Midland that seems to condemn it to perpetual seems to condemn it to perpetual membership of the ranks of the walking wounded? "The guts of income generation have been knocked out of this bank." he replied with his customary forth-rightness. As Sir Kit sace if Midrightness. As Sir Kit sees it, Mid-land was fundamentally weakened by the disastrous decisions of the past, particularly the acquisition of the US-based Crocker National Bank in the early 1980s. This not only loaded debts, particularly in the Third World, but it left the group drained of capital.

While other banks have spare

capital - in effect, free money on capital — in enect, free money on which they can earn a return — Midland has no such fat. It has to struggle for every penny. So its earnings retentions are lower. This prevents it from accumulat-ing spare capital and so the

vicious circle goes on.

Add to that the fact that its cost structure is the worst among the big clearing banks, and it is like competing with one hand tied behind one's back.

Sir Kit says his biggest disap-pointment was his failure to consummate the marriage with the Hongkong and Shanghai Bank.
"The effort on Hongkong was a serious distraction," he says. It prevented him from attending as closely as he wanted to other aspects of the bank, and the collapse left Midland without any alternative strategy. It was a big reason why he decided to leave.

15 13 5

He still believes the deal would have been good for Midland, giving it a strong partner.

Sir Kit also learned from this experience that combining the

roles of chairman and chief executive was not appropriate. Although, ironically, he was asked to link them because of the bank's disastrous experience when they were divided under his predecessors, they will now be split again. He will be succeeded by Sir Peter Walters as chairman and Mr Brian Pearse as



What of Midland's future: how

what of Midland's future; now can it break out of the circle of weakness and loss?
"I think Midland is quite well positioned," replies Sir Kit. He cites the start that has been made on cutting costs and linstituting tighter asset and linking tighter asset as the cite tighter asset as the cite tighter asset and linking tighter asset and linking tighter asset as the cite tighter as the ci

chief executive.

tuting tighter asset and liability controls - which he believes are the best in the business. The management structure has also been streamlined. Mr Pearse, for-mer finance director of Barclays, will strengthen clearing bank experience in the top echelons. Might Midland's problems also stem from the fact that it is still

too ambitious? Apart from its UK

travel and Forward Trust leasing.

Sir Kit agrees that the synergies with the non-banking side have been disappointing, and both Thomas Cook and Forward Trust are sale prospects. But he thinks Midland should stick with its continental operations. Apart from the fact that they earn money, they give Midland a healthy diversification. He predicts that other clearers who have focused mainly on the UK market will run into difficulty. "We're obviously not a world bank. But I think we have the best European network. We must

also develop non-asset-based businesses, such as joint ventur-ing with other financial service providers in insurance, for exam-He also thinks Midland should pull back from the big corporate market, where margins have been driven down by competi-tion. Midland, he says, should concentrate more on the small-

and medium-sized area.

But does the UK need four big clearing banks (six, if you include Abbey National and TSB), a question casting doubt over Midland's own future? "Tve thought about that a lot," says Six Vit His answer is use. There Str Kit. His answer is yes. There could be some amalgamation in the crowded market for large company business. But lower down the scale, where small- and medium-sized companies are concerned, the Big Four serve more than 80 per cent of the market.

"It's already very concentrated."
However, Sir Kit says, "There has to be a rationalisation of the distribution network. But it doesn't follow that you should have fewer institutions. So I see Midland continuing as an inde-

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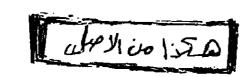
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# British Gas raises £350m in sterling bond issue

BRITISH GAS yesterday launched one of the biggest bond issues by a company in the international bond market, raising £350m with an issue of sterling paper maturing in 10

years.
The issue was striking not just because of its size but also because corporate borrowers have largely been shut out of the Eurobond markets recently because of wariness by investors. It was lead managed by Credit Suisse First Boston, which placed around twointernational investors. The bonds pay a 10% per cent cou-pon and were offered to investors yesterday to yield just over % per cent more than the benchmark 10-year UK government bond issue.

recession in the US and in many European economies, international investors are often wary of buying corporate paper. British Gas has a triple-A credit rating, however, and was planning to use the proceeds in sterling, rather than swap it into another currency as had been common until recently.

That increased the ease with which the British Gas deal could be arranged, since banks have become increasingly cau-

tious about arranging swaps. They are concerned about the risk of the counterparty running into financial problems during the life of the swap. The money will be used to

repay the penultimate tranche of a £2.5bn loan made by the government when British Gas was privatised in December 1986. A final £350m repayment falls due next year.

Mr Arthur Burgess, group treasurer, said British Gas had no liabilities beyond four years. Yesterday's issue was therefore an opportunity to lengthen the maturity of it's outstanding debt obligations. Sterling sector tested, Page 31

#### Bekaert cuts | Sparebanken Nor incurs payout after BFr454m loss

By Andrew Hill in Brussels

producer of steelcord and wire, yesterday confirmed shareholders' fears and announced that it had fallen into the red in 1990 and cut its dividend for the first time in 10 years.

The group revealed a consolidated loss of BFr454m (\$14m), compared with a profit of BFr3.66bn in 1989. Recession in the UK and US, the strength of the Belgian franc and the high-est depreciation charge the group had ever sustained, all took their toll.

The collapse of last year's profits had been well-heralded: a warning last July was fol-lowed by disappointing interim figures and news of the poor final results leaked out to a Flemish financial weekly on Friday. Mr Jean Charles Velge, the chairman, said yesterday the result was "not surprising". The company was in "a transition period," he said.

The group's directors have proposed a net dividend of BFr100 per share, a third of the 1989 pay-out. They stressed yesterday there was no liquid-ity crisis, despite a halving in cash flow and increased debt. Bekaert's depreciation charge rose to more than BFr3bn as the company continued to invest heavily without increasing its capital.

# NKr618m operating loss

By Karen Fossii in Osio

SPAREBANKEN Nor, formed last autumn through a merger between ABC Bank, Norway's st savings bank, and four small savings banks and known internationally as Union Bank of Norway, has announced a net operating loss in 1990 of NKr618m (\$101.35m).

Credit losses for the group reached NKr1.523bn Sparebanken Nor said that 75 per cent of the losses were incurred from loans to industry, but that the loss in value of property also added to the fall.

However, the group said that osses on loans to private sector customers also showed an

each NKr100 lent, a loss of NKr1, on average, was incurred. The bank's loan portfolio stood at NKr60bn at the end of 1990, some NKr2.6bn higher than at the end of 1989.

Sparebanken Nor posted an operating profit of NKr968m in 1990 – for ABC Bank in 1989 it was NKrl.477bn - before • Sparebanken Nor is to seek an Oslo listing for NKr546.9m primary capital certificate (PCC), a relatively new hybrid

share/bond financial instru-ment. PCCs were launched in the autumn of 1988 as a means for the savings banks to gener-ate new equity capital.

#### Taylor Woodrow slips

By Andrew Taylor in London

TAYLOR WOODROW, the British property, construction and housebuilding group, yes-terday announced its first fall in annual pre-tax profits for 30 years. The figure for the 12 months to end-December fell by 28 per cent to £83.4m (\$156.1m) from £116.9m in 1989.

The company also announced a fall of almost a fifth in the value of its commercial property portfolio from £801.9m to £646.1m.

The figures underline the

extent of the decline in the UK property markets. They follow a string of disappointing reduced dividends, reported in the last few weeks from UK construction companies.

After all deductions earnings per share fell from 23.7p to 16.8p. Profits included a surplus of £7.5m arising from the early repurchase of 44 per cent of an £80m mortgage deben-

Observer, Page 18; Lex, Page 20

#### **Ahold sees** earnings increase by 25%

By Ronald van de Kroi

AHOLD, the Dutch food retail group which is active in both the Netherlands and the US, reported a 25 per cent increase in 1990 net profit and predicted a further rise in 1991. Net profit rose to Fl 243.3m (\$136.7m) from Fl 194.6m in 1989. Sales in guilders fell by less than 1 per cent to Fl 17.54bn but they would have been 7.5 per cent higher if it had not been for the decline of the dollar.

decline of the dollar. The weaker dollar also held down the rise in net profit by Fl 18m, Ahold said. The company which last week announced that it was close to buying Tops Markets, a super-market chain in New York state with annual sales of \$1.18bn, attributed the 1990 gains to higher operating results on both sides of the

Other factors were increased contributions from non-consolidated companies and lower

interest charges. It plans to raise its 1990 div-

If plans to raise its 1990 dividend to a combination of idend to a combination of Fl 1.05 and \$0.325 per share, from Fl 0.92 and \$0.20 in 1989.

The acquisition of Tops Markets in the US - which will add a fourth US supermarket chain to Ahold's existing Bi-Lo, Giant Food and First National chains - will make National chains - will make only a limited contribution to 1991 net profit because of acquisition costs and interest

expenses. Operating profit at Ahold's existing three US chains soared by 36.9 per ceut to \$94.1m.

#### Luxembourg bank advances 12%

By Andrew Hill in Brussels

BANQUE Generale du Luxembourg lifted net profits by more than 12 per cent to LFr1.26bn (\$39m) for 1990, against LFr1.12bn in the previous 12 months, after allowing

The group is proposing a net dividend of LFr450 per share, compared with LFr430 in the

# LVMH adds to champagne shuffle William Dawkins and George Graham on the FFr1.6bn sale of Lanson

N in-joke doing the rounds these days in Epernay, the town where most of France's top champagne houses are based, is that the only difference between a rich champagne grower and a poor one is that the poor one washes his own

Champagne has been big business for the region ever since the 17th century when Dom Pérignon, a local monk, achieved immortality by discovering how to put bubbles into the local wine.

But it has now achieved new heights. Moet Hennessy-Louis Vuitton (LVMH), the drinks and luxury goods giant which is the world's largest champagne producer by a long way, is poised to sell one of its minor brands, Lanson, for an estimated FFr1.6bn (\$300m). It is the final twist of a much bigger deal, which concludes the most radical reshuffle of champagne brands for years. The buyer is Marne & Cham-

pagne, a private, family-con-trolled company keen to find an expensive well-known label like this one to stick on to its own bottles. Marne & Cham-pagne has a large production, but is relatively unknown because a large proportion of its sales are own-label brands for restaurants and supermar-kets. It is acting with Allied Lyons, the UK drinks multinational, which owns 20 per cent of a joint venture with the French buyer.

This is a fast turnround for LVMH, which bought Lanson last December, along with its

more upmarket sister brand Pommery, for FFr3.1bn as well as shouldering their FFr1bn debts. It represented an impressive profit for Pommery and Lanson's former owner, BSN, the leading French food

Lanson Marne & Champagne Attred Rothschild Geismann Perrier-Joue 925,000

THE WORLD'S TOP CHAMPAGNE SELLERS

9 litre cases (1989)

and drinks group, which bought the pair for just FFr600m as little as eight years

Mr Bernard Arnault, LVMH chairman, had it in mind right from the start to recoup a large slice of the purchase price by reselling Lanson, the company

What he really wanted from the twin-brand deal was 500 hectares of some of the best vineyards in the region, to add to the 1,000 hectares already owned by LVMH brands, including Moet & Chandon, Veuve Cliquot, Mercier, Canard Duchêne, Rumart and

Land is like gold-dust in the region. Strict laws have, since 1927, laid down which vine-yards can and cannot call themselves champagne grow-ers, so that every square centi-metre is now planted with vines.
Mr Arnault also wanted to hold on to the Pommery name because of its strength in Japan, an important market for all of LVMH's luxury businesses, like Louis Vuitton lug-gage, Hennessy cognac and

Moët et Chandon

**Veuve Clicquot** 

Canard Duchane

Mercier

Christian Dior perfume.
Marne & Champagne merely
gets the Lanson brand, buildings and stock. "Considering that Lanson comes without the vineyards, it is a high price," says Mr Jean-Marie l'Homé, analyst at the Paris office of brokers James Capel. The price that LVMH paid in the first place looks high, at 39 times net historic earnings.
Obviously, the flurry of activity comes in the first place

because of BSN's decision to cut and run from champagne, a strategy motivated by the food group's desire to cut debts and focus more tightly on its main businesses, selling dairy prod-

moment for BSN to move was last year's acrimonious break-down of a 31-year-old production allocation and price fixing

agreement between the champagne houses and the growers. The 19,000 small independent growers played on their strength as owners of 85 per cent of the vineyards in the region to drive the hardest bargain they could get. Cham-

pagne grape prices have since climbed by between 20 per cent and 25 per cent, feeding through to price rises of the same order for bottled bubbly. This is despite last year's harvest being the third largest on record and comes at a bad on record and comes at a had moment, when luxury goods markets the world over are losing their fizz. It is especially serious for a market that remains dominated by its own country. France consumed 155m bottles in 1989, far ahead of the next largest market, Britain, with 23m bottles.

All this gives a clear advan-

All this gives a clear advan-tage to any brand that can pur chase some production and a measure of independence from the rebellious champagne growers. On average, LVMH's brands had around 20 per cant of their own production before the Pommery and Lanson pur-

"Simply put, the champagn houses need more grapes," says Impact International, a drinks industry consultant. It points out that total champagne shipments rose by 9 per cent in 1988 and 4.9 per cent last year, well over the 1 to 2 per cent increase in supply for the grapes that went into those

years' sales.

If nothing else, the deal destroys the mistaken idea that more romantic champagne ucts, mineral water, beer, pasta drinkers have in mind—that and biscuits.

What made it such a good where their bubbly came from

#### Nobel falls to SKr1.04bn

By John Burton in Stockholm

NOBEL Industries, the Swedish chemicals and technology group, yesterday reported a 16 per cent drop in profits after financial items to SKr1.04bn (\$180m) for 1990, while sales rose by 20 per cent to SKr26.4bn.

The board proposed an increase in the dividend to SKr2.25 per share from SKr2.

Although operating profits rose by 23 per cent to SKr2.Sbn, mounting interest costs for several big acquisitions, including Stora Kemi in Sweden and Crown Berger in the UK, reduced the results. Finan-cial costs increased by 19 per cent to SKr2.05bn, while financial income amounted to

#### **Outokumpu plummets**

By Enrique Tessieri in Helsinki

OUTOKUMPU, the Finnish margin dropped to FM990m state-owned base metals group, from FM2.05hn and accounted reported a sharp drop in for 8.8 and 17.8 per cent income before extraordinary of consolidated sales respecstate-owned base metals group, reported a sharp drop in income before extraordinary items in 1990 to a loss of FM124m (\$33m), against a profit of FMibn the previous

Consolidated sales also fell has not by 4 per cent to FM11.28bn will pr from FM11.77bn. Operating 1990.

tively.

Earnings per share plunged to FM4.41 in the red from a profit of FM10.18. Outokumpu has not yet decided whether it will propose a dividend for

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Floating Rate Subordinated Notes Due 2001 Notice is hereby given that the Rate of Interest has been fixed at 6.6875% and that the interest payable on the relevant Interest Payment Date September 12, 1991 against Coupan No. 10 in respect of US\$10,000 nominal of the Notes will be US\$341.81 and in respect of US\$250,000 nominal of the Notes will be US\$8,545.25. March 12, 1991, London By: Cribank, N.A. (CSSI Dept.), Agent Bank CITIBAN(

U.S. \$150,000,000 First Interstate Overseas N.V. Guaranteed Rosting Rate Subordinated Notes Due 1995 Gueranteed on 8 Subordinated basis as to payment of principal and interest by

**I First Interstate** Barcari 6%% per annum Interest Period

Ų.S. 9174.10 Credit Salese First Busies Limited Notice to Holders of

#### KANSAI PAINT CO., LTD.

Bearer Warrants to subscribe up to ¥6,246,000,000 for shares of common stock of Kansai Paint Co., Ltd. issued in conjunction with the U.S. \$40,000,000 3% per cent. Guaranteed Notes due 1991

Bearer Warrants to subscribe up to ¥8,718,000,000 for shares of common stock of Kansai Paint Co., Ltd. issued in conjunction with the U.S. \$60,000,000 1½ per cent.

Guaranteed Notes due 1992 Bearer Warrants to subscribe up to ¥19,140,000,000

for shares of common stock of Kansai Paint Co., Ltd. issued in conjunction with the U.S. \$150.000,000 4% per cent. Guaranteed Notes due 1993 In respect of the above Warrants, notice is hereby given as follows

The Board of Directors of Kansai Paint Co., Ltd. (the "Company") at its meeting held on IIth March, 1991 resolved that the Company shall make a free distribution of shares of its common stock on 15th May, 1991, Japan time, to the shareholders of the Company registered in its register of shareholders as of 31st March, 1991, Japan time (the "record date being a Sunday, all procedures for transfer should be completed not later than 15:00 hours on Friday, 29th March, 1991, Japan time), at the ratio of 0.05 shares for each one share owned by such shareholders. As a result of the above free distribution, the Subscription Prices of the above Warrants will be adjusted pursuant to the provisions of each of the Instruments relating to each of the above Warrants as follows:

Warrants initially attached to 3% per cent. Guaranteed Notes due 1991 ¥342.00 Warrants outially attached to 114 per cent. Guaranteed Notes due 1992 ¥474.50 Warrants initially attached to ¥795.40

> KANSAI PAINT CO., LTD. By: THE SANWA BANK, LIMITED

Dated: 12th March, 1991

The new Subscription Prices will become app which is the day immediately after the record

U.S. \$400,009,000 Hydro-Quebec

Floating Rate Notes, Series GL, Unconditionally guaranteed as to payment of principal and interest by

Province de Québec

Interest Rate Interest Period

61%% per annum 12th March 1991 12th September 1991

U.Ş. \$348.19

Interest Amount per U.S. \$10,000 Note due 12th September 1991

Credit Suisse First Boston Limited

#### **AMERICAN** BARRICK RESOURCES CORPORATION

Record revenues, earnings and cash flow

	1990	1989	_ <del></del> .
Revenue	\$251.6m	\$206.1m	+22%
Net income	\$58.2m	\$33.7m	+73%
Operating cash flow	\$117.3m	\$84.7m	+39%
Earnings per share	45 cents	28 cents	+61%

Reserves North America.

Gold reserves stand at 20.4 million ounces all in

Hedging

Production By 1992 American Barrick expects to produce more than 1,000,000 ounces of gold annually. Barrick realized an average price of US\$437 per

ounce in 1990, US\$53 per ounce higher than the programme Comex average gold price of US\$384.

1991 minimum price for 100% of production will be US\$427 per ounce.

Balance sheet

The Company has a strong and liquid balance sheet with cash of more than US\$300 million and shareholders' equity of over US\$600 million.

"We expect continued growth in production,

earnings and cash flow." Peter Munk

Chairman and

Chief Executive Officer

Robert M. Smith President and

Chief Operating Officer



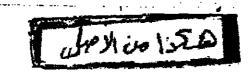
Royal Trustco Limited Hoyal Trustee Limited
U.S. \$150,000,000
Floating Rate Subordinated
Capital Debentures Due 2085
Notice is hereby given that the rate of
interest for the six month period
12 March 1991 to 12 September 1991 has
been fixed at 6.9 per cent. The amount
payable per U.S. \$10,000 Note on
12 September 1991 will be U.S. \$352.67
against Coupon No. 10. The amount
payable per U.S. \$100,000 Note will be
U.S. \$3,526.67 against Coupon No. 10.
Bank of Montreal as Avent

Bank of Montreal as Agent

U.S. \$500,000,000 CITICORP C Subordinated Bank Adjustable Note Capital Securities

Notice is hereby given that the Rate of Interest has been fixed at 7% and that the interest payable on the relevant Interest Payment Date June 12, 1991 against Coupon No. 18 in respect of US\$50,000 nominal of the Notes will be US\$894.44. March 12, 1991, London By: Glibank, N.A. (CSSI Dept.), Agent Bank CTTBANCO

BANCS



#### INTERNATIONAL COMPANIES AND FINANCE

# Hong Kong braces itself for chairmen's remarks

As the colony's annual corporate results season gets under way, John Elliott feels there are unlikely to be any surprises

ONG Kong does not like shocks and surprises. As an entrepotcum-financial centre located on the southern tip of China, it is intensely vuinerable to the ups and downs of its large neighbour's politics and to the cycles of world trade. So it tries to come to terms with her tries to come to terms with bad news as early as possible – then it can easily be surprised if the news is not quite so bad as expected.

Thus it is braced to learn in the annual corporate results season now getting under way that after-tax profits of companies in the local Hang Seng Index rose last year, according to predictions by analysts, by an average of only about 6 to 9 per cent. This compares with 15 per cent in 1989 and a range of 15 to 17 per cent expected in the current year.

It is also resigned to announcements of significant declines in profits from three leading companies - the Hongkong and Shanghai Banking Corporation reporting today, Swire Pacific, and Swire's Cathay Pacific Airways subsidiary. Together, these three are substantially responsible for pulling down

the forecast average.
In the same vein, the market was surprised and confidence was boosted last week when Swire's Haeco aircraft engineering subsidiary turned in a small increase in profits instead of a widely forecast

This helped the stock market shrug off the prospect of the bad news and rise quickly in excess of most analysts' predictions. Yesterday it closed with the Hang Seng index at 3,689, which is its highest since the world markets crash of 1987, after reaching 3,697 during the day. Serious speculation has now started for the first time in a year about when the all-time pre-crash high of 3,949.7 might be breached.

The rise partly reflects the expectation of improved corporate performance this year and next, plus the fact that Hong Kong's economy is picking up. Late last year it dragged itself away from near-zero growth to finish 1990 with the govern-ment estimating 2.4 per cent growth in GDP for the year as a whole and forecasting 3.5 per cent this year.

P rospects are not good, however, for companies in the tourist field, especially the over-supplied hotel sector, nor for those in office and luxury residential propand textiles. But that does not mean that all companies involved will produce bad

by a forecast of weaker second half profits from Poseidon

Gold, the company's gold off-

The second half will also be affected by a proposed merger between Poseidon and Nor-

mandy Resources, an associate company headed by Mr de

Normandy, which also reported yesterday, said it had increased net profits by 8.6 per

Both companies maintained their policies of not declaring

cent to A\$12.7m.

interim dividends.



William Purves, chairman of Hongkong Bank, where post-tax profits are forecast to be down by 30 to 40 per cent are expected to be the financial centre's worst result

Hongkong Land, for example, Jardine Matheson's property subsidiary which dominates the main central office market, is forecast to produce profits next week up 30 to 40 per cent from 1989's HK\$1.5bn, despite a slump of 30 per cent or more last year in office property rents. This has been achieved because a large number of its leases fell in last year at prices far below current

rates - this year and next, however, will be tougher.

Jardine's Mandarin Oriental
hotel company has not been
able to escape local problems so easily, and it is forecast to produce a drop in profits with-out much hope of improvement in the current year because its flagship, Hong Kong's Manda-rin Hotel, is facing incessant competition. Overall, Jardine Matheson is expected to report

profits next week up 15 to 20 per cent on 1989's HK\$1.52bn. The worst expected result will come from the Hongkong Bank, whose post-tax profits are forecast to be down by 30 to 40 per cent from HK\$4.77bn a year ago. There was a 20.7 per cent fall in the first half year, and Mr Willie Purves, the chairman, has warned time and again that the situation has worsened since then.

But like much of Hong Kong's other bad corporate bad news, this has been caused by problems abroad.

ness climate overseas so easy to cope with as their familiar tightly-knit domestic market, and this is upsetting many diversification plans ahead of Hong Kong's return to ahead of Hong Kong's return to Chinese sovereignty in 1997.
Hongkong Bank, in particular, has had to learn its lesson the hard way as its profits have been pulled down sharply by losses and bad debt provisions in overseas subsidiaries, notably Marine Midland in the US an Australian offsteet and

US, an Australian offshoot, and the James Capel in the UK. In contrast, Hang Seng Bank, Hongkong Bank's main local subsidiary, had a good year, and last Friday turned in profits 20.2 per cent up at HK\$2.19bp (US\$281m) after tax and secret transfers to reserves. That was in line with the Bank of East Asia, the largest local family-controlled bank, which earlier reported a

16.9 per cent profits growth. Along with other local banks, both Hang Seng and East Asia are doing well on trade finance and on home loans at the lower end of the market, and they say they are picking up some business from

overseas banks which have trimmed Hong Kong activities. Cathay Pacific Airways' profits are forecast to drop by 14 to 18 per cent from 1989's HK\$3.3bn because of rising oil prices and the fall in air travel

due to the Gulf crisis.

Coupled with slow letting of office space in Pacific Place, a large-scale prestige development near the central area, this is expected to pull Swire Pacific, its parent company, down by 14 to 20 per cent from 1989's HK\$3.09bn.

Utilities such as Mr Li Ka-Shing's Hongkong Electric, the Kadoorie family's China Light and Power, and Cable and Wireless's Hongkong Telecommunications, have started the results season with good prof-its growth. Mr Li's main Hutchison Whampoa holding company is expected to lift profits 12 to 15 per cent. The predictability of results from the utilities and from

most property companies is one of the main attractions of the Hong Kong stock market for overseas investors.

If there are any surprises in the next few weeks, analysis

expect them to be on the posi-tive rather than the negative side of their predictions. in a place as jumpy as Hong Kong, most attention will be focused on chairmen's remarks about prospects for next year.

#### **ANI** posts interim profits down 18%

By Kevin Brown in Sydney

AUSTRALIAN National Industries, the industrial group controlled by Mr Kerry Packer's unlisted Consolidated Press Roldings, yesterday announced a fall of 18 per cent announced a fail of 18 per cent in interim net profits to A\$47.7m (US\$36.7m) after abnormal losses of A\$8.7m relating to rationalisation

ANI said revenue was down 30 per cent to A\$805.9m, largely because of the disposal of a number of businesses in an attempt to reduce debt to zero by the end of the calendar

The directors said the restructuring of the group's operations which started in 1989-90 was substantially com-pleted during the first half, and had made a large contribution to the "sound"

ANI said pre-tax profits were down 10 per cent at A\$77m, primarily because of a fall in profits from the Australian distribution business, caused by the difficult eco-nomic climate.

The directors declared an unchanged fully franked interim dividend of 5.3 cents

# Poseidon up at A\$29.5m

By Kevin Brown

plummen

POSEIDON, the gold and diamond producer run by Mr Robert Champion de Crespigny, yesterday announced net profits of A\$29.5m (US\$22.7m) for the six months to December, an increase of A\$15.5m, on sales revenue up 26 per cent to A\$133.1m.

The company said the result reflected a 16 per cent rise in managed gold production to 371,896 ounces and record diamond production of 478,502 carats from Bow River mine.

However, the full-year results are likely to be affected

**PKbanken** Yen 3,000,000,000 Keppel Corp ahead

7.625% Nikkei-Linked Notes dua 1994 In accordance with the terms and conditions of the above Issue, the appointment of Drexel Burnham Lambert Securities Limited as Calculation Agent has been terminated. Bankars Tinet Company is appoint

KEPPEL Corp, the Singapore state-controlled shipbuilding to

financial group, reported a rise in pre-tax profits to \$\$225m (US\$129m)\_for\_1990,\_from S\$155.2m a year earlier, on turnover ahead at S\$1.4bn compared with S\$1bn, writes Joyce Quek in Singapore.
Operating profits rose to

S\$204.5m from S\$134.5m while extraordinary profits doubled to \$\$63m from \$\$28.6m.

State Bank of **New South Wales** Japanese Yen 10,000,000,000 7 per cent Bear Notes due 1992 Notice is hereby given that in accordance with sub-paragraph 7(g) of the Terms and Condions of the Notes the redemp tion amount payable upon the

early redemption of the Notes on 10th May, 1991 pursuant ¥1.000.000 Note and per ¥1,000,000 Note and ¥9,782,000 per ¥10,000,000

12th March, 1991

SOCIETE GENERALE JPY 7.500.000.000 RESERVE FLOATING RATE

For the period March 11, 1991 to September 11, 1991. the notes will bear an interest rate factor at 1,12164%.

The interest due on September 11, 1991 against coupon nr 10 will be JPY 112.164.

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE LSACIENNE DE BANQUE 15, AVENUE EMILE REUTER LUXEMBOURG

Bank of Greece Athens, Greece U.S. \$250,000,000 Floating Rates Notes due 1999

for the six months 11th March, 1991 to 11th September, 1991, the Notes will carry an interest rate of 74% per arrum with a coupon amount of U.S. \$364.17 per U.S. \$10,000 Note, payable on 11th September, 1991.

Bankers Trust Company, London

Citizens Federal Savings and Loan Association U.S. \$100,000,000

Collateralized Floating Rate Notes due 1996

For the six months 11th March, 1991 to 11th September, 1991, the Notes will carry an interest rate of 7.025% per annum and an interest a of U.S. \$897.64 per U.S. \$25,000 Note.

Bankers Trust Company, London



12th Merch, 1991

THE BANK OF TOKYO, LTD. The Fiscal Agent, Tokyo

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12

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Floating Rate Serial Notes due 1993 (the "Notes")

NOTICE IS HEREBY GIVEN that, pursuant to Condition N(c) of the Notes. the Company shall redeem all of the Notes, at their outstanding principal amount, on the Interest Payment Date falling on 17th April, 1991 (the "Redemption Date"). The outstanding principal amount of each Note is 1990 on 1990 of the Payment Date falling on 17th April, 1991 (the "Redemption Date").

Ossocious Repayment of principal will be made in accordance with Condition 10 of the Notes. Coupons due on 17th April, 1991 should be presented and surrendered

Notes, Coupons the could manner.

Notes and Coupons will become void unless presented for payment within a period of ten and five years, respectively, from the relevant date (as defined in Condition II of the Notes). Interest shall cease to access on the Notes from Each Beater Note presented for redemption should be presented together with all unmatured Coupons appertaining thereto. Unmatured Coupons due after 17th April, 1991 (whether or not attached) shall become wild and no payment

SCANDINAVIAN FINANCE B.V. By: MORGAN GUARANTY TRUST COMPANY OF NEW YORK AS Principal Paying Agent

PRINCIPAL PAYING AGENT Morgan Guaranty Trus Company of New York 1 Angel Court London EC2R 7AE RECISTRAR Morgan Guaranty Trust Company of New York 30 West Broadway New York NY 10015

PAYING AGENTS
Morgan Guaranty Trust Company Morgan
of New York
35 Avenue 150 35 Avenue des Arts Brussels 1040 Morgan Guaranty Trust Company of New York

Dated: 12th March, 1991

Morgan Guaranty Trust Company of New York Mainzer Landstrasse 46 6000 Frankfurt-am-Mair Kredictbank S.A. Luxembo 43 Boulevard Royal Luxembourg



#### Alahli Bank of Kuwait (K.S.C.)

**US\$50,000,000** 

Floating Rate Notes due 1992

Notice is hereby given that the Rate of Interest has been fixed at 7% and that the interest payable on the relevant Interest Payment Date, September 12, 1991 against Coupon No. 14 in respect of US\$5,000 nominal of the Notes will be US\$178.89 and in respect of US\$250,000 nominal of the Notes will be US\$8,944.44.

12 March, 1991, London By: Citibank, N.A. (CSSI Dept.),

#### **Heart II Limited**

US\$ 174,000,000 Secured Floating Rate Notes due 2000 in accordance with the provisions of the Notes, notice is hereby given that for the interest Period from 11th March 1991 to 11th June, 1991 the Notes will bear a rate of interest of 7.0825% per annum, The interest amount payable on 11th June, 1991 will be USS

CITIBANCO

#### **PKBANKEN**

tincorporated in the Kingdom of Sweden) Y5,000,000,000 Floating Rate Nikkei Average Notes

Due 1992 Notice is hereby given that the Rate of Interest for the Interest Period from 12th March, 1991 to 12th September. 1991 is 7.53% per annum. Interest payable on 12th September, 1991 will

principal amount of the Notes. Agent Bank
The Long-Term Credit Bank

IRELAND Floating rate notes due September 1998

notes, notice is hereby given that for the six months interest period from 12th March, 1991 to 12th September, 1991, the notes will carry on interest rate of 6 Ma per annum. Interest payable on 12th September, 1991 will amount to US\$ 338.61 per US\$ 10,000 note and USS 8 465 28 per USS 250 000 mate.

Agent: Morgan Guaranty Trust Company

#### INTERNATIONAL COMPANIES AND FINANCE

# with help from currency factors

By Nikki Tait in New York

CURRENCY movements coupled with some volume increases and the effect of acquisitions helped Heinz, the large US food group, to report a 10 per cent improvement in net profits during the the third quarter of its financial year to

The company made an after-tax profit of \$128.9m in the three months, compared with \$117.2m in the same period a year earlier. Earnings per share improved from 44 cents

Sales in the third quarter improved more strongly, from \$1.41bn to \$1.6bn - a 14 per

to 49 cents.

Heinz said the improvement was due to more favourable currency translation, some price and volume increases. and the impact of acquisitions. Areas that benefited noticeably from higher prices included baby foods and soups.

Mr Anthony O'Reilly, chairman, conceded that competition remained intense in the domestic market, particularly in Heinz's pet foods and slim-ming products divisions.

But he added the group was "encouraged" by performance to date on a worldwide basis, and predicted "satisfactory earnings" for the year. In the first nine months,

Heinz's profits stand at \$411.9m, against \$369.1m, on sales of \$4.81bn, compared with \$4.39bn. Per share earnings for the period were \$1.55, up from \$1.39.

# **GEC-Alsthom shuffle** puts French at the helm

By Charles Leadbeater in London and Peter Bruce in Madrid

SENIOR management changes at GEC-Alsthom, the power engineering company, has con-solidated the position of French executives within the

GEC of the UK and Alcatel Alsthom of France, the parents of the power engineering joint venture formed two years ago, have approved a plan under which Mr Jean-Pierre Desgeorges has become chairman of the group, with Mr Pierre Bilger becoming chief execu-

Mr Desgeorges, was previ-ously chairman and chief executive. The reshuffle was prompted by the decision of Sir Robert Davidson, GEC's nomi-

nee, to retire in August as vice-chairman and deputy chief executive. Mr Paul Combeau and Mr Jim Cronin will continue as

managing directors. One of Mr Bilger's priorities as GEC-Alsthom's new chief executive will be to try quickly to soothe the bruised relations the company has with the

Spanish government, one of its biggest customers, following threats by Mr Desgeorges to abandon Spanish investments. The trouble goes back to the end of 1988, when Alsthom was awarded the world's first export contract for high-speed TGV trains, worth some \$500m,

by Madrid. In return, the Anglo-French group promised to take control of two large Spanish railway equipment producers, Macosa and MTM, after the government had pumped some Pta20bn into them to help clear

The two companies are expected to make a loss of some Pta 3.7bn (US\$39.8m) in their first full financial year

According to Spanish officials, GEC-Alsthom management has demanded the state inject a further Pta16bn into the companies or award it the lion's share of a proposed \$1bn deal to supply the state railway operator. Renfe, with new suburban trains.

# Heinz rises 10% | Tyre showdown marks a watershed

Andrew Fisher examines Pirelli's merger approach to Continental

T would be difficult to find two more contrasting characters than Mr Horst Urban and Mr Leopoldo Pirelli, the men heading the two tyre companies which will be pitted against each other at a vital shareholders' meeting tomor-

The stocky, forceful Mr Urban, 54, a post-war refugee from Silesia (now in Poland) at the age of nine, is the chief executive of Continental, the German tyre manufacturer which received a merger approach from Pirelli of Italy last September.

He has made no secret of his distaste for the idea of combining with Pirelli, opposing the terms, the timing, and the strategy in a highly outspoken manner. Mr Pirelli, however, has

maintained a discreet silence. A keen opera and sailing fan, the elegant 65-year-old chairman of the tyre and cable group has not made public statements on the merger proposal, let alone given press conferences. Mr Urban, who, unlike most top German man-agers, worked his way up the German corporate ladder without the aid of a university degree, has done plenty of both.

Both men have a good deal riding on the outcome of tomorrow's extraordinary gen eral meeting. More than 2,000 shareholders of Continental are expected at the Congress Centre in Hanover, where the company has its headquarters. The EGM was called by a small shareholder to try to resolve the situation caused by Pirelli's attentions

All along, Pirelli has claimed the support of shareholders holding more than 51 per cent



of the German company's shares. This includes Pirelli's own 5 per cent stake, as well as those of Italian and German financial institutions.

The EGM will give it a chance to show its muscle, assuming that Continental advised by Morgan Grenfell, the UK merchant bank - does not pull a legal rabbit out of the hat by successfully claiming the scale of support for Pirelli violates the German company's voting restrictions. There are two main motions.

One, requiring a simple majority, seeks to overturn the 5 per cent voting limit. Pirelli intends to vote on this point both to remove the curb itself - a previous attempt by other shareholders to do this failed narrowly at the last annual meeting - and to show it really does have the backing it claims. It expects this motion to succeed by "an ample major-

The other important motion instructs the management to take the steps needed for the June annual meeting to approve a merger with Pirelli.

WORLD TYRE MARKET SHARE AT END '89 (%) Michelin (France) Pirelli (italy) Sumitomo Duniop (Japan) Includes car, brack, agricultural tyres and various subsidieries, such as University Good-rish of US with Michelin, Firestone of US with Con-

Horst Urban: will find out what shareholders think of

the Italian approach

rich of US with Michelin, Presides of US with Bridgestone, and General Tire (US) with Con-unental). Source: Housing Research

The Italian company will abstain on this resolution. which needs a 75 per cent majority. Supported by Deut-sche Bank, some German car companies and other share-holders, Continental would be able to block this one anyway. But Pirelli's abstention will also reflect its unwillingness to

appear hostile. It intends to pursue negotiations again after the meeting, hoping it has shown enough cards to make its merger proposition more Unlike bids and mergers in the UK and the US, the Pirelli-Continental situation is governed by no clear cut rules. Thus, by Anglo-Saxon standards, the affair has been

In Germany, the disclos level for shareholdings is 25 per cent against only 3 per cent in the UK. One result of the imbroglio, therefore, is likely to be a total rethinking of the way in which mergers and acquisitions in Germany are regulated, or, as at present, unregulated.

though Tomorrow, both M Urban and Mr Pirelli will se what shareholders think of the Italian company's approach and whether Continental deserves to stay-independent Keeping to his behind-the scenes approach, Mr Pirelli wil not be in Hanover. The Italian company will be represented by its German manager. Pirelli has made much of the industrial logic it sees in combination with Continental

Even Mr Urban has admitted there could be benefits to a merger, though he has denied the cost savings would be at large as Pirelli claims. Moreover, he argues that the present rough conditions in the tyre sector, especially with important markets in reces sion, make this an inopportunitime to merge. Continental management is also opposed to the idea that it should cede control of a merged company to Pirelli. The German com-pany is still earning money-though mostly these days from its non-tyre technical products unit, and is operating at full

stretch. Mr Urban is confident Continental can survive and the EGM will not jeopardise its irelli's hope is that the EGM, which it would

rather have avoided will clear the air and allow it to present its case in a fresher atmosphere. How or whether it is prepared to amend its terms remain to be seen. Either way tomorrow's gathering should mark a watershed in German corporate history. No longer can it be assumed merger decisions are worked out behind closed doors, with the untidy details kept out of the public

#### Small profit at National Semiconductor

NATIONAL Semiconductor, the US computer chip manufacturer, yesterday reported a small profit in the third quarter and said it expected to be profitable in the fourth quarter, Reuter reports.

The company added that orders in the third quarter ending on February 24 were up significantly from the second-quarter, but gave no

National Semiconductor

reported a third-quarter profit of \$5m. or 2 cents a share, after a pre-tax gain of \$21.1m from sale of its Puyallup water fabrication plant and the reversal of previously-accrued restructuring charges that proved to be excess. In the same period last year, the group turned in a loss of

Sales for the quarter fell to \$386.8m from \$404.3m a year earlier.Last year's quarter included a post-tex gain of \$400,000 on the sale of discontinued operations and a pre-tax \$4.6m restructuring gain.

That will be for later,

For the nine months, the company lost \$157m after a \$120.1m pre-tax restructuring charge, compared with a loss of \$29.7m in the same period of the previous year after an \$8.9m pre-tax restructuring gain and a \$2.5m post tax gain on the sale of discontinued. operations.

Italcable buys stake in US telecoms group

ITALCABLE, state-owned international telecommunications operator has bought a 20 per cent stake in LCI Communications Holding, the US group, for L50hr

ing the US group, for L50br (US\$45m), Reuter reports.

The stake will be held by Italcable's US subsidiary Italcable USA. "The agreement with LCI forms part of the group's strategy to diversify and gain a greater international presentational presents." ence," Italcable said.

New Issue March 12, 1991 This announcement appears

as a matter of record only.

#### ' International Finance Inc.

Wilmington, Delaware, United States of America

**U.S.\$ 250,000,000** 

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**UBS Phillips & Drew** Securities Limited

Lehman Brothers International

IBJ International

Paribas Capital Markets Group



U.S. \$75,000,000

#### Christiania Bank og Kreditkasse

Floating Rate Subordinated Notes Due 1994

**Interest Rate** 

6%% per annum

Interest Period

Interest Amount per

U.S. \$10,000 Note due

12th September 1991

12th March 1991 12th September 1991

U.S. \$351.39

Credit Suisse First Boston Limited

U.S. \$200,000,000 Midland International Financial Services B.V.

Notice is hereby given that for the six months interest Period from March 12, 1991 to September 12, 1991 (184 days) the Note Rate has been determined at 65% per armum. The interest payment date, September 12, 1991 will be U.S. \$348.19 per U.S. \$10,000 nominal amount.

Landor, Agest Pank 0 March 12, 1991

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U.S. \$100,000,000 Collateralized Floating Rate Notes,

Series A due December 1997 For the three months 11th March, 1991 to 11th June, 1991 the Notes will carry an interest rate of 7%% per annum with an interest amount of U.S. \$1,836.81 per U.S. \$100,000 nominal. The relevant interest

payment date will be 11th June, 1991. Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Participation Certificates due 2000 Issued by J.P. Morgan GmbH for the purpose of tunding and maintaining a subordir The Dal-Ichi Kangyo Bank

U.S. \$100,000,000



**Great Western Financial** Corporation Floating Rate Notes Due 1995

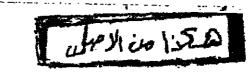
Interest Rate

6%% per annum

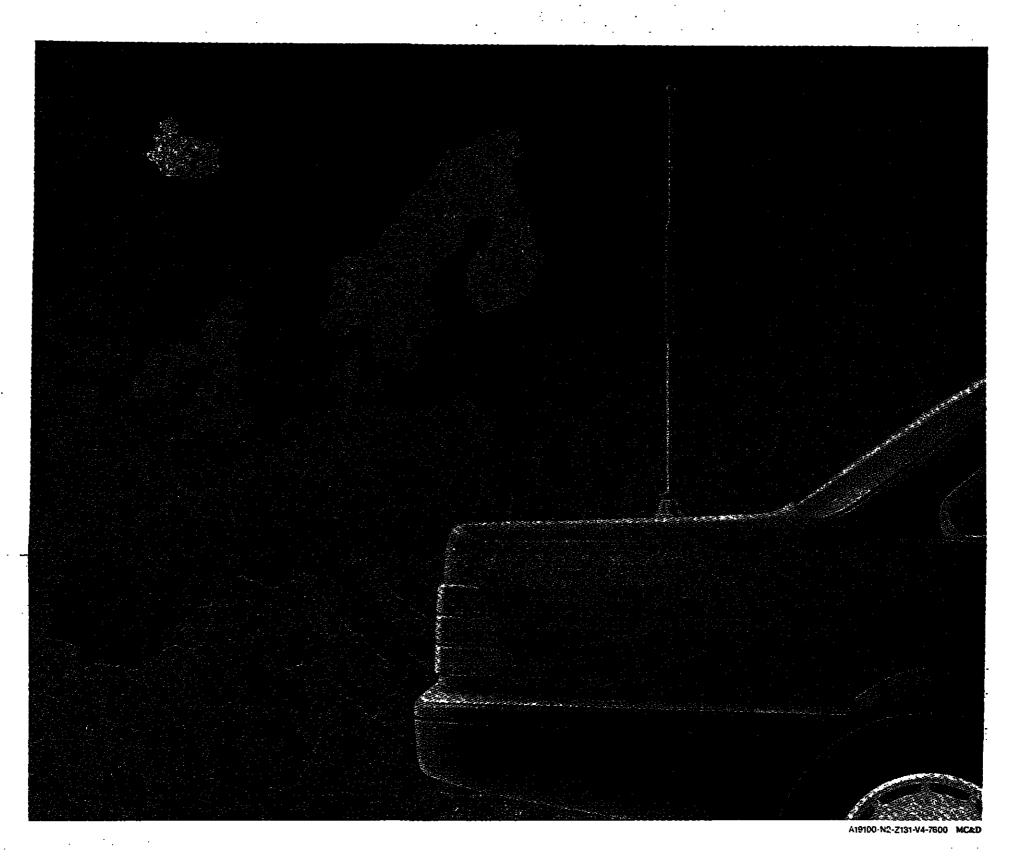
Interest Period 12th March 1991 Interest Amount per

U.S. \$50,000 Note due 12th June 1991 U.S. \$878.47

Credit Suisse First Boston Limited



# **SIEMENS**



Mobile radio comes naturally, when you have so much experience in telecommunications. Constructing a digital mobile radio network is a task which breaks down barriers. Not only because European standards have to be met, but mainly because this is technically virgin territory involving enormous investments with little opportunity for trial and error.

A strong and experienced partner is called for here. One who for decades has been forcing the pace of development in telecommunications, converting pioneering ideas into realistic solutions. Time and again and everywhere. Siemens' competence and know-how meet the high standards demanded.

So convincingly that Siemens systems have been selected for the new pan-European mobile radio network in Germany, Belgium, Finland, Italy, Austria, Portugal, and Sweden. In Germany Siemens was in fact chosen for the D1 and D2 networks also.

So user-oriented that Siemens mobile telephones are used in 13 countries.

So versatile that the products offered range from complete networks to the cordless telephone, from mobile telephones to cordless telephone systems, from pagers to the Telepoint system.

So superior, even in the refinements of complex data management, that Siemens switching systems are considered exemplary for intelligent network technology. Worldwide.

Hall 17. 13 - 20 March

Boundless mobility.
Telecommunications
from Siemens.

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				D-MARK	YEN	COUNTRY	ç stg	US \$	D-MARK	IX 1001					
COUNTRY		£ 5T6	US \$	D-MWUV	(X 100)					-X 100-		41 FA	22,4203	14 2001	16.2426 0.7244 0.6939
						(Seel)	662.55	357 942	226.707	259 315	Pakistan (Pak Rupee)	41.50 1 8510	22. 1	14.2001 0.6333	0.7244
	/04-basD	99.25	53 6196	33.9606	38.8454	Ghana (Cedi) Gibrallar (Gib C)	1.00	357 942 0.5402	0 3421	0 3913	Panama (Balboa)	i 7730	0.9578	0.6066	0.6939
Afghanistan	(Afghani) (Lek)	9.9862	5.395	3,417	3.9084	SIME STATE	315 20	170 <i>2</i> 86	107 853	123.366	Papua New Guinea (Kina) Paragnay (Guarani)	2453.0	1325.23	839.35	960.078
Albania	(Binar)	30.3425	5.39 <del>5</del> 16.3924	10.3823	11.8757	Greece (Drachma) Greenland (Danish Krone)	11,2025	6 0521	3 8331	4.3845 1.9686	Peru (New Sol)	1.0424	0.5631 27.0124	0.3566 17.1086	0,4079 19,5 <del>69</del> 4
Algeria	(Fr Fr)	9.9575	5.3795	3,4071	3.8972	Grenada . LE Carr \$1	5.03	2 /1 <b>74</b> 5 3795	1 7211 3 4071	3 8972	Philippines (Peso)	<u>50 00</u>	27.0124		0.3913
Andorra	(Sp Peseta)	181.90	98.2712	62.2412	71.1937	Guadaloupe (Local Fr)	9.9575 1.8510	ברוג כ	0.6333	0.7244	Pincaien Is (£ Sterling)	1.00	0.5402 1.6831	0.3421 1.066	1.2193
1	(Kwanza)	57 7885	31 2201	19.7736	22.6178	Guam (US 5)	9,4190	5.0885	3.2229	3.6864	(NZ S)	3.1155		6111.55	6990.61
Angola	(E Carr S)	5.03	27174	1.7211	1 757 00	Guatemala (Quelzal)	1154.13a	623 517	394.912	451.714	Poland (Zloty)	17861.0	9649.38	86.6381	99.0998
Antigua Argentina	(Austral)	5.03 17256.2 3.3321	9322 64	1.7211 5904.6 1.1401 0.8287 7.0128	1 9686 6753.89 1.3041	Guinea (Fr)	1154.13a 558.45n	301 702	191 086	218 571	Portugal (Escudo)	253.20 1.8510	136.791	0.6333	0.7244
Aruba	(Florin)	3.3321 2.4220	1.79 1.3084	0.8287	0.9479 8 0215		1209.98	653 69	414.022	473.573	Puerto Rico (USS) Oatas (Riyal)	6.7549	3 6493	2.3113	2.6437
Australia	(Aus S) (Schilling)	20.4950	11.0723	7.0128	8 0215	Guinea-Bissau (Peso) Guyana (Guyanese S)	84,000	45,3808	28 7425	32 8767	date.	9.9575	5.3795	3.4071	3.8972 26.2152
Austria Azores	(Part Escudo)	253 20	11.0723 136.791	86.6381	99.0998		9.3075u	5	3 1847	3 6428	Reunion Is. de la (F/FF) Romania (Leu)	66.98	36.1858	22.9187	<del>40.0438</del>
Wanes .	•	1 0510		0 6333	0 7244	Haiti (Gorde) Hooduras (Lenipira)	9 8490	5 3209	3.37 4,948 46 0896	3.8547	Rwanda (Fr)	230.062	124.291	78.7209	19496
Bahamas	(Bahama \$) (Dinar)	1.8510 0.6845	0.3698	0.6333 0.2342	0 2679	Honduras (Lenipira) Hong Kong (HKS)	14.4608	7 8124	4,948	5 6598 52 7189	St Christopher (E Carr 5)	5.03	2.7174	1.7211 0.3421 1.7211	1.9686
Bahrain Balearic is	(So Pescia)	181.90	98.2712	62.2412	71.1937	Hungary (Foriat)	134 697	72.7698			St Helena (E Carr S)	1.00 5.03	0.5402 2.7174	1.7211	1.9686 3.8972
Bangladesh	(Taka)	65.00	35.1161	22,2412 1,281	25.4403 1.4653	Iceland (Icelandic Kropa)	106.09	57 3149	36.3011	41 5225 14.2857	St Lucia (E. Carr S) St Pierre (French Fr)	9 9575	5,3795 2.7174	3.4U/I	3.8972
Barbados	(Barb S)	3.7440	2.0226 32.4419	20.5474	23.5029	India (Indian Rupee)	36 50	19 719	12,4893 1227,98	1404 61	St Vincent (E Carr \$)	5 03	2.7174	1.7211	1,9686 854 305
Belgium	(Belg Fr) (B S)	60.05 3.7230	2.0113	20.5474 1.2739	1.4571	Indonesia (Ruplah)	3588.78	1938.83 67 0988	42 4978	48.6105	San Maring (Italian Lira)	2182.75 280.53	1179.23 151.556	95.9897	854.305 109.796
Belize Benin	(CFA Fr)	497.88	268.979	170.361 0.6333	194.865 0.7244	tran (Rial) Iran (Irani Dinari	124.20	0.3206	0.2031 0.3758 1.3899	0 2323	Sao Tome (Dobra) Saudi Arabia (Riyal)	6.9580	3.759 268.979	746.878 95.9897 2.3808 170.361 3.473	2.7232
Bermuda (	Bermudlan S)	1.8510 36.50	19.719	12,4893	14.2857	iraq (Iraqi Dinari   Irish Rep (Punt)	0.5936 1.0985	0 5934	0.3758	0 4299 1 5898	Ceneral (CFA Fr)	497.88	268,979	170.361	194.865 3.9726
Bhutan	(Nguitrum) (Boliviano)	20.30 4.4873	3.5047	2.2197 1.22	14.2857 2.539 1.3955	lorsel (Shelfel)	4.0620(1)	2 1944 1179 23	746 878	854,305	Seychelles (Rupee)	10.15	5.4835	118.05	135.029
Bolivia Botswana	(Pula)	6.4873 3.5657	1.9263	1.22	1 3955	Italy (Lira)	2182.75			5.725	Sierra Leone (Leone)	345.0 3.2473	186,386 1,7543 2,6547	1.1111	1.2709 1.9232
Brazili	(Cruzeiro)	420.72	227,293 1.7543	143.959 1.1111	164.665 1.2709	Jamaica (Jamaican S)	14.6275	7.9024 138 033	5.0051 87.4251	ري.ر. 100	Singapore (5)	3.2473 4.9140	2.6547	1.6814	1,9232
Brunel	(Brunel S)	3.2473	21.5397	12 6424	15.6046	lanan (Yen)	255.50 1 2025	0 6496	0 4114	0.4706	Somali Rep (Shiffing)	4877.13	2634.86	1668.82	
Bulgarta Burkino Fast	(Lev)	39.870 497.88	268,979	170.361 3.9203 107. <del>69</del> 7	15.6046 194.865 4.4842	Jordan (Jordanian Dinar)			16 2224	18 5557	South Africa (Rand)	4 8625	2.6269	1.6638 2.0481	1.9031 2.3427
Burns res	UKA3D	11.4572 314.745	6 1897	3.9203	123.188	Kenya (Kenya Shilling)	47.41 2.4220	25 6131 1 <b>30</b> 94	0 6287	0 9479 0 7067		5.9858	3.2338	62.2412	71.1937
Buruedi	(Burendi Fr)	314.745	170.041			Kiribati (Australian \$) Korea North (Won)	1.8057	0 9755	0.6178	0 7067	Spain (Peseta)	181.90	98 2712	05.2415	
Cambodia	(Riei)	856.29	462.609	292,999 170,361	335.143 194.865	Korea Snoth (Worl)	1346.68	727 542	460 797	527 076	Spanish Ports in N Africa (Sp Peseta)	181.90	98,2712	62.2412	71.1937 29.3542
Cameroon	(CFA Fr)	497.88	268.979	0.7322	0.8375	Kuwait & (Kuwaiti Dinar)				= 10		75.00	40.5186	25.6629	
Capada	(Canadian S) (So Peseta)	2.1400 181 90	1 1561 98 2712	62.2412	71 1937	Lags (New Kip)	1303.05 1798.50	703 971 971 637	445.868 615.398	510 703,914	Sudan Rep (£)	8.38o 21.31f	4.5272 11.5126	2.8674 7.2917	3.2798 8.3405
Canary is Cp. Verde	(CV Escudo)	181.90 122.04	65,9319	41.7587	47,7651 0.6046	Lebanon (Lebanese E)	1798.50	2 6269	1.6638	1 9031				1.1369	13005
Cayman is	(C) S)	1,5450 497,88	0.8346	0.5296 170.361 170.361	194.865	Lesotho (Maiuti) Liberia (Liberian S)	4 8625 1.8510	1	0 6333	0.7244 0.2	20LHRE	3.3228 4.8625	1.7951 2.6269	1.6638	1,3005 1,9031
Cent_Afr. Re	(CFA Fr)	497.88	268.979 268.979	170.361	194.865	Libra (Libyan Dinar)	0.5110	0 276 1 3708	0.1748 0.8682	0.9931	Swaziland (Lilangeni) Sweden (Krona)	10.7600	5.813	3.6817	4.2113 1
Chad Chile	(Chilean Peso)	626.00 9.7209	338.196		245.01 3.8046	Liechenstein (Swiss Fr)	2 5375 60 05	32,4419	20 5474	23.5029	Sweden (Kronar Switzerland (Fr)	2.5375	1.3708	0.8682	0.9931 15,2994
China (R	enminbi Yuan)	9,7209 1087,90	5.2517 587.736	3.3262 372.25 170.361 170.361	425.793			8,0953	5.1272	5.8647	Swela (L)	39.09	21,1183 27,2015	13.37 <del>55</del> 17.2284	19,7064
Colombia	(Col Peso) (CFA Fr)	497.88	268.979 268.979	170.361	194.865 194.865	Macao (Pataca)	2921.6	1578.07	999.487 86.6381	1143 25	Tahwan (S)	50.35 374.625	202 391	128.186	146.624 18.5909
Comores Congo (Bra	(CFÂFr)	497.88	268.979 113.44	170.361 71.8484	194,563 82 1827	Marielya (Port Escudo)	253.20	134 791	86,6381 1,6834	99.0998 1.9255	Tanzania (Shilling) Thalland (Bahi)	47.50	202_391 25,6618	16.2532	18,5909 194,865
Costa Rica	(Colon)	209,977 497,88	268 979	170.361	82 1827 194.865 0.5759 0.3238	Mwacha	4.9199	2.6579 2.7428 9.6524	1.7372	1,987	Togo Rep (CFA Fr)	#07 RR	268,979	170,361 0.8287	0.9479
Cole d'Ivoire	(CFA Fr)	1,4715	268.979 0.7949	0.5035 0.2831	0.5759	Malaysia (Ringgit) Maidive is (Rufiya) Mail Rep (CFA Fri	17.8667	9.6524	6.1134	6.992	Tonga is (Pa Asgau	2.4220 7.9114 1.6296 6420.50	1.3084 4.2741	. 5 707	3,0964
Cuba Cyprus	(Cypres £)	0.8275	0.447			Maidive is (Runiya)	497.88 0.5765	268.979	170.361 0.1972	194.865 0.2256	Trinklad/100ago (Dinar)	1.6296	0.8803	0.5576 2196.92 0.6333	0.6378
Czechosłova		52.71c 52.97t	28.4764	18.0359	20.6301 20.7318	Matta (Maitest L	0.5/65	0.3114	3 4071	3 8974	Turkey (Lira)	6420.50	3468.67	0 6333	2512 92 0.7244
COLIMAGE			28,6169	18.1248		Martinique (Local Fr	9.9575 143.242	53795 77.3862	49.0135	56,0634	I Torics & Calcos (US 3)	1.8510 2.4220	1,3084	0.8287	0.9479
Denmark (	Danish Kroner)	11.2025	6,0521 177,202	3.8331 112,233	4.3845 128.376	Mauritania (Ouguiya Magritius (Maur Rupee	26.75	14.4516	9.1531	10.469		1131.70	611,399 3,6819 0,5402	387.237 2.332 0.3421	442.935
D Nbourti Rei	(E Carrib S)	328.00 5.03		1 7211	128.376 1.9686 10.1271	Mexico (Mexican Peso	5523.07e	2983.83	1889.84	2161.6	Dirham)	6.8153 1.00	3.6819	2,332	0.3913
Dominica Dominican		25.8749	13.9788	8.8536		- IMCVICO (IMCVICALI)	5539.084	2992.48	1895.32	21 <u>67.9</u> 3.897	United Kingdom (C)	1.00 1.8510	1	0.6333	2.6674 0.3913 0.7244
	(Sucre)		982,415	622.224	711.722	Miguelon (Local Fr	9.9575	5.3795	3.4071		United States (US S)	3206.50	1732.31	1097.18	1254.99
Ecuador	Carri Cr	1818.450 1793.63a	969,006	6 <u>13.731</u>	702.008	Monroen (French Fr	1 9.9575	5,3795 3,3745	3 4071 2 1373	2 444	(Double)	3206.50 1.0672	1732.31 0.5765 1.72%	0.3651 1.0955	0.4176
Egypt	(Egyptian £)	6.10 14.9105	3.2955 8.0553 268.979	2.0872 5.1019	2.3874 5.8358	Mongolia (Tugrik Montserrat (E Carr S	) 5.03	3.3745 2.7174	1.7211	1.968	?l	3.2016	107 509	68.0923	77 RR64
Egypt El Salvador	(Colon)	497.88	8.U3C3 269 979	170.361	194.865	Morocco (Dirham	) <u>14.6150</u>	7.8957 1069.11	5,0008 677,133			199.00 2182.75	1179.23	68.0923 746.878	854,305
Equat'l Goi	nea (CFA Fr) Ethlopian Birr)	3.8186	2.0629	1.3066	1.4945	Mozambique (Metical					Vatican (Lift) 1 Venezuela (Bolivar)	101.35	1179.23 54.7541 7291.13	34.6792	854,305 39,6673 5282,14
Ethiopia (			0 5400	0.2427	g 3913	Namibia (S.A.Rand	4.8625	2.6269 1.3084	1.6638 0.8287	0.947	(Dogs)	13495.88	7291.13	4617.92 0.6333	0.7244
Faikland is	(Falk 및	1.00 11.2025	0.5402 6.0521 1.4673 3.7972	0.3421 3.8331	0.3913 4.3845	Nauru is (Australian S	) 2,4220	30.6753	19.4285	0.947 22.22	3 Virgin is-British (US\$) 6 Virgin is-US (US\$)	1.8510 1.8510	i	0,6333	0.7244
Faroe is (	(Danish Kroner) (Fiji S)	2.716	1.4673	0.9293	T.005	Negal   (Nepalese Kurber	3.2950	1 7801	1.1274 1.1401	1.289 1.304	6 Virgin is-US (US \$1 1 Western Samoa (Talai		2,3306	1.4761	1.6884
Fiji b Fhiland	(Markka)	7.0288	3.7972	2,405	2.7509 3,8972	N'ed Actilles (A/GIJ) der	1 3.3321	1.7801 1.8001	1,1401				12.1183 0.4686 14.1809	7,6753 0,2968 8,9816	8.7792
France	(Fr)	9,9575	5.3795 268.979	3.40/1 170 361	194.865	New Zealand (NZ S	3.1155	1.6831 5.0283	1.066 3.1847		8 Yesten PDR (Dinar)	0.8675	0.4686	0.2968	0.3395 10.2735
Fr. Ctv/Afr	ica (CFA Fr) (Local Fr)		5,3795	3,4071 59,8802	3.8972	Nicaragua (Gold Cordoba	9.3075(2) 9.497.58	268.979	170.361	194.86	5 Vuqqqiavia (Dittar	26.249	14,1809	7 2167 44	2479.45
Fr. Gulana Fr. Pacific			5.3795 94.5434	59.8802	68,4931		) 18.1495	9.8052	6.2107	2 7.103	Zaire Rep (Zaire	6335.0 95,495	3422,47 51,591 2,842	2167.66 32.6757 1.8	37 3757 2.0589
			268,979	170.361	194,865	Nigeria (Naira Norway (Nor. Kron		6.152	_		Calling	5.2606	2.842	1.8	2.0589
Gabon	(CFA Fri (Dalesi)	497.88	7.4631 1.5788		194.865 5.4067	Oman (Rial Oman	0,7139	0.3856	0.2442	2 0.279	Zimbabwe (S				
Gambia Germany	(D-Mark)	13.8142 2.9225	1.5788	3 <u> </u>	1,1436	Village Control									

Special Drawlog Rights March 8,1991 United Kingdom £0.744846 United States \$1.40031 Germany D Mark 2.17958 Japan Yen190.932 opean Corrency Unit Rates March 11,1991 United Kingdom £0.701025 United States \$1.30440 Germany D Mark 2.05156 Japan Yen179.576

anknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports; (g) Financial rate; (h) Exports; (l) Non commercial rate; (f) Busin interests; (n) Market rate; (n) Public transaction rate; (o) Official rate; (p) preferential rate; (q) convertible rate; (r) parallel rate; (d) Seiling rate; (t) Tourist rate (u) Correncies fixed against the US Dollars, Wareatt Diana; Unavailable (d) Seiling rate; (t) Tourist rate (u) Correncies Reed against the US Dollars, Wareatt Diana; Unavailable (d) Seiling rate; (t) Tourist rate (u) Corrents Reed against the US Dollars, Wareatt Diana; Unavailable (d) Seiling rate; (t) Tourist rate (n) Corrents (v) Parallel rate; (r) par

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#### The American Stock Exchange

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# INTERNATIONAL CAPITAL MARKETS

# Treasuries move higher after Fed signal on easing

By Karen Zagor in New York and Tracy Corrigan in London

US treasuries moved narrowly higher yesterday morning after the Federal Reserve sent another clear signal that it had

eased monetary policy.
At mid-session, the treasury's beliwether 30-year bond was a higher at 95H, yielding 8.29 per cent. Shorter-dated

maturities gained about 1.

The Federal Reserve seemed to confirm it had eased monetary policy when it added liquidity to the system by arranging \$2bn in customer repurchase agreements when Fed funds were trading at 6% per

On Friday, the Fed indicated that it had slashed its target for the rate by 25 basis points to 6 per cent by executing weekend system repurchase agreements when Fed funds were trading at 6% per cent. The Fed's move followed a weak set of employment fig-ures for February. The per-ceived target for Fed funds is now the same as the discount

#### GOVERNMENT BONDS

rate, and many analysts believe this will prompt the Fed to cut the discount rate. The Fed has been trying to encourage banks to borrow at the discount window and, with funds available in the market at the same rates as from the

to borrow from the window. Others, however, believe that the Fed will wait before taking the more aggressive move of cutting the discount

■BUND prices were weaker

Fed, banks have no incentive

BENCH	MAR	K GO	VERN	MEN	TE	MU	
	Coupen	Red . Date	Price	Change	Yield	ago:	10.94
IK GILTS	13.500 9.000 9.000	09/92 03/00 10/08	103-31 93-30 93-06	:+01/32 -01/32 -07/32	10.61, 10.04 9.82	10.84 10.22 9.92	10.94 9.79
S TREASURY	7.750 7.875	02/01	97-16 95-10	+ 03/32 + 03/32	8.12 8.30	8.19 8.27	7.61 6.00
APAN No 119	4.800 6.400	6/99	88.1196 98.5061	-0.251 -0.083	7.07 6.67	7.03 6.68	5.86 5.30
SERMANY	9.000	01/01	104.3000		8.33	8.40	9.49
RANCE BYAN	9.000	02/96	99,6030 103,5200		8.94,	9.26 9.30	9.16
GANADA *	9.750	08/01	101,3250			9,70	8.58
NETHERLANDS	8.500	03/01	99.2400		· •	8,87	
AUSTRALIA	13,000	07/00	108,2386	-0.680	17,53	11,59	
	40.000	08200	105,1500	-0.100	9.14	. 9.00	

and the bund future on Liffe ended at 85.63, down from Fri-day's close of 85.91, having

opened at 85.89 yesterday.

Medium-dated bunds now offer a yield pick up of around % point above US treasuries, and with a further Bundesbank was his power partially disand with a further Bundespank rate hike now partially discounted (especially given the strength of the dollar against the D-Mark yesterday), there is little to support the short end of the market, dealers said. German inflation rate fig-

ures are due to be released later this week. Chase Investment Bank chase investment Bank expects a 0.3 per cent rise in February to give a year-on-year figure of of 2.6 per cent.

With latest French data, due out on Thursday, expected to show the French inflation rate bolding steady largemed 212 are

snow the French inflation rate holding steady around 3% per cent, a cross-over between France and Germany is widely expected later this year. This is helping to accelerate

the narrowing of the yield spread between the Franck and German bond markets, which German bond markets, which has tightened to about 60 basis points, from 130 basis points last Avenuet

However, the relative weak-ness of the French franc within the exchange rate mechanism is reducing the likelihood of last August. French interest rates falling:

WUK GILT prices ended about 4 point lower, losing slight earlier gains. The market initially ignored the weaker opening of the bund market, in the wake of

the slide in US treasury prices late on Friday.

But the gilts market was weighed down by the constaught of £450m of sterling Eurobonds, including a £350m deal for British Gas. Prices were further depressed by hedging activity, as dealers sold gilts to bedge positions in the new issues market. late on Friday.

# MasterCard aims to catch up with Visa

#### By David Barchard

MASTERCARD International, the smaller of the world's two main bank card payment systems, has announced a set of changes apparently aimed at enabling it to catch up with its rival, Visa International. Mr Alex "Pete" Hart, presi-

dent of MasterCard International, said the organisation aims to be the world's best consumer payment services fran-chise it has been undergoing far-reaching changes since Mr Hart took over in late 1988, when the organisation had

internal difficulties. Visa has 63 per cent of the credit card market in the US and slightly more in the rest of the world. Mr Hart said MasterCard has established a network of

regions, including a separate
US region. One of the fastest
growing regions is Asia and
the Pacific, where sales were up 25 per cent last year and there are 30m MasterCards. Last year, the volume of sales made through the Master-Card system outside the US overtook US sales for the first

time, with sales reaching \$2000m, 22 per cent up on 1989.
MasterCard is also upgrading its visibility in European markets it says it is strengthening its links with affiliated card brandings such as Access and Eurocard.

In the UK MasterCard has in the UK, MasterCard has

begun to appear as a separah credit card brand. h Europe MasterCard oper ates mainly through the Euro card branding which is con trolled by the large German

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#### INTERNATIONAL CAPITAL MARKETS

# British Gas provides stiff on easin test for sterling sector

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BRITISH Gas yesterday provided a stiff test of demand for sterling bonds in the interfor sterling bonds in the inter-national bond market, launch-ing the largest fixed-rate ster-ing bond issue for two years at a pricing regarded as tight by even the participants.

The £350m 10-year deal was lead managed by Credit Suisse First Boston, which said the transaction was the higgest

transaction was the biggest new bond issue by a corporate borrower in any currency sector of the Euromarket.

The paper carries a coupon of 10% per cent and was re-offered to investors at the fixed price of 99.58, to yield 51 basis points more than UK government's 10 per cent gilt matur-Participants in the deal

regarded the pricing as aggressive and reported little demand from UK institutional investors. For example, at launch the bonds offered a yield pick-up of 15 basis points over comparable World Bank paper. However, the lead manager took about £260m of paper on its own book, having identified pockets of demand from overseas investors for sterling-de-nominated paper. The deal creates a benchmark corporate bond at the 10-year maturity. Co-lead managers said they expected the spread over gilts

INTERNATIONAL BONDS

to widen once the deal is free to trade, but that the deal should remain profitable for The lead manager kept the deal at the fixed re-offer price throughout yesterday and said

the issue would be freed to

Also in the sterling sector, Nationwide Anglia Building Society came with a £100m six-year issue offering a fixed coupon of 11% per cent. At the fixed re-offer price of 99.70 the paper offers a yield spread of

91 basis points over the compa-rable gilt.

Last month, Leeds Permanent Building Society came with a £100m five-year deal. The Leeds paper was yesterday trading at 98 basis points over

The parlous state of the sterling floating-rate note market has led building societies to borrow at a fixed rate and swap into floating-rate fund-ing. Building societies are also issuing fixed-rate paper to fund the increasing number of fixed-

rate mortgages.
Telecom Corporation of New
Zealand added NZ\$100m of new paper to its outstanding NZ\$50m 14 per cent issue maturing 1993 – something of a benchmark in this sector of

were launched via Merrill Lynch at a fixed re-offer of 102%. At this level the yield is 12.16 per cent, a pick-up of 53 basis points over the outstand-

NE	W INTE	RNATIC	NAL	BOND	ISSU	ES
Sonower STERLING	Amount m.	Coupon %	Price	Metarity	Fees	Book runner
British Gas(a)† N'wide.Angila Buidg.Soc.(a)†	350 100	10% 11¼	99.58 99.70	2001 1997	35/15bp 35/15bp	CSFB UBS Phillips & Drew
US DOLLARS Fuji Int.Fin.(Aust.)(b)\$† Fuji Int.Fin.(Aust.)(c)†	60 50	(b) 87	102 102	2001 2001	2/13g 2/13g	Fuji int.Finance
CANADIAN DOLLARS ABB Finance Inc.(a)†	125	10 <sup>1</sup> 8	101,175	1994	13/1.276	UBS Phillips & Drew
NEW ZEALAND DOLLARS Telecom Corp of NZ(d)†	100	14	103%	1993	116	Merrill Lynch Int.
D-MARKS Hamburgishche L'bank(e)#†	100	· (e)	100	2001	30/15bp	Trinkaus & Burichardt
LIRE O'chische Postsperkasee(a)†	120bn	123	10132	1994	13/3	Bca. Comm.ltaliana
YEN Hankyu D.Stores Europe(a)†	13bn	7.30	101%	1996	1%/14	Dalwa Europe

#### LTOM to launch power shares options

THE London Traded Options Market is to introduce options in National Power to coincide with the launch today of the privatised power generator on the stock market.

Options will be restricted to 2. two forward months, June and 2. September. Mr Tony de Guin-

errikt herr digt fort bereit. Der bis

ket, said two contracts may added to provide a full yearly cycle.

He expected more than 5,000 National Power options to change hands today. Dealing starts at 2.30pm. There will be

FT-ACTUARIES SHARE INDICES

gand, managing director of the no options on PowerGen, the London Traded Options Mar-other privatised generator. • Margin rates on the London International Financial Futures Exchange were reduced by about half from yesterday, reflecting the decline in volatility since the end of the Gulf war.

# brokers to **JGB** futures

By Tracy Corrigan

THE London International

cally at the first subsequent small, retail targeted deals. The new two-year bonds

# contracts

Financial Futures Exchange is assigning designated brokers to its Japanese government bond futures contract to boost the contract's liquidity when it is relaunched on April 3. The contract has been designed to facilitate the daily roll-over of positions into the Tokyo Stock Exchange. Although it is not fungible, liffe's aim was to provide a transplace contract? "seamless contract", according to Mr Michael Jenkins, chief executive. Open positions on Liffe at the close of trading will be closed out automati-

opening price on the TSE.

The contract will be traded exclusively on Liffe's Automated Pit Trading (APT) system, from 7am to 3pm. Liffe's JGB future, launched in July 1987, had an average daily turnover last year of 183, the lowest of any Liffe futures contract. Average volume of

around 65,000 contracts. These figures partly reflect the low volume traded in the cash market outside Japan.
The new contract will effectively provide after-hours trading for Japanese market par-ticipants, according to dealers. The product will be launched two days after the start of

the TSE's JGB contract is

British Summer Time: London will open as Tokyo closes. It is hoped that lower commissions in London may attract European business, but any open positions in London rolled over into Tokyo would be charged TSE commissions, and proprietary traders may

be loath to participate unless

liquidity improves. Dealers say the success of the contract will depend on the attitude of head offices of the banks and securities houses which dominate the market. The predominantly Japanese group of brokers consists of Bank of Tokyo Capital Markets, Crédit Lyonnais Rouse, Daiwa Europe, Fuji International, IBJ International, Kankaku (Europe), Mitsubishi Finance, New Japan Securities, Nikko Securities, Sanwa International, Tokai International and Yamaichi

# Liffe assigns Banks reassess customer relations

By Stephen Fidler, Euromarkets Correspondent

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however, still exercised a tran-

sactional approach to banking. These companies - mostly

those with strong cash posi-tions and generally little need

- would have a list

% of necat

to borrow

MORE than 50 per cent of large companies aim to raise their **Bank marketing** main financings, carry out The impact that specific marketing techniques have on banking their financial dealings and decisions or potential interest in a bank buy hedging products with the same group of banks. But most banks fail to manage this relationship adequately and lose business as a

result. These are among the main conclusions of a survey, published this week, of 30 UK-based, mainly multinational, corporations — with a combined annual turnover of £70bn - by the capital markets group of Price Waterhouse. Relationships between com-panies and their bankers have

the UK over the past year as banking credit has become less plentiful. In a foreword to the report. Mr Paul Spencer, group trea-surer of Hanson Trust, described the 1980s as a damag-

essumed greater importance in

ing period when "corporates became too transactions orien-tated". He added: "I do perceive signs that the pendulum is swinging back, but in some cases for the wrong reasons. Companies not now finding it easy to raise finance are beginning to realise the benefits of a relationship."

Of the companies ques-tioned, 95 per cent attempt to raise their main financings from a core group of relationship banks.
Around 65 per cent also adopt such an approach for

both financing and operational dealing, while more than half also only buy hedging products from this group of banks. The survey suggested that those companies which adopted a relationship approach had on average 17

anks with which they would be willing to do business, and regularly used about 65 per ent of them Some corporate treasurers, consistently poor quotes for business and significant errors in a bank's office.

of about 60 banks and use peregy, to be a significant force for change in all product haps 15 per cent of them. Apart from competitive pricing the other main factors con-sidered by companies in choosing relationship banks were high quality personnel, an understanding of the com-

☐ Moderate

pany, and reputation and expertise. Bank advertising was not said to be effective, but speed of decision-making was critical. High bank credit ratings were important for hedging

tions. The survey showed that an increasing number of compa-nies now made formal and sophisticated reviews of their banking relationships. It iden-tified several factors as likely to lead to the dropping of an institution as a relationship bank. These include any discontinuation of a financing facility, such as a credit line,

products and dealing transac-

"A fall in a bank's credit rating is perceived, regardless of the corporate's banking strat-

areas", the survey says.

A deterioration in relationships at an operational level was seen as a very important factor. By contrast, where senior management of a bank changed, there was likely to be

little impact on the relation-According to Mr Paul Rey niers, pariner in charge of Price Waterhouse's financial markets division, the survey suggested there was a danger of banks falling behind in sophistication in relation to their corporate customer. One

problem was that account officers, who are mainly responsible for corporate relationships, had insufficient authority in the majority of banks. Banks should place more emphasis on the role and quality of the account officer, the report sugOther recommendations included a more critical assessniques. Visits to corporate offi-cers and management training seminars were both seen as the most effective marketing activities by banks, and the areas where banks placed inadequate emphasis. Education and technical support to companies should be better, while the

training of their own staff should be improved. Banks were often weak in following up potential business, and should establish internal mechanisms to make sure that all potential business opportunities were followed up. Banks were also recomended to set up formal procedures for reviewing their cor-porate relationships, in the same way that companies reviewed their bank relation-

ships.

Banks must also improve their understanding of corpo-rate operations and treasury issues, the survey said. Compa-nies were also unanimous in a desire for the bank to provide a single point of contact to co-ordinate the activities of the bank with the customer.

Asked about the quality of

banks' communication, the survey suggested the US and UK banks were strong in this area, although "certain US banks still attempt to sell rather than meet the real need". Japanese banks were criticised for vesting insufficient authority in senior local staff, which meant they had to refer many decisions back to Tokyo. Continental European banks were also criticised by some companies for being too reactive in dealing with corpo-

(Winning Corporate Business. Published by Price Waterhouse Financial Markets Division, Milton Gate 1 Moor Lane, London EC2Y 9PB. 52pp. Price:

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# SES issues guidelines on foreign listings

By Joyce Quek in Singapore

THE Stock Exchange of Singapore (SES) has issued guidelines for foreign companies seeking a listing in Singa-

• The public offer must be made in relatively large denominations, so as to mainly attract institutional investors.

• The SES will scrutinise standards of accounting and disclosure: companies' track records and prospects; and location of management. Applications for listings will be considered on a case-by-case basis, but the minimum issue price must be US\$2.

 The listings must be quoted in US dollars or other foreign currency. Subsequent share issues must also be in foreign

 After listing, companies may apply to the SES to con-vert their quotations to Singapore dollars once they have

built up substantive local businesses and managerial person-

The publication of the guidelines coincides with a public offer of shares from a Hong Kong company, GP Batteries plier of specialised batteries.

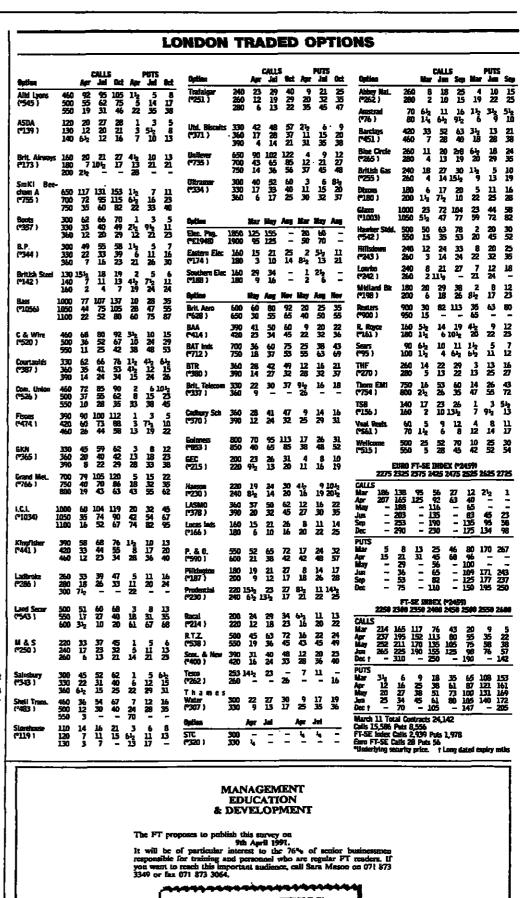
#### **LONDON MARKET STATISTICS**

<ul> <li>The Financial Time</li> </ul>	s Ltd	1990	. Com	piled t	y the	Finan	cial T	imes i	_td	
in conjunction with the institute of Actuaries and the Faculty of Actuaries										
EQUITY GROUPS	· ·	Mond	ay Mar	ch 11	1991		Fri Mar 8	Thu Mar 7	Wed Mar 6	Year ago (approx)
& SUB-SECTIONS  Figures in parentheses show number of stocks per section	index No.	Day's Change	Est. Earnings Yield% (Max.)	Gross Dlv. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xd ad]. 1991 to date	Index No.	index No.	Index No.	Index No.
1 CAPITAL GOODS (1.88) 2 Building Materials (24) 3 Contracting, Construction (31) 4 Electroals (10) 5 Electroals (26) 6 Engineering-Aerospace (8) 7 Engineering-General (47)	1161.73 1410.42 2331.45 1899.06 445.94	+0.2 +0.1 +0.5 +0.8 -1.8 +0.8	12.12 12.19 12.46 11.68 8.32 15.83 13.09	5.53 5.25 5.57 5.72 4.68 5.58 5.71	10.06 10.09 10.37 10.45 15.99 7.68 9.17	3,33 1,12 5,42 2,49 2,04 8,86 2,48	867.57 1160.22 1403.41 2330.56 1883.54 454.12 451.88	1402.14 2342.41	872.60 1165.52 1409.40 2396.19 1845.29 466.48 449.16	
8 Metals and Metal Forming (3) 9 Motors (13) 10 Other industrial Materials (21) 21 CONSUMER GROUP (182) 22 Brewers and Distillers (22) 25 Food Manufacturing (20)	491.73 356.08 1493.56 1413.63	+1.3 -0.7 +0.1 +1.0 +1.0 +0.1	18.55 12.66 10.91 8.71 9.07 9.86	7.02 6.73 5.44 3.73 3.54 4.14	6.65 9.38 10.60 14.26 13.59 12.51	0.59 3.06 3.93 6.02 7.47 4.97	485.25 358.47 1491.73 1400.26 1749.02 1163.38	485.06 354.59 1505.20 1390.74 1723.71	488.25 359.25	470.53 363.18 1563.53 1200.99 1389.65
26   Food Retailing (16)	2611.04 3035.80 1370.65 1460.33	+1.2 +0.6 +1.2 +2.4 +0.7 +1.1	8.11 6.70 9.98 10.00 7.99 9.52	2.97 2.76 5.03 4.61 5.23 4.09	16.14 17.84 11.81 12.62 15.33 13.67	3.15 15.27 9.06 13.27 0.30 1.76	2579.17 3018.73 1353.96 1426.65 653.65 882.51	2548.27 3021,12 1348.57	2561.90 3078.53 1383.25 1401.60 653.76 877.22	2215.11 2413.88
34   Stores (34). 35   Textiles (11). 40   OTHER GROUPS (110). 41   Business Services (12). 42   Chemicals (21). 43   Conglomerates (11). 44   Transport (15). 45   Electricity (12). 46   Telephone Networks(3).		17.4	9.86 10.60 10.56 9.77 11.00 11.98	5.94 5.03 4.57 5.72 6.64 4.67	13.06 11.46 11.51 12.46 10.84 10.29	2.61 5.28 0.26 20.53 6.83 3.21	531.92 1185.67 1172.90 1273.86 1531.80 2174.03	531.65 1182.15 1158.13 1264.62 1528.93	525.14 1196.69 1159.19 1292.04	496.31 1135.28 1545.22 1171.25 1596.70
48 Miscellaneous (26)	1900.72 1214.82	+0.5 +0.6	10.54 9.86 13.56 9.94 10.02	6.02 3.73 5.60 4.80 4.52	11.45 13.20 8.24 11.71 12.24	0.00 0.00 39.69 1.50 5.13	1148,62 1345,15 2486,83 1891,14 1207,12	1148.78 1338.54 2477.08 1890.13 1201.68	1901.91 1212.33	1932 86 1853.51 1106.49
59 500 SHARE INSEX (500) 61 FINANCIAL GROUP (98) 62 Banks (9)	1 903.78	+0.1 +0.6 -0.6 -2.0 +0.4	10,69 10,11 - 11,73	5.48 4.65 5.72 6.25 5.21	12.25 · 12.24 11.76	36.83 7.51 10.63 21.35 0.00	2422.25 1309.37 831.59 922.18 1468.15	822.40 908.73 1460.39	1468.22	786.58 857 54 1279 14
66 Insurance (Composite) (6)	715.91 1114.11 438.48 1052.27 289.78	-0.8 +0.5 +2.4 +0.8 +0.9	6.64 6.32 9.19	6.04 5.79 4.65 4.48 6.55	19.74 19.68 21.68 13.52	7.78 18.74 0.00 1.60 2.91	721.46 1108.04 428.05 1044.39 287.29	420.07 1043.73 286.31	1103.20 427.82 1054.81 287.23	1047.40 466.28 1072.31 314.79
71 Investment Trusts (69)	1209.75 1196.98 Index	+1.1 +0.4 Day's	- Day's	3.38 4.77 Day's	- Mar	8.37 8.09 Mar	1196.84 1192.13 Mar		1196.49 1192.56 Mar	_
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FT-SE 190 SHARE INDEX	4 2437.4	· • •								

_	FIX	ED I	NTE	RES	r			AVERAGE GROSS REDEMPTION YXE	LDS	Mon Mar 11	Fri Mar 8	Year ago (approx.)
<u> </u>	PRICE INDICES	Mon Mar 11	Day's change %	Fri Mar 8	Accrued Interest			Coupers 15) (0%-71,%) 25)	yearsears	9.30 9.61 9.78	9.33 9.60 9.76	11.25 11.14
3	British Government Up to 5 years (28) 5-15 years (31) Over 15 years (8) Irredeessables (6)	121.13 132.07 138.08	+0.05 -0.05 +0.12	121.28 132.01 138.15 153.81	2.10 0.42 2.56	2.69 4.05 1.50	7 8 9	Coupons 15 y (8%-10%%) 25 y High 5 y Coupons 15 y	ters	10,11 10,03 9,98 10,27 10,20 10,14 9,99	10.15 10.02 9.95 10.31 10.19 10.11 10.00	12.89 11.71 11.28 12.99 12.00 11.51 11.14
<del>5</del>	Ali stocks (73) Index-Linkel Up to 5 years (2) Over 5 years (10) Ali stocks (12)	130.76 158.73 145.00	+0.07 +0.02 +0.09	130.79 158.70 145.14 146.04	0.33 0.40	1.03	냶	Index-Linkel Inflation rate 5% Inflation rate 5% Inflation rate 10% Inflation rate 10% Debs &	Up to Syrs Over 5 yrs Up to 5 yrs Over 5 yrs 5 years	3.74 4.14 2.35 3.96	3.74 4.14 2.34 3.97	4.71 4.12 3.80 3.95
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FT SURVEYS

# BBA falls to £75m after second half deterioration

By Andrew Bolger

BBA, the international company which serves the automotive, industrial and aviation markets, blamed a sharp trading deterioration in the second half of 1990 for a 9 per cent drop in pre-tax profits to

Sales rose just 1 per cent to £1.23bn. Earnings per share dropped 18 per cent to 16.12p (19.65p), depressed by an extraordinary provision of £15.4m, some £6m of which covered settlement of claims over a gas rig contract and the rest the closure and disposal of peripheral businesses.
BBA moved swiftly to cut

costs and took an exceptional charge of £6.7m to cover shedding 1,300 jobs, almost all of which have already been lost in the US, Australia and the

The automotive division saw sales fall from £713m.4m to £631.8m and operating profit slump from £52.4m to £34.6m. Demand remained strong in Germany, but BBA was hit elsewhere by the drop in vehicle production - particu-larly in Australia. While some

- Moody's

downgrades

**GA's rating** 

By Richard Lapper

Moody's Investor Services, the international credit rating

agency, has downgraded the

Moody's believes that pres

restore its balance sheet to its

former strength. Moody's rating reflects an insurer's ability

subsidiary, NZI Corporation.

to meet claims.

in market share, these were insufficient to offset weak

The industrial division made operating profits of £46.2m (£39.6m) on sales of £445.5m (£396.3m). The textile business improved on all fronts although Duralay, the carpet underlay operation, lost £700,000 in the collapse of the Lowndes Queensway retailing chain, but went on to improve productivity and market share. In aviation, sales rose to

£151.9m (£134.7m), but operating profit dipped to £16.1m (£17.7m). For three months after the start of the Gulf crifitting of aircraft were disrupted and cancelled by airlines. But the group's extended facilities in Florida were now satisfactorily loaded and there were opportunities for its Texas facility, currently under construction.

A final dividend of 5.25p gives a total of 7.5p (7.25p).

• COMMENT

Although in line with expecta-tions, these are very creditable results from a group right at

the sharp end of recession. Apart from Germany, the automotive parts business continues to be grim and there is no immediate sign of recovery. However, BBA has cut Jobs and costs, and the increase in both sales and profits margin on the industrial side is particularly impressive. The aircraft side has also bounced back quickly after the Gulf crisis. but its outlook will continue to be clouded by the restructuring and collapses sweeping the airlines. Forecast group profits of £68m give a prospective multiple of just over 11. The catch is the shares have outperformed the market by more than 20 per cent in the last month, as investors returned to unpopular sectors. With gearing having risen to 61 per cent, as against 55 per cent last year, BBA has also attracted those seeking likely beneficiaries from lower interest rates. With a prospective yield of have come far enough, fast enough — at least until there are more palpable signs of recovery from the motor indus-try.

#### **CIA** bucks sector trend with 34% gain to £2.45m

CIA GROUP, the USM-quoted media-buying concern, bucked the slump in the advertising industry by increasing pre-tax profits by 34 per cent from £1.82m to £2.45m in 1990.

claims paying rating of General Accident, the general and life insurer, from AAA to AA1 following GA's announcement of pre-tax losses of £121.3m. Mr Chris Ingram, chairman and chief executive, said the group had done "very well conidering the market condisure on earnings will make it difficult for the company to tions". He said a number of existing clients had cut their budgets during the year, but the influx of new business had compensated for this.

Turnover rose to £165.39m (£139.91m) and operating profits to £1.17m (£958,000). CIA Mr Weston Hicks, insurance analyst at Moody's in New York, said the downgrading received £1.28m (£864,000) in was particularly influenced by investment income from its surplus cash — about £4m at the year-end — and from the interest earned on the money the heavy exposure of GA's investment portfolio to US equities, the effect on the group of the continued weakreceived from clients to buy media before that money was ness of the US dollar, and the problems of its New Zealand paid to the media owners. CIA, now the fourth largest

source of media buying in the UK, won £35m of net new business last year including a \$25m (£13m) pan-European media planning and buying account for Nike sportswear, its first major piece of international

Mr Ingram said the UK market was still "very tough", but there were signs that the mar-ket had stabilised, albeit at a low base in that clients no longer seemed to be cutting their budgets. He said the group would be

run in a "cautious" manner throughout this year. Fully diluted earnings per share rose to 11.01p (8.29p). A proposed final dividend of 2.2p makes a total for the year of

The shares, which were priced at 82p when CIA joined the USM 18 months ago, yesterday rose by 6p to 104p.

# and bid talks spur Memec shares 52p

By David Owen

SHARES OF Memec (Memory and Electronic Components) soared by 52p to 252p yester-day after it unveiled betterthan-expected 1990 results and revealed that it was in talks expected to lead to a recommended cash offer of 270p per share being made for the

Such an offer would value this distributor of electronic components and microproces-sor systems at £74.59m. Mr Colin Stevens, finance director, said the prospective buyer was a European company with "a fairly substantial business in Germany" and "electronics interests which fit very much with our own". Taxable profits for the year

to December 31 were up 27 per cent at £8.53m (£6.7m), rebounding beyond even the £8.3m figure achieved in 1988. Sales climbed by a more sedate 14 per cent to £110.81m (£97.37m). Earnings per share were up at 18.36p (15.51p) and a final dividend of 5.35p (4.5p) is recommended, making a

total of 7p (6p).

The group said activity levels were encouraging, but there was caution about the short-term outlook.

Regarding the prospective offer for the company, Mr Stevens said Memec hoped to make a full press statement

later this week. "Their management have at all times emphasised that they want us to stay," he added.
"We are talking about them
having a couple of non-execu-

tives on the board."

Memec, which earned interest of £405,000 (£972,000) in the year just ended, boasts net assets amounting to £26.4m. Mr Stevens said.

The group attributed its strong 1990 showing to a pro-gramme of new product introduction, geographical expansion and rigorous cost control. "We see a growing need for our services as manufacturers realise the very high costs incurred in addressing markets directly."

In the year, it opened a new division of its US operation in San Jose, California and a systems sales office in what used to be East Germany.

# Lifted profit | MAI ahead 5% and raises £21m selling part of Avenir stake

MAI, the financial, information and media group, increased interim pre-tax profits by 5 per cent to £29.6m, despite difficult trading conditions and a weak-

ening conductors and a weak-ening collar. The group also said it was raising £21m by selling part of its stake in Avenir Havas Media, the advertising and freesheet company, to Havas, the French media group which is Avenir's majority share-

Mr Clive Hollick, managing director of MAL said the out-look for the second half was uncertain. However, he was encouraged by the recent improvement in the dollar and by declining interest rates around the world. The shares rose 1p to close at 117p yester-

day.

The results, for the six months to December 31, benefited from a £7m swing on interest, from £2.9m payable to £4.1m receivable. That was thanks largely to the £74m raised last summer by the reduction in MAI's Avenir stake from 32.2 per cent to 20 per cent. This more than offset the fall in pre-interest profits from Avenir, which contrib-uted £3.4m (£7.9m).

Turnover fell from £194.6m to £166.4m. Earnings per share were ahead 10 per cent at 5.7p (5.2p). The interim dividend is

unchanged at 1.4p.
After exercising a put option over 771,480 shares in Avenir, the group's stake will fall to 15.5 per cent, worth more than 270m at the exercise price. Mr Hollick said Avenir would still be an associate because MAI had board representation.

The money and securities broking side was hit by the effect of the falling dollar on translating profits, costing £3m in the first half; leaving trading profits slightly lower at £16.6m (£17m). The average rate for the half year was \$1.91

to the pound.

Declining interest rates lifted activity in bond and deposit markets and MAI reckoned it increased its share of foreign

exchange trading.

Profits from retail financial services slipped 20 per cent to £3.6m (£4.5m). Mr Hollick said that bad debts on the Wagon car loans side had increased but were containable, and the group had gained share of the declining car sales market. Safeguard, the retail insur-

ance chain, increased unit sales despite a static market and was now benefiting from rising motor insurance premi-ums, Mr Hollick said. He added that the market for the retail finance business appeared to have stopped declining, although it was not yet recov

ering.
The information division. which includes the market research businesses and National Opinion Polls, had a full six months contribution



Clive Hollick: encouraged by falling world interest rafes

from the MIL Research group bought at the end of 1989. However, trading conditions were difficult and MAI adopted a competitive stance on pricing. The division increased profits

to £1.9m (£1.8m).

Mr Hollick said the balance sheet had net cash of £75m, and the group had ambitious development plans for its existing businesses as well as its bid for an ITV franchise.

• COMMENT MAI's earnings per share have been on something of a plateau in recent years and are unlikely to break out in the current one. There are also concerns that the group may

have fancy plans for its cash,

with the bid for an ITV fran chise, for example, worrying some investors. Having said that, Mr Hollick has had a good track record on sometime tions. MAI has done better than most of the rest of the financial sector in difficult trading conditions. Now the strengthening dollar and fall-ing interest rates are providing ideal conditions for large part of its business, a point that he been recognised in a 30p shar price rise since mid-January Pre-tax profits should edge higher for the year, perhaps i 267m (265.6m) giving a p/c ( less than 10. The prospects yield should top 6 per cent. The

# Thorntons rises 8% despite hot summer

CHOCOLATE SALES are more vulnerable to the weather than to the recession, according to

Thorntons, the family-con-trolled manufacturer and Pre-tax profits rose 8 per cent to £7.8m (£7.2m) on sales of £46.2m (£43.2m) in the 28

weeks to January 12. The pre-vious period's turnover included £3.3m from a marginally profitable greetings cards business sold in April last

Mr John Thornton, chairman and chief executive, said the business had been more affected by the hot summer paid 28.7m for a collection of second half, and the snow-hit pre-Christmas mini-chains in Paris, Nor-Property weekend than by recession. Ice cream lines partially offset the heatwave's ill effects. With the help of new outlets,

the UK retail division increased sales by about 14 per cent to £33.8m. Like for like sales growth was 5.5 per cent in the Thorntons shops and 7.5 per cent in franchises. Smaller-

town venues did better.

During the period 21 more outlets were opened, making a

mini-chains in Paris, Norto £4.5m, but profits remained small. Most of the business had been loss-making at the time of purchase in autumn 1989.

Mr Thornton said the brand name Martial had been chosen for the whole chain and 30 of the 46 shops had been converted. High security in Paris during the Gulf War had hindered sales in February. Sales to other retailers, such

as Marks and Spencer, were Contribution to turnover flat at £6.6m. He expected from France, where Thorntons growth to resume in the growth to resume in the

Property disposals brough mandy and Brittany, increased in a £464,000 (£438,000) profit to £4.5m, but profits remained small Most of the business had replaced income of nearly £3.3m in January, giving gearing on shareholder's funds of less than 8 per cent. Mr Thornton said the main weight of

capital spending and tax bay ments had fallen in the firs On a lower tax rate of 35 per cent, earnings per share rose by 10.5 per cent in £01p (7.25p) The interim dividend goes up to 1.2p (1.1p)

# TAVI OD

PROPERTY · CONSTRUCTION · HOUSING · TRADING

#### PRELIMINARY RESULTS 1990



Peter Drew, OBE, Chairman, commented "These are the third highest profits we have ever reported in our seventy year history, exceeded only by two exceptional years in the peak of the housing and property cycle. This healthy performance in a difficult economic climate demonstrates our fundamental strengths and confirms the long term potential of our business. Our confidence in the future is underlined by our decision to increase the dividend to our shareholders."

#### PRELIMINARY RESULTS

(unaudited)

1990 1989 Turnover £1,411.6m £1,285.4m Profit before tax £83.4m £116.9m Earnings per share 16.8p 23.7p Dividends per share 9.0p



FOUNDED ON STRONG VALUES

# **TDG**

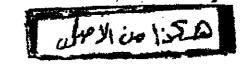
# structured for growth in the 1990's

- Review of strategy leads to creation of four functional divisions in UK.
- Sale of non-core activities continued.
- UK operating profits increased to £31m (1989 £30m).
- Recession affects overseas operating profits: £12m (1989 £15m).
- Strategic acquisitions made in UK, Eire, Germany and The Netherlands.
- Balance sheet one of great strength. Borrowing ratio 17.9%. (1989 18.9%).
- Final dividend 6.5p per share payable 10 May. Total for year 9.5p (1989 9.5p). ■ Current year will not be easy, but there is a feeling of
- optimism in the UK businesses.
- With exception of USA and Australia, profits to date ahead of those for last year.

Copies of the Annual Report will be available from The Secretary, Transport Development Group Pla Windsor House, 50 Victoria Street, London SW1H ONR from 27 March.



Quality in distribution, storage, transport and hire



#### **UK COMPANY NEWS**

# TDG falls 8% after overseas setback | Young Gp

FALLING overseas earnings more than wiped out domestic improvements at Transport Development Group, which saw pre-tax profit fall by 8 per cent from £41.5m to £38.2m.

Turnover declined to £580.6m (£583.im) because of business disposals, but this made a negligible difference to operating profit which fell by £3m to £43.3m in the continuing businesses.

TDG, in which the Swedish investment company Proventus has built up a 17 per cent stake since August, saw its share price gain a further 16p yesterday to close at

In the UK, which accounted for 56 per cent of ongoing sales, operating profit grew by more than £800,000 to £30.7m. The main improvement came in distribution, which contributed

By Michiyo Nakamoto

FIRM DEMAND in Scotland

and from the North Sea enabled Fife Indmar, the Edin-

burgh-based engineering hold-ing company, to lift profits last year by 41 per cent, from £1.21m to £1.71m.

Turnover rose to £31.8m (£23.14m) with demand holding up well in all three of the

group's main businesses.
Industrial distribution,

which saw particularly buoyant demand from the North Sea, increased trading profits to some £1m (£767,000).

Earnings from the engineer-

Steady demand helps

Fife Indmar to £1.7m

Mr Alan Cole, chief execu-tive, said the contractual busi-ness with big customers, such as Sainsbury and Mars, had benefited from continued buoyancy in food and drink sales.

With storage inching ahead, the gains were eroded by a slight decline in transport and a more serious one in plant hire

hire.

The US, however, continued to disappoint and profit more than halved to £1.5m (£3.2m). Mr Cole said two of the three businesses were bad and they would be sold. An extraordinary provision of £9m was made against losses on the disposals.

In continental Europe, a decline in the Netherlands following increased competition more than offset an improvement in France. Storage was worst affected. Overall, operating profit fell to £8.8m (£9.6m) on sales of £142.2m (£132.5m).

ing components side rose from £493,000 to £700,000 while the

contribution from the catering

equipment business increased

man, said the group had been able to weather the general

economic downturn as most of its business was in the more resilient economies of

Scotland and the north of

Earnings per share rose to 10.88p (9.12p). A final dividend of 3.9p makes a total of 4.9p (4.125p).

Mr Gavin Hepburn, chair-

to £670,000 (£400,000).

The Australian recession had caught out start-up busi-nesses, so although turnover grew by a third, profit declined to £2.4m (£2.8m).

Interest payments saw little change at £4.8m (£4.6m) and net borrowings fell to £47.7m (£51.1m), giving gearing of 18 per cent on shareholders' funds.

Mr. Cole stressed the strength of the group's balance sheet. Net tangible assets per share stood at 182.3p (185p). Earnings per share slipped by 7.8 per cent to 17.7p (19.2p). For the third year running the total dividend is held at 9.5p, after an unchanged final of

• COMMENT

A combination of results slightly ahead of expectations and forecasts revised upwards gave the shares another push to their highest level since the

October 1989 mini-crash. The twin prods of Mr Cole, who came in last June, and Proventus have accelerated the reorganisation of the UK operation and the pruning of poorly performing parts. The process has included a management shake-up at all levels and will take a welcome step forward when the US disposals materialise. These measures should stem the profit decline which dates back to late 1988, when the pre-tax figure peaked at £47.Im. This year, an improve-October 1989 mini-crash. The £47.1m. This year, an improve-ment to a forecast £41.5m gives

a prospective p/e of 13.8. While TDG's premium to the market TDG's premium to the market owes something to a strong balance sheet and recovery prospects, the Proventus stake is responsible for a rating ahead of NFC's, which is less than 13. TDG is far from cheap, but either the present management or its successors are set to make more of the assets.

# **DIVIDENDS ANNOUNCED**

British Vitafin	3.4	May 13	3.067*	6.7	5.887*
CIA §fin	2.2	May 7	-	3.2	-
Correcti Parkerint	1.6	Apr 26	1,6	-	5.5
Cowan de Grootint	nil	· -	. 1.25	-	1.25
Fite Indexer	3.9	Apr 29	3.375	4.9	4.125
Hey & Croft §fin	nij	-	1.8125	nii	2.8125
MAIint	1,4	May 4	1.4	-	5
Memecfin	5.35	May 24	4.5	7	6
Perkins Foodsfin	23	May 23	1.7	3.81	3.1
Semefin	1.6	July 1	1.6	2.5	2.4
Taylor Woodrowfin	7.64	July 1	7,25	9.5	9
TDGfin	6.5	May 10	6.5	9.5	9.5
Thorntonsint	1.2	Apr 30	1.1	-	3.3
TLS Rangefin	0.8	May 3	1.8	1.8	1.8
Young Group §fin	26	-	5.2	5.2	7.8

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue, tOn capital increased by rights and/or acquisition issues. §USM stock.

# profit and dividend cut

By David Thomas, Resources Editor

YOUNG GROUP, the USM-quoted private coal mining company, yesterday halved its final dividend after announcing a 60 per cent drop in pre-tax profits in 1990.

However, Mr Robert Young, chairman, said the group had weathered the difficult trading conditions. He predicted that Government policies such as electricity privatisation would improve the climate for private coal mining. YOUNG GROUP.

vate coal mining.
Operating profit for the year to December 1 1990 fell to £2.37m (£3.54m). After higher finance charges of £1.24m (£702,000) taxable profits were

E1.13m (£2.84m).
Earnings per share declined to 10.23p (22.15p). A final dividend of 2.8p brings the total to

Mr Young blamed the profit fall on depressed coal prices in the first four months, a significant rise in fuel costs and poor results from the British Coal contracting subsidiary. However, he stressed that better prices were offered from

April to private coal producers following a complaint to the European Commission, which also resulted in less onerous opencast and underground opencast and charges.
On the future, Mr Young said that Government policies would result in a substantial

increase in private opencast production.

Turnover increased to £36.92m (£31.62m).

# Slowdown in UK computing sees Sema decline to £15.3m

THE SLOWDOWN in demand for computing services in the UK is now taking its toll in mainland Europe, depressing profits at Sema Group, the Anglo-French computing services combine quoted in London

Sales for 1990 rose 28 per cent to £375m (£293m), but pre-tax profits fell 12 per cent to £15.3m (£17.5m). Earnings per share were down from 11.6p to 10.5p, but the final dividend is 1.6p for a total of 2.5p (2.4p). Much of the increase in sales Much of the increase in sales in 1990 was the result of an aggressive acquisition campaign, but Mr Pierre Boneili, group managing director, said he was satisfied with the underlying organic growth rate of about 12 per cent.

He was not however con-

He was not, however, con tent with the group's profitabil-ity which had been hovering around the 5 per cent mark for three years.

We have to double our profitability in the next three years", Mr Bonelli said.

Measures. included a thor-ough weeding of the portfolio of businesses and increased expenditure on research and development to ensure the group was ready for any upturn in the economy.

Mr Bonelli said it was unlikely that the group would make further acquisitions in 1991 while last year's pur-chases were being digested, but he was anxious to form alliances in key business areas.
The managing director said. "I do not expect the economic



Pierre Bonelli: agressive acquisition policy

damaged profitability three years ago after the merger between Sema Metra of France and CAP of the UK. The man-agement is both determined and able to improve profitability, but the current economic

climate to improve much before the fourth quarter of 1991".

CAP Sogeti Gemini of France still holds some 27 per cent of the shares, but threats of a takeover seems to have receded. More worrying is the amount of research and development funds, £4m.£5m a year, the group is investing in an opinent futures, Faint-state a year, the group is investing in an industrial software package, I-Line, being developed at its German subsidiary. Against this background, Sema will do well this year to nudge pre-tax profits ahead to £15.5m-£16m.

#### **Eurocamp expands 44%**

EUROCAMP, which runs self-drive camping and mobile-home holidays in Europe, experienced further significant progress in 1990.

Turnover rose 17 per cent to 246.57m (£39.7m) while pre-tax profit advanced 44 per cent to £5.66m (£3.92m).

The company was the subject of a management buy-out from Next in November 1988; it had intended to float on the

main market last autumn but abandoned those plans because of the extreme uncertainty in world markets.

Highlights were further growth in sales and profit in the core UK business and con-tinuing success of the German sales operation.

With sales through Euro-camp Holland, European sales exceeded 25 per cent of the group total.

#### Interest charges hit TLS

TLS RANGE, the north west-based vehicle rental group, saw a substantial increase in interest charges take its toll on profits in

Turnover expanded 38 per cent to £8.8m (6.36m) but pre-tax profit fell 22 per cent, from £1.08m to £807,000. Interest costs were £1.16m (£665,000).

Mr Richard Birley, chair-man, said contributory factors to pressure on margins were a doubling of bad debts to 1 per cent of turnover, higher cost of

spares, and increasing vehicle write down provisions to 23 (19.8) per cent of turnover.

Borrowings were increased to finance acquisitions, organic growth and normal vehicle replacement. Overall gearing, at 161 per cent, "was well within the range expected in a rental business such as TLS", Earnings were 5.2p (same)

and 8.7p after exceptional tax credit. The final dividend is 0.8p for a maintained total of

#### COMPANY NEWS IN BRIEF

SCOTLAND portfolio of investments valued at £1.26m from Murraystone Investments. Consideration, payable in cash, will be raised by issue of 4.52m new ordinary shares in Murraystone for cash at 278p each. March11
ALPHAMERIC is to sell its
wholly-owned subsidiary PC Communications to Term-global, whose shareholders include Keith Marsden and Alan Saul - both PCC directors - for £127,000 cash. Term-global will also be assuming certain bank borrowings relat-ing to PCC such that will reduce group borrowings by £282,000 on completion. Also, the trustees of LGH Pension Scheme have agreed to subscribe for cash, at par, for such number of new ordinary shares

as will be represented by the principal amount of a £400,000 loan made by the trustees to Alphameric on March 9, plus accrued interest, subject to ent of loan.

repayment of loan.
BERISFORD INTERNA-TIONAL has sold Single Ser-vice for £3.21m gross to Britw-est, a company formed by a

group of investors including gle Service and Wallace Smith International.

CAPITAL AND Regional Properties, a USM-quoted property investor, has made its first UK acquisition for nearly three years. It has bought a Wembley office building for £5m.
CASTINGS has, through its newly incorporated subsidiary Seenak, agreed to buy the William Lee business and certain assets from Parkfield Group. William Lee, a manufacturer of malleable and ductile iron cast-

ings, made £736,000 before interest and tax in the year to April 30 1990. The total consideration is £3.83m cash payable CRAY ELECTRONICS has sold as a going concern the assets and certain liabilities of Lloyd

Instruments for a total consideration of £2.08m. ELDERS INVESTMENT Mana wholly-owned subsidiary of Foster's Brewing Group, has been sold to a joint venture company owned equally by Mr Bruce Campbell, the managing director of EIM, and Monaco-based Webco

**BOARD MEETINGS** 



The Chase Manhattan Corporation U.S. \$400,000,000

For the three months 11th March, 1991 to 11th June, 1991 the Notes will carry an interest rate of 61/2/8 per annum with a coupon amount of U.S. \$177.29 per U.S. \$10,000 Notes, payable

Agent Ban

# 

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# European operations lift British Vita to £54.2m

BUOYED BY its continental European operations, British Vita, the Manchester-based polymer, fibre and foam group. achieved a 12 per cent increase, from £48.31m to £54.23m, in pre-tax profits during 1990.

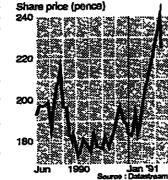
Strength in Germany and related markets, which by the ear-end accounted for about a third of the company's operations, offset economic downturn in other parts of the world, including the UK and

Pre-tax profits derived in the UK declined from £20.46m to £17.18m. However, those in continental Europe grew by nearly £10m to £32.04m.

On current year prospects. Mr Rod Sellers, chief executive. said he expected 1991 would be "another hard grind" in the UK. But he looked for continued growth in northern Europe. Rises in petrochemi-cal-based raw material costs towards the end of last year were being recovered.

Furniture and bedding manufacturers are the company's biggest customers. The automotive industry is the next most important industry. accounting for about 18 per

British Vita



British Vita had entered the year with a strong balance sheet: after the sale of the comnany's stake in Vita Pacific. ing had fallen to 17 per cent at

the year-end. That was after £38m had been spent on capital assets, of which about £8m went on a clutch of small acquisitions. Net interest charges rose to

Group turnover was up at £635.95m (£589.61m). Earnings per share rose to 18.8p (17.3p). The recommended final divi-

(adjusted 5.87p) for the

COMMENT

This further set of impressive results from well-regarded Brit-ish Vita was right in line with analysts' expectations; however, some followers were dis-appointed by what struck them as a slightly guarded statement on current trading. But, given how busy it has been investing in fixed assets, the company should in principle be a very good competitive position to improve profits when demand outside Germany and the Netherlands starts to rise. The key determinant of this year's results is how quickly that will happen, and especially the tim-ing of recovery in the UK. Assuming the home market strengthens towards the end of the year, and bearing in mind that currency translations are likely to be more favourable, it seems reasonable to expect full-year pre-tax profits to move ahead to about 256m. However, even after their 15p fall to 225p yesterday, the shares look by no means cheap on a prospective p/e of nearly 12. They should held for the long-term or bought on weak-

# Cornwell Parker falls 12%

By Michiyo Nakamoto

WEAKNESS IN the housing market cut interim profits by 12 per cent at Cornwell Parker, the specialist furniture and fabrics group.

Pre-tax profits for the six

months to January 31 fell to £3.59m (£4.07m) in spite of a 5 per cent lift in turnover to £46.11m (£43.94m).

That reflected increased sales from the furniture side. where profit margins were lower than in the fabrics busi-

Cornwell has retreated from the kitchen and fitted furniture

IN A year that "has been one of the most difficult for every-

one involved in the housing

market" Hey & Croft Group,

the USM-quoted housebuilder based in East Anglia, plunged into the red and passed its divi-

in the 12 months to October

Gross profits of £1.81m

(£5.08m) were achieved from turnover almost halved at

£11.08m (£21.36m). The com-pany sold 100 houses, bunga-lows and flats, against 212 last

After administrative expenses of £2.15m (£2.52m), an exceptional charge of £1.64m

31, the company incurred pre-tax losses of £3.7m, against profits of £1.01m in the previ-

ous year.

Hey & Croft into the red

business with the disposal of loss-making County Kitchens, which has been sold back to its management for a nominal amount. There will be an extraordinary write-off of up to £2.5m this year arising from

the disposal. Mr Martin Jourdan, chairman, admitted that the acquisi-tion of County Kitchens early in 1989 had been a mistake, with demand falling by about 35-40 per cent by the end of that year.

Cornwell has recently made changes in its management

(nil) relating to a reduction of stock and work in progress and pre-paid marketing costs, and

other operating income of £14,000 (£59,000), operating losses totalled £1.97m (profit

Interest charges debited a

further £1.73m (£1.61m). Mr Leonard Hey, chairman

said that although the com-

pany had been managed as effi-ciently as possible, it could not

operate in isolation from the

structure to reflect a clear division between the company's two core businesses. A new chief executive's post has been created separately for the fur-niture and fabrics divisions.

Earnings per share dropped to 5.9p (7.1p) and the interim dividend is maintained at 1.6p. Although full year profits were not expected to match last year's £8.71m, the group believed the growing size and wealth of the 45-and-over age group, its main target, will provide ample opportunity for continued organic growth.

#### **Securities** setback sees **Barings** drop 36%

By David Barchard

BARINGS, the oldest the City of London, yesterday disclosed that its profits fell by 36 per cent to £42.4m in the year to December 31 1990. In 1989 a record performance by Baring Securities, the bank's equity trading and broking arm, helped push profits to £65.9m.

In 1990 a low level of profit-ability in the securities industry worldwide caused the contribution to profits of Baring Securities to fall back below 50 per cent, though it still made a large contribution to group profit and maintained its leading position in Tokyo

and reputation for research.

Mr Peter Baring, chairman, said the group was pleased with its performance in a difficult market during the year.

"Corporate finance had had an existentialing ware with most of the property o outstanding year with record profitability. Baring Asset management also did well and improved its profitability."

Funds under management at the end of the year were £14.3bn, slightly down on

The group's banking activi-ties completed the year with-out having to make any additional provisions for loan losses. "We feel that our peopie have done a very fine job in avoiding needing to make any addition to loan losses." Mr Baring said.

There was a return on average capital employed of 23 per cent. The group now employs 2,700 people with 44 per cent outside the UK.

Barings' voting share capi-tal is controlled by its senior executive management, with non-voting equity held by the Baring Foundation, a charity. The charity receives most of the dividend payments of £4.36m (same) and convenanted donations of £1.94m (£1.38m). Retained profits were £14.75m (£34.29m).

#### Housing downturn pushes | British Polythene weathers problems with rise to £8.8m

By Clare Pearson

BRITISH POLYTHENE Industries, the plastic packag-ing group, weathered worsen-UK economic conditions and rising raw material costs ahead 13 per cent at £8.8m in 1990. This was generated on turnover up only 3 per cent at £158.4m (£153.46m). Earnings per share rose 15 per cent to 21.49p (18.7p), and the final div-idend is 5.25p for a total of

8.25p (7.5p).
Mr Cameron McLatchie, chairman, said the result was achieved after demand from rest of the economy. He was, nonetheless, "cautiously optimistic that 1991 would see a recovery under-British Polythene's predomi-nantly UK-based customers Earnings per share of 5.4p last time were converted into losses of 27.4p. Last year's total had weakened, and its raw material costs risen sharply, was 2,8125p. during the second half.

Packaging demand from retail customers - apart from the multiple food companies as well as from general industrial customers fell off signifi-cantly in the second half. There was also a 40 per cent increase in the price of oil-derived polyethylene granules between August and December, associated with the Gulf crisis and North Sea oil production problems.

Last year's interest charges, at £2.96m (£2.34m), were higher than earlier expected because of increased raw material costs. However, Mr McLatchie stressed the group's strong cash flow would allow it to raise capital expenditure to about £8m this year.

# The transmission of Fulcrum's ownership Paul Abrahams looks at the benefits behind BT's link with Fujitsu

behind the decision of Fujitsu and British Telecom to set up a joint company to take over Fulcrum Communications, BT's last remaining manufacturing facility.

For Fujitsu, one of Japan's largest computer and technology companies, the deal provides a point of entry for its telecommunications operations in both the UK and the conti-

So far, the company has only a limited presence in Europe compared with its US and Asian operations, admits Mr Michio Fujisaki, general man-ager of Fujitsu's transmission systems group and now also non-executive director of Ful-

Its European sales have been limited to small amounts of optical transmission equip-ment to Sweden and the Republic of Ireland.

The deal will provide Fujitsu with a manufacturing base from which it can market more aggressively in Europe, says Mr Fujisaki. But, in spite of the creation of a single European market after 1992, Mr Fujisaki expects the French, German and Italian markets to remain

In the UK however, he expects the acquisition to allow Fujitsu to expand its sales following the Govern-ment's announcement to liberalise radically the telecommunications market.

Mr Fujisaki expects the British market for telephony equip-ment to expand rapidly as net-work operators take advantage of new technologies to reduce their costs in the increasingly competitive market.

In particular, he anticipates increased demand from UK-based television cable companies requiring loop equipment to set up local networks. This,

By Clay Harris, Consumer Industries Editor

PERKINS FOODS extended its four-year growth

record with an 85 per cent advance to £18.1m in

pre-tax profits for 1990.

The acquisitive food manufacturer and dis-

tributor, which makes more than 90 per cent of

its profits in continental Europe, increased fully diluted earnings per share by 32 per cent and total dividends by 23 per cent.

The rise in pre-tax profits from £9.8m was

achieved on turnover up by 46 per cent to £196m

£1.63m (£2.07m), was mushrooms, which were

hit by Chinese imports and hot weather in Europe and the weak dollar in the US.

(£5.96m), frozen foods £5.67m (£1.12m) and chilled fresh £2.34m (£450,000). The last two benefited from purchases such as Peppino, the Ger-

man pizza maker, and Bakker, the Dutch foods

group. The Netherlands accounted for 76 per cent of profits, Germany for 16.7 per cent and the UK for 7.3 per cent.

The continental exposure had insulated Perkins from the British recession, according to Mr

On earnings per share of 10.6p (8.4p) or 10.3p (7.8p) fully diluted, a final dividend of 2.3p lifts

Fruit and vegetables contributed £7.15m



Michio Fujisaki: gained a base for marketing in Europe

Fujitsu has considerable exper-

Finally, the Japanese company will also explore potential links between Fulcrum and ICL, its British computer subsidiary. Fujitsu acquired an 80 per cent holding in ICL from STC last year. Mr Fujisaki maintained that

there was a natural convergence between computing and telecommunications technologies and that telecommunications companies were increas-ingly expecting a total product

from suppliers.

For BT, the decision to cease all manufacturing in the UK is confirmation of the policy of BT's chairman, Mr Iain Vallance, to return to core businesses.

Fulcrum, which manufactures transmission equipment, was originally formed from the

Perkins Foods 85% to £18.1m

the total to 3.8p (3.1p).

Continental exposure boosts

old General Post Office telecommunications factories in

BT said yesterday it no longer formed part of the organi-sation's core operations. BT has also been trying to pull out of its other manufac-turing operation, Mitel, the Canadian telephone exchange

manufacturer. Last year, BT announced, its intention to sell its stake after it admitted its previous strategy had been misguided. BT originally paid C\$322m for the holding and has een unable to find a buyer. The need to return to its

core telephone services follows the Government's recent deci-sion to liberalise the British telecommunications market.

In the long term there is no doubt BT will come under increasing pressure from new competitors in the shape of

dog following a review of its operations. A formula was operations. A formula was drawn up under which the price of domestic and international calls will fall by 6.25 per cent per year in real terms. The previous figure was 4.5 per cent per was 4.5 per cent per year in real terms.

Mercury Communications, the

cellular telephone companies, operators of personal commu-

nications networks and cable felevision consortia. BT is also struggling under a

tougher regulatory regime from Oftel, the industry watch-

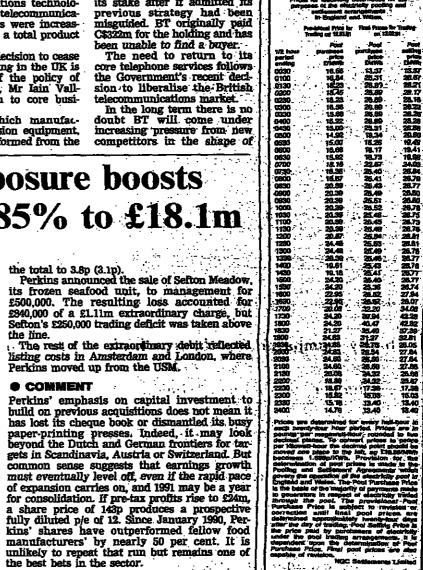
At the same time, the company is suffering from the recession. Mr Vallance warned last year that there had been a marked slowing in the rate of growth for its main services, reflecting trends in both the domestic and international

Last month, BT admitted that revenues from interna-tional calls had fallen for the first time since records started

more than 20 years ago.

Much of BT's ability to maintain profit increases is through cost cutting. The company is implementing a substantial programme of job reductions. In the third quarter of last year, a further 5,100 UK jobs were shed in addition to the 5,500 lost in the previous six

About 620 people are employed by BT at Fulcrum's Birmingham plant.



#### Preliminary results to 31st December 1990

PERKINS FOODS PLC

F PRE TAX PROFIT - £18.1m +85% FEARNINGS PER SHARE -+32% (Fully diluted) g dividend per ORDINARY SHARE +23%

"We are pleased to have achieved these results in the current economic climate. The geographic and operational base of the Group is well positioned to achieve significant organic growth from the expansion of European markets. The strong balance sheet and cash flow will

> enable further quality acquisitions to be made." Howard Phillips, Chief Executive.

Perhins Food, PLE, Come Street Court, Close Street, Peterborough, PET 1841 its of this advancement, by which the department Perturb Foods PLC are with responsible, have been quarrel for the purposes of section of of the Financial Services Act 1996 by Price Waterhouse, as authorised present

#### **Sterling** Trust lower at £6.6m

STERLING TRUST, formerly Dewey Warren, yesterday reported taxable profits for 1990 of £6.6m, against £11.49m, and announced a reorganisa-

tion of the board. The comparative figure for this USM-quoted second mort-gage company included an exceptional gain from the disposal of a holding in Morgan Grenfell and a further £2.4m profit from sale of investments. Mr Nicholas Oppenheim, chairman, said a significant proportion of the 1990 profit



Nicholas Oppenheim: interest

was interest on the company's substantial cash balances. However, following the payment to shareholders of £37m during the year, this would no longer be a factor in the future. As part of the reorganisation Mr Oppenheim is being replaced as chairman by Mr

Christopher Saunders.
Sterling Bank & Trust, the operating subsidiary, achieved pre-tax profits of £2.8m (£3.2m) after increased provisions against bad debts of £1.6m (£500,000). Advances remained Earnings per share came out

المراجع والمراجع والم

at 7.8p (17.8p). A final dividend change hands as a result of the is not being recommended in view of the earlier payments to

**NEWS DIGEST** 

Howard Phillips, chief executive.

#### Cowan de Groot warns on sales

(£134m).

Cowan de Groot, the toys and industrial hardware group, announced pre-tax profits of £249,000 for the half year to October 31 1990, but warned that sales in the second half would be "most disappointing". The volume of sales always showed a decline in the second

half but the trend was worse than usual at present, said Mr Michael Buckley, chairman. The outcome compared with 51.15m, but that fell to \$163,000 £1.15m, but that fell to £163,000 by the end of the year to April 30 1990. Sales in the first half improved to £18.14m (£17.98m). After an extraordinary charge of £300,000, there was a loss of £121,000 (profit £598,000). Earnings per share were 0.5p (2.5p) and the interim dividend is passed (1.250).

is passed (1.25p).

The extraordinary charge was an increase in the provision for the cost of defending litigation instituted by Eagle Trust in connection with property transactions carried out in

Mr Buckley said in addition to the decline in high street trading, margins were affected by increased costs and higher

#### Taiwan link for Courtaulds

Courtaulds, the UK industrial materials company, has reached a US technology and marketing agreement with For-mosa Plastics of Taiwan.

Formosa will use Courtaulds technology to make oriented polypropylene (OPP) films at the new factory it is building at Point Comfort, Texas, and Courtaulds will have exclusive marketing rights to all OPP films made there. OPP films are sold mainly to

the food industry for use as packaging. No money will

#### CU acquisitions to expand pensions side

Commercial Union, the composite insurer, has acquired Globe Morley, the UK segre-gated pension fund portfolio managers, and Geoffrey Morley Unit Managers, which manages unit trust funds on behalf of GM's clients and other investors, from Globe Investment Trust.

At December 31 GM had funds under management of

CU sees the acquisitions as part of its expansion of Com-mercial Union Asset Management. The consideration, in cash, is substantially less than 1 per cent of CU's net assets.

#### Assets fall 11% at TR City of London TR City of London Trust

reported a near-11 per cent decline, from 113.9p to 99.5p, in net asset value over the halfyear to December 31 1990.

Net revenue rose to £4.36m (£4.04m) and earnings per share increased from 2.074p to 2.242p. Moreover, in spite of the "poor outlook for dividend growth", the trust expects to cover the forecast dividend of 4.56p for the year to June 30 1991.

#### ICI sells stake in MTM for £15m

ICI Chemicals and Polymers has sold 7.48m ordinary shares, or 8.45 per cent, in MTM, its fellow chemicals company, at a price of £15m or 201p per share. The shares were placed with 20

institutions. ICI did not take up its entitlement in the rights offer associated with MTM's October acquisition of Hardwicke Chemical Company, saying at that time that its holding was a non-strategic "trade" invest-

# The European market is a *very* common one

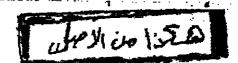


The EEC is nothing new to British Vita. Already some 65% of our business is done in continental Europe through almost fifty established operations.

Vita... an uncommon Company in the Common Market

BRITISH VITA PLC, Middleton, Manchester M24 2DB Tel: 061-643 1133 Telex: 667673 Fax: 061-653 5411

INTERNATIONAL LEADERS IN POLYMEN, FIBRE AND FABRIC MATERIALS AND TECHNOLOGY...
SERVING THE FURNISHINGS, TRANSPORTATION, APPAREL. PACKAGING AND ENGINEERING INDUSTRIES.



# BUSINESSMEN NO LONGER HURL THEMSELVES FROM TALL BUILDINGS.

# THEY JUST SHOOT

# THEMSELVES IN THE FOOT.

First the facts. (Then a little speculation on why they are so often ignored).

In every recession that has been analysed, those companies which cut their advertising budgets performed badly compared to those which maintained or increased them.

They performed badly during the recession and for some years

For example, a study by James Capel has shown that companies which maintained or increased their spending in the 1974/75 recession had 27 per cent higher sales over two years and 30 per cent higher sales over sales over five years.

:ommon on

us!

In the 1981/82 recession the results were even more dramatic:

81 per cent higher sales over two years and 215 per cent over five.

But it doesn't stop with sales.

The authoritative Center for Research and Development has demonstrated how even a modest increase in advertising during a recession will buy brand share

much more easily (and inexpensively) than in good times.

It follows of course that trying to regain brandshare after a recession is more than usually difficult (and expensive) for brands that have lowered their profile when times were tough.

In the unlikely event of an entire market sector ceasing to advertise, all that happens is that retailers' own brands become the grateful beneficiaries. This was one of the many lessons learned from the ITV strike of 1979.

In the USA there have been even more studies, some taking in data from recessions as far back as the early 1920's.

There, as here, the findings never vary. If a company cuts its adspend the money it expects to save may never appear on the bottom line.

Chances are it will be outweighed by loss of sales attributable to lack of advertising.

At best a brand that cuts back, will put itself at a severe competitive

disadvantage in the market place.

With each succeeding recession the body of data becomes greater, the research techniques become more sophisticated, the conclusions more ... well, conclusive.

Yet in each recession there are still companies which, in defiance of everything that is known on the subject, cut back their advertising as a first response.

Why?

Well, for many, perhaps most, it's a short term decision.

When decision makers are unaware it will probably make things worse, the need to show some sign of parsimony becomes overwhelming.

Other advertisers say that consumers spend less in a recession and that it is therefore foolish to try and encourage them to buy.

This is not an argument that bears close examination.

It is true that unemployment and other factors may reduce the spending power of some.

But throughout a recession the

vast majority (as many as 90 per cent) are earning as much or more than they did before it began.

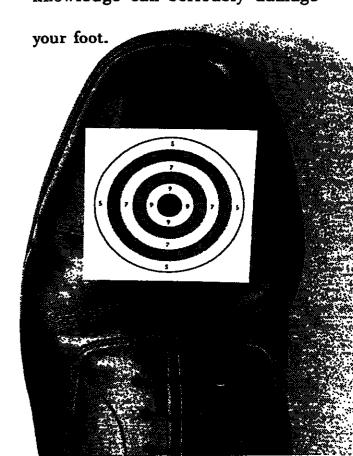
They may be cautious about spending money on luxuries and exceptional items.

But they go on buying mainstream consumer goods.

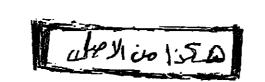
And they respond to advertising in much the same way as they always have.

In fact whatever the given reason for cutting back on advertising in a recession, the common factor is almost always too IPA little knowledge.

And as everyone knows, a little knowledge can seriously damage



FOR FURTHER INFORMATION PLEASE CONTACT NICK PHILLIPS AT THE IPA, 44 BELGRAVE SQUARE, LONDON SW1X 8QS.



#### **COMMODITIES AND AGRICULTURE**

# MacSharry takes softer line on farm policy reform

By David Gardner in Strasbourg

THE EUROPEAN Commission not wedded to the detail of the proposals to reform the Common Agricultural Policy that were leaked in January, Mr Ray MacSharry, EC Agri-culture Commissioner, told the European Parliament last night. But he emphasised that there had to be a switch away from the current means of pro-viding support to farmers through high subsidised prices, towards direct income pay-ments weighted towards those

who most needed them. approach would be greater competitiveness through a significant reduction in prices, but coupled with increased direct aid to farmers," Mr Mac-Sharry said. This would cost more, but the amount "would depend on how far we should go to compensate farmers for the price reductions, he added, warning of "serious political difficulties" unless there was

sation throughout the community".
The detailed proposals leaked in January called for severe cuts in price support with full compensation to small farmers and partial indemnity for large farms which take land out of produc-tion. The suggested cut in cereals prices, for example, was 47 per cent.

The reasoning is that around 80 per cent of price support, set to rise a record 30 per cent this year to Ecu32.5bn (£23bn), goes to the 20 per cent of the EC's biggest and most efficient farmers, and encourages the overproduction which has trig-gered the latest CAP budget

Farm ministers from member states, particularly the UK, Netherlands and Denmark, have fiercely criticised the disnave hercely criticised the dis-criminatory aspect of the pro-posed compensation. But Mr MacSharry appeared to have softened his line on what he called "the modulation of support" yesterday.
"This is not a question of

favouring the small and penal-ising the large producer," he said, adding that the scale of compensation would take account of a variety of factors, including "size, income, geo-graphical location."

"The facts are that none of the details have been settled and the working paper in ques-tion covered only one hypothehe underlined. He regretted that the paper had "found its way into the public arena", and raised "unnecessary fears in the farming community", he told the Parliament.

He also claimed that without the much more modest cuts he is pressing as part of this year's price package, spending would have risen by Ecu8.5bn. This is above last month's commission estimate of a Ecur.9bn, which would be held,

that the move to Commodity Quay would save money

are very optimistic that the move and the amalgamation will benefit our markets and give us the opportunity to examine new avenues for development both in Europe and elsewhere."

Fox has been looking for ways to expand its business

#### **Baltic futures** markets to move

By David Blackwell

THE LONDON Futures and Options Exchange plans to move all the former Baltic Futures Exchange markets away from the Baltic Exchange to a new floor at Commodity Quay, the Fox headquarters.

London Fox, which merged with the BFE at the beginning

of this year, is taking advan-tage of the space left at Commodity Quay following the decision of the raw sugar futures market to move off the floor on to automated screen trading.

The five markets being

moved are grains, soyabean meal, freight futures, meat and potatoes. They will continue to trade by open outcry, as will Fox's cocoa and coffee markets. Screens showing price movements will be left in place at the Baltic Exchange.

London Fox said yesterday

would open the former Baltic markets up to more liquidity; and could attract extra interest from the "local" traders at London Fox who operate for Mr Patrick Neave, a business development manager at Lon-don Fox, said yesterday: "We

away from its core contracts cocoa, coffee and sugar. It is now trading several contracts, including both white and raw

# Brazilian oranges caught in squeeze

Victoria Griffith on the impact of low prices and reduced sales

Orange Juice orange juice concentrate were once the pride of Brazil's commodities New York (cents/lb) sunny climate, the sector was perfectly positioned to take advantage of the shortage caused by frosts in Florida a few years ago. As orange prices soared, so did the profits of 140 120 100 1000 1000 orange farmers and juice mag-nates in Brazil.

But those days are over. Faced with plummeting prices, a soft consumer market in the US and price freezes at home. Brazilian oranges are getting squeezed not only at the juice plants. Florida's fat harvest

drop in Brazilian production in 1992. "Our projections for pro-duction have been reduced," says Mr Jose Carlos Goncalves, sident of the Brazilian Assopresident of the Citrus Juice Industry: "Farmers who didn't invest in productivity during the fat years will be hardest market and soft prices, the sec-tor is predicting a significant hit, and the more inefficient

With production rising in Florida, the decline may not be enough to boost prices. However, it could exert a stabilis-

ing influence.
If the Brazilian orange juice manufacturers want to main-tain their supply sources, they may need to make some major concessions to growers. "I think industry is ready to cut a deal with the farmers." says Mr Pedro de Camargo Neto, president of the Brazilian Rural Society. "If they don't, they won't have any industry left."

Industry and growers are in the middle of heated negotia-tions at the moment regarding pricing of the new crop The announcement of the Collor administration's latest economic plan last month dealt another blow to the sector. tion indexation, manufacturers difficult than ever to draft a growers may move out of the

ers. "We want to use a private inflation index now." says Mr Goncalves, "but we don't know if the government will

Despite all the bad news.

there is some reason for opti-mism. Although Florida oranges are stiff competitors in the US, where they are pro-tected by hefty import tariffs, they present little threat in other markets. With orange prices likely to stay low for some time, the Brazilian orange sector can

expect to make money less easily than it has in the past. But market players insist the sector remains viable. "We can make money on oranges even at a price of \$1.15 (per lb of orange juice concen-trate)," says Mr Italo Tarrico, a

Brazilian grower. What the industry needs is a willingness to cut profits on both sides, the growers and the manufacturbetter place to grow oranges

# Coffee price outlook 'positive'

coffee prices over the next few months is positive, reflecting good roasting levels and falling production, according to E.D. & F. Man, the London brokers.

New supplies of quality coffee are limited – the Mexican and Central American crops for 1990-91 are small, while Brazil is heading for only an average crop. At the same time world demand is good, says Man in its latest crop report. US consumption last year, at 18.95m bags (60 kg each), was more than 1m bags higher than two years previously, while German demand had risen by 9

per cent following reunifica-

THE OUTLOOK for arabica

But before getting over-en-

thusiastic about price pros-pects it should be noted that roaster cover is good, and consumer stocks are still high. Man estimates world consumer stocks at 17.6m bags at the end of January, or about 12½ weeks supply. Normal pipeline stocks range between 9m and 10m bags.

Nevertheless, stocks have been falling. In Europe, stocks fell by 500,000 bags between October and January, but the moderate level of the decline masks a significant change in the composition of the stocks. Robusta stocks probably rose by between 1m and 1.5m bags, while arabica stocks fell by up to 2m bags.

The fact that the quality of

the remaining surplus is generally not good is particularly important in Europe, Man points out, because the European washed arabica futures contract launched on the Lon-don Futures and Options Exchange (Fox) at the beginning of the month needs tenderable quality coffee to enhance liquidity.

"In the first few days of trading turnover has been light. The past crop coffees held in Europe are generally not good enough to pass grading, but as more new crop coffee arrives and is graded, turnover should perk up," says Man, which believes the Fox contract should be a "valuable trading

# Australia rejects wheat price support plea

this year will mean a serious loss of market share for Brazil

in its main outlet - the US. Mr Roberto D'Andrea, director of

marketing for juice exporter

Citrosuco, predicts a reduction

in exports to America of at

least 10 per cent. Faced with a shrinking US

AUSTRALIAN government yesterday rejected calls from the wheat industry for subsidies to support the

ing world prices.

The government rejected a request from the Grains Council of Australia for a guaranteed price of A\$151 (£62) a tonne for next season's crop. but approved a A\$100m increase in the council's bor-rowing limit to allow it to make advance payments to

Mr John Kerin, the Primary Industries Minister, said he was aware of the serious losses suffered by many farmers, and

promised additional assistance under the Rural Adjustment Scheme, which helps farmers cope with changing market However, the government is

believed to have been concerned that a guaranteed mini-mum price would undermine Australia's campaign against US and European Community wheat subsidies. Ministers would also have found it difficult to approve subsidies for the wheat industry shortly after abolishing the minimum price scheme operated for 17 years by the Australian wool industry.
The rejection of the growers'

mission to Washington, which sought the abolition of US export enhancement payments which Canberra says are distorting world prices. Australia is also campaigning in the resumed negotiations on the Uruguay Round of the General Agreement on Tariffs and Trade for an end to EC agricultural subsidies.

request follows the failure of a

bipartisan Australian trade

The Australian Bureau of Agricultural and Resource Ecoprice of A\$158 per tonne next season, following A\$120 this year, but many growers fear prices will rise less sharply, if

Mr Mitch Hooke, the grains council's deputy director, said its proposals were "nothing more than having the govern-ment stand behind the industry in a time of crisis, to inject some confidence." He warned that growers would react anguly if manufacturing indus-tries were offered assistance in to be made today by Mr Bob Hawke, the Prime Minister. The Grains Council says wheat planting for next season's crop is likely to be reduced by about 35 per cent

#### UK timber trade in environmental link

By David Blackwell

THE WORLD Wide Fund for Nature has linked with the UK timber trade in a joint move towards encouraging sustainable logging in the rain forests.

A joint statement issued last week with the Timber Trade Federation broadly committed the organisations to sustain-

able, environmentally-sound

The organisations agreed to work independently and and national attention on those productive forests, linked with international trade, which are in danger of imminent degradation or destruction for any

The WWF has set 1995 as a target date for sustainable timber production. It believes that timber importers have "a piv-otal role and responsibility" in attaining the target. The Timber Trade Federa-

tion, along with its affiliated Forests Forever Campaign, said it could encourage both members and non-members to make every effort to identify sources of supply. It would call for forest management proers committed to sustainable timber resources wherever pos-

Mr Terence Mallinson, president of the TTF, said the two ing to protect the rain forests, but with different motivations. TTF wanted continued availability of top quality and economically viable timber

Mr Francis Sullivan, WWF's forest conservation officer, said the agreement provided "the foundation for the constructive changes that are essential for the sustainable management of tropical forests.

that 30,000 postcards had been sent to the UK's Overseas Development Administration in a campaign demanding tougher action on the trade in tropical timbers.

By Lim Slong Hoon in Kuala Lumpur CAUGHT IN the throes of a tin Last year, the ATPC mem-bers produced nearly 100,000 industry crisis and seeing little tonnes, 2,000 tonnes short of benefit from years of trying to regulate supply, the Associa-tion of Tin Producing Counthe production ceiling, while Brazil and the rest of the world

(excluding China) produced about 43,000 and 18,000 tonnes tries is looking to the market for guidance on its next move. At the close of its 28th execurespectively. tive committee session in Kuala Lumpur last week there was still the customary opti-The association's 1991 quota is 96,000 tonnes, but given the likelihood of a 3,000-tonne shortfall Brazil and the rest of the world need to produce no mism about the prospects for achieving a substantial fall in overhanging stocks. But that more than 53,000 tonnes.
Exports from China and depends on fresh production falling by at least 9 per cent, sales from the US strategic from last year's 161,000 tonnes

stockpile are presumed to remain stable at about 18,000 to 146,000 tonnes this year. tively. It is hoped, therefore, that total fresh supply entering the market in 1991 will not exceed 167,000 tonnes. members the figures include output in Brazil, the biggest producer but not a member of the association, but exclude that in China, another big nonmember producer. and the ATPC's forecast of

demand is correct, then overall stocks will be depleted by 28 per cent, from 45,700 tonnes last December to 32,700 tonnes by the end of this year.

Tin producers pin their hopes on market forces

All this can go wrong, of course; the ATPC's expectations were ruined last year when consumption dropped 5, per cent to 180,000 tonnes rather than the forecast 190,000 tonnes. So, far from falling to stock levels rose despite substantial production cuts, mostly in Brazil.

Supply rationalisation, says ATPC's executive secretary, managed only to "hold on rather than deplete stocks". This cannot be cheerful news because existing stock levels

have forced prices to a four-

year low, currently M\$15 a kilogram (\$5,480 a tonne) in the Kuala Lumpur market. Despite official optimism, there is no knowing if ATPC producers can overcome their problems this year, a fact also recognised in their statement, which says the market's direc-

tion depends on how "certain key fundamentals move during the months ahead". Those key fundamentals have to do with the great shake-up happening to mines around the world, with consumption levels in countries afflicted by recession and with said Mr Redzwan. As the industry recession caused more mines to close and as stocks fell, prices might begin to edge upwards touching M\$16

a kilogram by May, he

This is still conjecture. If prices fail to recover suffi-ciently over the next few months, the present crisis may claim one of its biggest casual-ties, ATPC member Australia. Permanent closure of its Renison mines, where a production halt was announced last week, could slash three-quarters or more from the national quota, 7,000 tonnes this year.

Members are scheduled to

meet again in June, so market fundamentals - output, stock and consumption levels - over the interim would be watched was an indication of ATPC's present dilemma: at what point should it give up with supply rationalisation efforts that, after four years, are showing almost negligible gains?

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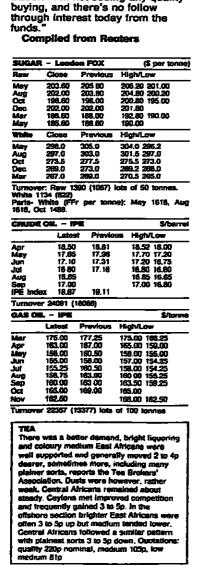
#### **MARKET REPORT**

ZINC PRICES slipped below \$1,200 a tonne again on the London Metal Exchange vesterday in a continued above \$1,220. Dealers noted that failure to break through resistance at that level had encouraged liquidation of long positions in the market and added that yesterday's \$21 fall in the cash contract to \$1,190 a tonne was influenced by the weakness of the copper market. Cash copper's £8 fall to £1,293 a tonne around the \$2,400 a tonne level Dealers said it reflected bearish fundamentals, slack demand and high stocks. The only LME contract

London Mar	kets	
SPOT MARKETS		
Crude oil (per barrel FOB)		+ 01
Oubai Brent Blend (dated) Brent Blend (April) W.T.I. (1 pm est)	\$14.05-4.25t \$18.55-8.65 \$18.50-8.60 \$18.05-9.10t	-0.475 -0.30
OS products (NIVE prompt delivery per to	onne CIF)	+ 01
Premium Gesoline Ges Oli Heavy Fuel Oli Haphina Priroleum Argus Estimales	\$246-248 \$170-172 \$70-72 \$199-202	-4 -12 -1 -12.5
Other		+ 07
Gold (per troy oz) 4 Säver (per troy oz) 4 Platinum (per troy oz) Palladium (per troy oz)	\$366.05 414.50c \$415.50 \$88.25	-4.35 -2.00 +7.75 + 1.00
Aluminium (free market) Copper (US Producer) Lead (US Producer)	\$1520 115.75c 50c 396c	-10 +0.25 +6
Mickel (tree market) Tin (Kuela Lumpur market) Tin (New York) Zinc (US Prime Western)		-0.02 +1
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	106.51p 165.05p 87.53p	-0.03* + 14.2* + 1.12*
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$231.6w \$311.0w \$232.0	-4.4 -3.6 -1.0
Barley (English feed) Maupe (US No. 3 yellow) Wheat (US Dark Northern)	Unq. £172 £94.5	+ 1.5
Rubber (Apr)♥ Rubber (May)♥ Rubber (KL R\$S No 1 Apr)	49.25p 49.75p 229.0m	+0.25 +0.25 +1.0
Coconut oil (Philippines)*	\$375q \$360x \$240.0	+10
Copre (Philippines)s Soyabeans (US) Cotton "A" Index Vivoltops (64s Super)	£152.0 84.05c 390p	+ 4.0 -0.10
C a tonne unless otherwise	stated. p-pe	ncering.

Apr z-Jan/Feb. x-Apr/Jun. (Meet Com

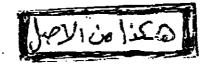
to gain ground yesterday was lead, which reached a fresh three-month high with cash metal gaining £6 to £334 a tonne. Dealers said the rise could be largely attributed to sterling's continued weakness against the dollar. At the London builton market gold prices were dragged lower as the silver market surrendered some of last week's sharp advance. "Silver is extremely vulnerable at current levels." commented one New York trader. "I'm not seeing any quality buying, and there's no follow through interest today from the funds."



**WORLD COMMODITIES PRICES** COCOA - London POX Close Previous High/Low 657 643 645 689 697 717 742 769 790 681 666 706 694 725 716 750 740 747 773 792 770 765 790 767 Turnover: 5821 (10081) lots of 10 tonnes ICCO Indicator prices (SDRs per tonne). Duily price for Mar 8 891.71 (589.84) 10 day average for Mar 11 859.73 (554.88) Previous High/Low 526 549 564 562 600 614 533 555 570 586 606 623 536 526 559 545 574 560 568 578 803 594 819 615 Turnover: 3088 (10081) lots of 5 tonnes ICO indicator prices (US certs per pound) for Mar & Comp. daily 72.78 (74.51). 15 day average Close Previous High/Low 131.9 166.6 Turnover 127 (149) tota el 40 tormes. SOYAMEAL - London FOX Close Previous High/Low 119.00 119.00 114.50 118.90 117.00 123.00 120.50 123 00 Turnover 150 (301)lots of 20 tonnes Wheat Close Previous High/Low 112.70 Previous High/Low Close 118,15 121,40 Turnover: Wheat 257 (155), Barley 8 (49) Turnover lots of 100 tonnes. PIGS - London FOX (Cash Settlement) p/kg Close Previous High/Low 110.5 110.3 **710.5** 110.0 Turnover: 28 (19) lots of 3.250 kg MCMI - Landon FCX 155.60 157.10 156.20 157.40 157.00 157.30 156.90 157.30 157.40 157.40

1505-6 1537-8 Copper, Grade & (£ per tonne) Total daily turnover 13,896 lots Cesh 1292.5-3.5 3 months 1303.5-4.5 129<del>0 9</del>. 1310-1 98,451 lots Leed (C per tonne) Total daily turnover 3,171 lots Nickel (5 per tonne Cash 8515-25 3 months 8500-10 7,315 lots Tio (\$ per tonne) Cesh 5540-50 3 months 5840-50 6.038 tota 1210-2 1208-7 LME Closing 2/3 re SPOT: 1,8580 LONDON BULLION MARKET (Prices supplied by N.M.Rothschild **New York** Gold (fine az) \$ price E equivalent GOLD 100 tray oz.; \$/Iray oz. 365.80-366.30 Previous g ffz 369.25 on fix 365.85 364.7 386.2 367.8 369.2 372.3 375.6 373.1 362.8 366.3 369.7 371.2 372.8 374.3 377.5 380.8 384.3 388.0 391.5 370.10-370.60 364.80-365.20 Loco Ldn Mean Gold Lending Raise (Ye USS) PLATINUM 50 tray oz, \$/tray oz. Previous High/Low 412.3 416.5 420.8 424.3 429.1 411.4 415.3 489.2 \$ price trelaviupe 3 367.00-368.00 197.25-198.25 378.00-379.00 203.75-204.25 n 89.00-90.00 48.00-48.30 SILVER 5,000 tray az; cents/tray az. oop (99.7%) Glose Previous High/Low nius price S tonne Apr May Apr May 418.5 418.2 420.7 428.2 421.4 439.2 441.4 447.5 453.4 469.2 121 134 2 42 55 22 7 18 55 24 63 127 716 56 23 7 22 53 71 37 17 4 22 57 HOSH GRADE COPPER 25,000 lbs; cents/lbs 111,80 110,85 109.40 107.00 107.20 Apr May Apr May 105.10 105.00 104.80 104.10 1906 2006 2100

CRUDE OL (Light) 42,000 US gatis \$/barrel (Prices supplied by Amalgamated Metal Trading) Chicago AM Official Kerb close Open Interes Latest Previous High/Low 19.18 18.80 18.58 18.43 18.43 SOYABEANS 5,000 bu min; cents/60th bushel HEATING OIL 42,000 US galls, conta/US galls Close 22.65 22.97 Previous High/Low 1144 1154 1182 1214 1247 1282 1312 1345 COFFEE "C" 37,500lbs; cents/lbs Previous High/Low 90.90 92.60 94.65 96.75 99.50 102.65 104.50 106.75 Previous High/Low 247/6 257/0 285/0 285/4 266/2 273/2 SUGAR WORLD "11" 112,000 lbs; cents/lbs 9.21 8.85 8.62 6.31 8.34 8.43 9.38 8.97 8.75 8.50 6.53 6 275/4 283/4 292/6 300/6 315/0 322/4 271/4 299/4 299/6 299/0 311/0 318/4 Close Previous LIVE CATTLE 40,000 lbs; cents/lbs 75.50 76.65 76.80 76.55 76.95 ORANGE JURCE 15,000 lbs; cents/lbs LIVE HOGS 30,000 lb; cent 53.70 53.15 57.15 53.85 48.70 47.90 47.25 45.80 EUTERS (Base; September 18 1931 = 100) PORK BELLIES 40,000 lbs; cents/lb Mar 11 Mar 8 moth ago yr ago 1710.1 17150 1672.1 1927,8 Close Previous 65,47 65,70 65,35 64,00 59,90 60,50 DOW JORES (Base; Dec. 31 1974. -. 190) Mar 8 Mar 7 mnth ago yr ego 121*.57* 127.57



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Chicago

# Early improvement lost by the close

made to the new trading account in the UK equity market yesterday, but the initial advance melted away after the Bank of England made it known that it had no wish to see domestic interest rates any lower just at the moment However, with the City and the London money markets still convinced that rates will fall soon - perhaps on Budget Day, a week today – share prices remained firm and institutions continued to buy into second line stocks.

It was a somewhat uneven session with many leading share prices distorted at the opening by a heavy list of exdividend quotations, which included such blue chip issues as ICI, Glaxo, Midland Bank and Commercial Union. Some of the UK weekend press had

	K Deating	Dates
First Dezlinge: Feb 25	Mar 11	Apr 2
Option Declares Mar ?	OBS: Mar 27	Apr 11
Lesi Deslings: Mar B	Mar 28	Apr 12
Account Day: Mar 18	Apr 8	Apr 27
New-time death	105 100 544	alana ka

followed up hints from City analysts that the stock market might have overrun itself in predicting an early recovery from the economic recession in the UK. However, share prices soon

However, share prices soon turned upwards as traders decided to take note of the signal for lower interest rates in the US sent by the Federal Reserve on Friday evening. The UK market quickly extended its advance and showed a gain of nearly 29

FT-SE points by mid-morning. The upswing soon crumbled, however, after the Bank made it clear to the London money markets that it did not want UK base rates to fall from the current 13 per cent level at

The gain in the Footsie was eroded and, with Wall Street in unimpressive form when it unimpressive form when it opened the new session with a rise of only 3.46 Dow points in UK time, the London market slipped steadily back towards its pre-weekend levels.

The final reading showed the FT-SE Index at 2.459.1, a gain on the day of 4.1 points. The loss of momentum in equities also reflected a dull performance by the FT-SE futures contract, which moved at one point to a discount against the

point to a discount against the underlying index. Seaq volume remained rela-

tively high, although yester-day's total of 537.7m shares showed a fall from 736.2m in Friday's session. Traders com-mented that institutions appeared to be still basically bullish of the market, and that marketmakers had been buy-ers of stock when the market eased back from its recent advance. Significantly, according to many traders, the instiing to many tracers, the insti-tutions were aggressive buyers of many second line stocks.

Data from the Stock Exchange shows that retail interest in equities ran well above £1bn daily for most of last week, a significant indica-tion of the underlying strength of the market.

of the market. Yesterday was the opening of a three-week equity trading account, always a difficult operation for the stock market and particularly complicated

this time because of its proximity to the financial year-end. Many fund managers have yet to reach the equity investment quotas for the year promised to their fund trustees and must now struggle to meet the March 31 deadline: but marketmakers are more able to meet buying pressure without being forced into the market to buy stock on their own account, so the market is more evenly bal-enced than it has been for the past month.

Also restraining activity was the prospect today of the open-ing of dealings in PowerGen and National Power, the newly and National Power, the newly privatised electricity generat-ing companies. These issues are regarded as highly impor-tant stocks for domestic invest-ment portfolios, almost a mir-ror of the FT-SE 100 Index itself.

to one of its periodic bouts of

bid speculation based on a 4.99 per cent stake held by Dublin-based Independent Newspa-pers, which the latter acquired

in November 1989. The former climbed 13 before closing a net

9 ahead at 281p.

Specialist contractor Camp-

bell & Armstrong was seen as a beneficiary of lower interest

rates and the shares forged ahead 15 to 70p. The company, unlike its competitors, enjoys a solid balance sheet with low

debt and good asset backing,

ment houses gave fresh impe-tus to textile issues. S G War-

burg favours Courtaulds Textiles, up 10% at 341p xd, as a core holding, and Dawson International, 10 higher at

187p, for a dollar play. UBS Phillips & Drew is similarly

optimistic and selects William

Baird, 8 better at 263p, and

Allied Textile, 2 firmer at 403p.

prospered behind rises to

record levels in international

equity markets. Unit trust leader M&G advanced 15 to

478p, while US-orientated fund

management company Templeton Galbraith & Hansberger

rose 18 to 260p. Har-

vey & Thompson, which derives the bulk of its income

from pawnbroking activities,

was particularly strong and closed 39 higher at 323p.

Other Market statistics.

including the FT-Actuaries share index, Page 27

**BRITISH FUNDS** 

Financial services groups

Comment from two invest-

said a researcher.

#### FINANCIAL TIMES STOCK INDICES High 83.80 105.4 50.53 ) (30/4/90) (28/11/47) (3/1/75) Flood Interest 93.42 93.32 93.33 93.27 1977.5 1510.4 2008.6 49.4 (8/3/91) (24/9/90) (5/9/89) (26/6/40 378.5 127.0 734.7 43.5 (8/2/90) (22/2/91) (15/2/83) (28/10/71) 2459.1 2455.0 2437.7 2459.9 1133.51 938.62 1133.31 938.62 (8/3/91) (16/1/91) (8/3/91) (16/1/91) Basis 100 Gavi. Secs 15/10/28, Rivel Int. 1928, Oxforay 1/7/35, Gold Mints 12/3/35, Basis 1800 FT-SE 100 31/12/83 & FT-SE Emptrack 200 26/10/90. > No 12.6? Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(\$) SEAO Bargns 4.45pm Equity Turnover(2m)† Equity Bargains† Shares Traded (mi)† 52,221 1455.62 53,455 632.3 GILT EDGED ACTIVITY Mar 8 Mar 7 Ordinary Share Index, Hourly changes Day's High 1976.0 Day's Low 1949.5 96.4 102.6 12 pm 1 pm 2 pm 1965.2 1965.0 1966.7 Open 9 am 10 am 11 am 1949.5 1961.6 1972.3 1970.0 5-Day average 97.7 99.3 "SE Activity 1974. †Excluding Intra-market business & Overseas turnover. Day's Low 2447.8 1 pm 2467.0 2468.3 3 pm 2467.2 2480.5 London report and FT-SE Eurotrack 200, bourly changes Day's High 1139.14 Day's Low 1128,22 latest Share index: Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm 1138.74 1137.41 1134.17 1130.60 1131.28 1130.71 1130.25

#### **Debut for** the power twins

THE electricity distribution companies made strong progress in a utilities sector active shead of today's market debut for the two UK power genera-tors, National Power and Pow-erGen. Suggestions that the flotation could present a continental European group with an opportunity to acquire a big stake in one, with Power-Gen put forward as a likely candidate, were offset by bearish comments by some UK ana-

Dealings in the two generator concerns, labelled "gencos" by the market, start at 2.30pm in London, to coincide with Wall Street's opening.

Wall Street's opening.
Unofficial grey market prices
for the gencos showed National
Power quoted at 116p to 122p
and PowerGen at 123p to 122p,
compared with the 100p issue
prices. Dealers and analysis
said these prices would give
violds in the perion of 5.7 per yields in the region of 5.7 per cent, which would compare unfavourably with the electric-ity distribution companies (discos) with yields above 6 per cent. Ms Tressan MacCarthy, analyst at Panmure Gordon, described the discos as "less risky and with better yields". Mr Alex Milne at BZW com-

mented: "A strong after-market could provide a short-term sell-ing opportunity, the discos give much better value." Hoare Govett said the generators have been well received and institutions will be under-Another specialist said that

since Japanese and Continen-tal institutions had been happy to bid up to 131p for stock in the UK government's special tender offer for up to 16 per cent of the shares, then they would not fight shy of bidding aggressively in the market. South West Electricity rose 10 to 199p and Southern added 8 at 188p, while Midland and East Midlands gained 7 each to 190p and 198p respectively. The Package gained 58 to £1948,

#### ICI slips back

ICI fell quickly in brisk trad-ing, although much of the mark-down visible on Seaq screens was the result of the stock going ex a 34p dividend. Sentiment was affected by a sell recommendation from UBS

The broker believes the recession in the chemical

industry will last longer than others have suggested. It said ICTs profits were unlikely to recover to 1989 levels before 1994 and the dividend would at best be maintained over the period. Mr Alastair Nisbet at UBS said the current share price already reflected a cyclical recovery. Given the risks of more disappointing results in the short term, and ICTs thin cover for the dividend, "the cover for the dividend, "the shares are overvalued".

ICI ended 13 down at 1031p ex dividend after a good turnover of 2.1m.

#### **BAe retreats**

Fears that British Aerospace, the UK's defence contractor, might lose out in the aftermath of the Gulf war left . the shares lower. Concern surfaced after weekend comment on the contracts awarded by Saudi Arabia to US companies. reported to be worth some

The market feels that government-to-government deals on the export front, such as BAe's Al Yamamah project with Saudi Arabia, could be threatened. Ex the dividend deduction of 16.1p per share, BAe closed 14 lower at 630p. Reuters was again one of the

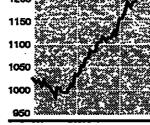
best performers of the day among FT-SE 100 stocks, climbing 30½ to 900p ex-dividend. Henderson Crosthwaite reiterated its recent buy recommendation but suggested that investors also consider Euro-bonds convertible into Reuters shares. Mr Brian Newman at Henderson said that after yes-terday's ex-dividend date Reuters yielded 2.2 per cent. A 9.1 per cent yield is available on Daily Mail 8% per cent bond, 6.6 per cent on Associated Newspapers 6 per cent bond and 7.3 per cent on the United Newspaper 8 per cent preference share. All three saw good

demand yesterday.

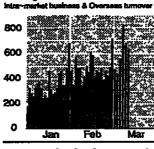
The prospect of the long-awaited ADR listing for Grand Metropolitan tomorrow, and a buy recommendation from a large New York broker, belped the shares advance 23 to 771p.

Turnover was a busy 5.5m. Standard Chartered was the with the shares chased higher ahead of today's preliminary figures. Dealers said the market had already accepted the

# FT-A All-Share Index



**Equity Shares Traded** Tumover by volume (million)



need for the bank to cut its dividend and was looking for profits in the region of £150m, compared with last year's £67.1m, a figure after £165m-worth of exceptionals. Standard rose 11 to 329p.

More speculation that a bid from a Continental and/or Jap-

anese group could be on the way drove Kleinwort Benson shares higher to end 10 up at 371p after touching 377p. Reports that France's Banque Indosuez might make an offer for Kleinwort emerged some weeks ago. Banque Indosuez previously

acquired a 22 per cent stake in Morgan Grenfell from Willis Faber but lost out to Deutsche Bank in an attempt to gain control of Morgan. A Smith New Court recommendation to switch out of Kleinwort into Schroders or S.G. Warburg boosted the latter 13 to 449p and Schroders 11 to 774p. British Vita's annual results

were in line with expectations. The shares, however, slipped 15 to 225p as a cautionary statement from the group caused some of the more opti-mistic profits estimates for the Profit-taking in the wake of recent outperformance was also a factor, said a trader. Switching out of Cable and

**NEW HIGHS AND LOWS FOR 1990/91** 

BRITISH FUNDS (12) CUTUTE THE WEST (1) AMERICANS (2) BANKS (3) BREWIERS (6) BUILDINGS (6) CHEMICALS (1) STORES (13) ELECTRICALS (12) ELECTRICATY (17) ENGANEERING (7) FOODS (6) BRUSTMALS (25) Airspring Furniture, Baird (Win), Buris. **APPOINTMENTS** 

intl., Nacchrisings, Ratismazzo, London intl., Nacchrisins, Natiw Compatibres, Rank Organ, 6<sup>1</sup>sp (Net) Criv. Criv. Rd., Prf., Tomi Do. 5.5sp Cen. Prf., Do. 6.4sp C Criv. Prf., Vinten., Wolseidey, BISURAINCE (7) LESURI (5) MOTORS (1) NEWERPAPERS (1) PAPIER (2) PROPERTY (2) SHORES (1) SOUTH AFFECANS (1) TEXTILES (1) TRANSPORT (1) TRUSTIC (60) WATTER (2) CRLS (2) PLANT ATTORS (1).

Wireless into British Telecom after comment on the govern-ment's white paper (policy doc-ument) on the telecoms duopoly helped BT to rise 5% more to 337p but left Cable 13 lower at 520p. Specialists said Cable would run into heavy capital expenditure during the next two years in building up its Mercury telecommunications

Memec jumped 62 to 262p as it announced that it was in talks that might lead to a rec-ommended bid of 270p a share. Analysts said an offer would probably be from overseas.

Amstrad moved up 4 to 76p on good turnover of 5.4m,

helped by the launch in Germany this week of its new desktop computer. Buy recommendations for TI Group in the wake of last week's results, which demonstrated that it can perform well in difficult markets, raised the shares 18 to 530p xd. Glynwed

International rose 6 to 279p awaiting today's preliminary figures - analysts expect profits to be lower at around £70m. Fife Indmar closed 10 up at 81p after announcing both higher profits and dividend. Next fell 5 to 27½p on profit-taking and as Otto Versand,

the German mail order com-pany which has offered £151m for Grattan, Next's mail order division, stopped buying. Last week Otto increased its stake in Next to 9.9 per cent from 3 per cent. Sears, which has offered £155m for Grattan, added ½ at 94½p.

Chrysalis, the record com-pany, jumped 24 to 85p in the wake of a report suggesting that the company's manage-ment was considering taking it private. The directors of the company said yesterday they knew of no reason for the price rise "other than recent unfounded press speculation". In spite of this statement the shares closed at the day's high-Last week's recommendation

from brokers continued to help Ladbroke. The shares climbed 12 to 286p as a busy 5.7m A stream of small and medi-

um-sized buy orders for Brent significant sellers. The often volatile shares were squeezed WPP's rise accelerated as

brokers and investors alike scoured the market for stock in response to recent figures and analysts' recommendations. The shares broke through £2 at one point before ending at 192p, a net 37 up on the day. The convertible preference shares, which have more than doubled in two weeks, added 8 at 48p, after 52p.

More O'Ferrall was subject

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TRADING VOLUME IN MAJOR STOCKS

#### **EQUITY FUTURES AND OPTIONS TRADING**

LONDON shares were led lower yesterday by equity futures, the March FT-SE 100 index contract trading below the spot index at one stage, indicating a less bullish out-look in the derivatives market. Equity futures had begun with some of last week's optimism still lingering in the market. The March Footsie was trading 10 to 12 points above the spot index and set the pace for the stock market's

morning rally.

With European markets generally weak and the Bank of England dampening expectations of an early cut in UK base rates, however, the mar-ket retreated and futures led the way.
The March FT-SE closed at 2,459, up 2 on the day and just

2 points above the spot index. After-hours' dealing was quiet and March closed at 2,459. The traded options market had a quieter session, although Amstrad featured as

a floor trader sold 1,500 June 70 calls, which was believed to be a hedge against stock pur-chases. Turnover in the FT-SE option index was lifted by trades on expectations of an increase in stock market vola-Reflecting the recent reduc-

tion in equity volatility, the London Clearing House has reduced margin payments on FT-SE futures contracts to £2,000 from £4,000 per con-

AMERICANS - Contd

#### **Senior posts** at Tiphook



has been appointed managing director of TIPHOOK CONTAINER RENTAL CO. a subsidiary of Tiphook. He succeeds Mr Christopher Palmer, who becomes group managing director of Tiphook. Mr Smith was chief executive of the Gellatly Group, Europe and Africa division of Inchcape Shipping Services.

Mr Paul E. Breach has been appointed president of SEAGRAM EUROPE, based in London. He was area vice president for the UK/Benehux, president for the UK/Henemx, and managing director, Seagram United Kingdom, and succeeds Mr Patrick J. Copeland who has resigned to pursue other interests. SWISS BANK
CORPORATION has appointed
Mr Bahman Jahanshahi as
a director within the structured finance group at its London office. He was with the Bank of Tokyo.

■ Mr David Winter has been appointed a main board director of N.G. BAILEY & CO. Ilkley, responsible for the major projects division. He was divisional director, Bristol

■ Mr Alan Wilson has been appointed to the board of TULLETT & TOKYO (SOVEREIGN DEBT)

■ Mr Keith A. Hart has been appointed group finance director of COPE ALLMAN PACKAGING.

■ BBA GROUP has appointed Mr Ian Williamson as a divisional chief executive, and to the executive group board. He was managing director of Newage International, and will be responsible for a group of engineering companies.

**WILLIS CORROON has** appointed Miss Susan Ross as group tax and treasury manager from March 25. She was group treasurer of Reuters Holdings.

■ Mr Bernard Kelly has been appointed a non-executive director of STOCKHOLM & EDINBURGH INVESTMENTS, UK holding company for Trygg-Hanssa SPP's investment in London &

Rdinburgh Trust. Mr Kelly is chairman of Campbell Lutyens Hudson & Co, and a director of other companies, including Barnes Group Inc, and Phoenix Re in the US.

#### **Electricity** research

■ THE ELECTRICITY
ASSOCIATION has appointed
Dr Stuart Exell as managing director of its electricity research and development centre, Capenhurst, near Chester. He will also assume responsibility for the appliance testing laboratories at Leatherhead, and the farm electric centre at Kenilworth. Dr Exell is managing director of BBN UK, and takes up his new post on April 15.

■ Mr James C.L. Richards. president of Southwire Company of Carrollton, Georgia, US, has been appointed an invited director of THE LONDON METAL EXCHANGE.

■ SEQUENT COMPUTER SYSTEMS has promoted Mr Peter O'Neill to UK sales director. He was London district sales manager.

Mr John Wilkinson, in addition to his role as managing director of Vine taken over as managing director of SHOWERINGS succeeding Mr David Gwyther who is leaving to pursue other

■ Mr James Freeland has been appointed deputy chairman of FIRST INTERNATIONAL CAPITAL, European arm of the First International shipping, finance and investment group. He retires as a director of H. Clarkson in April

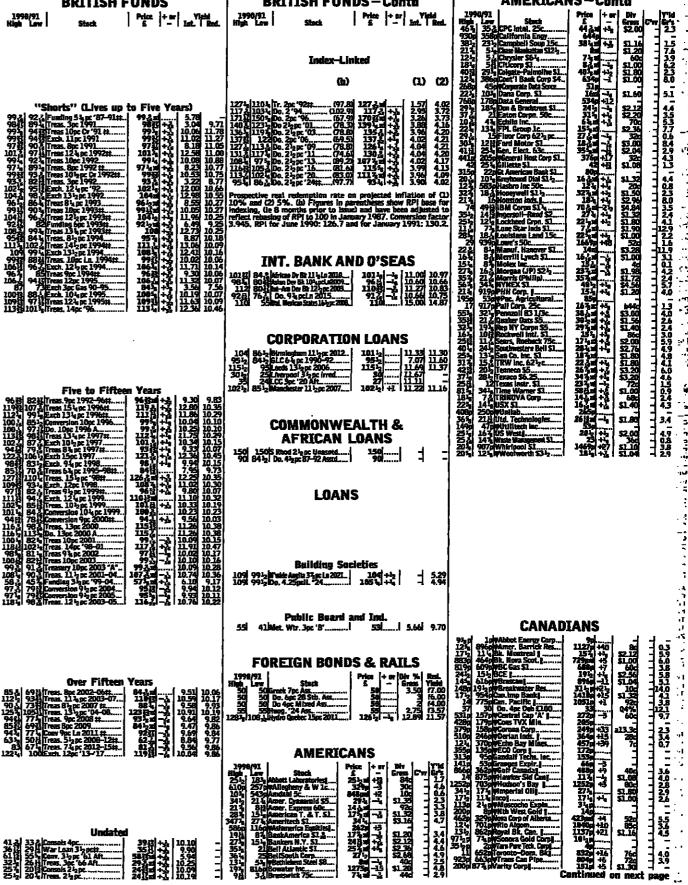
■ Mr Alexander D. Brunini has been appointed deputy managing director of ALBANY LIFE ASSURANCE CO. He is on a two-year secondment from parent company Metropolitan Life Insurance Co, New York.



■ TAYLOR WOODROW has appointed Ms Wendy
Lascombe (pictured) as head
of the group's Initiatives in
urban renewal, and as chief
executive of St Katharine by the Tower. She succeeds Mr Jack Wolkind who becomes chairman of the London World

#### LONDON SHARE SERVICE

**BRITISH FUNDS - Contd** 



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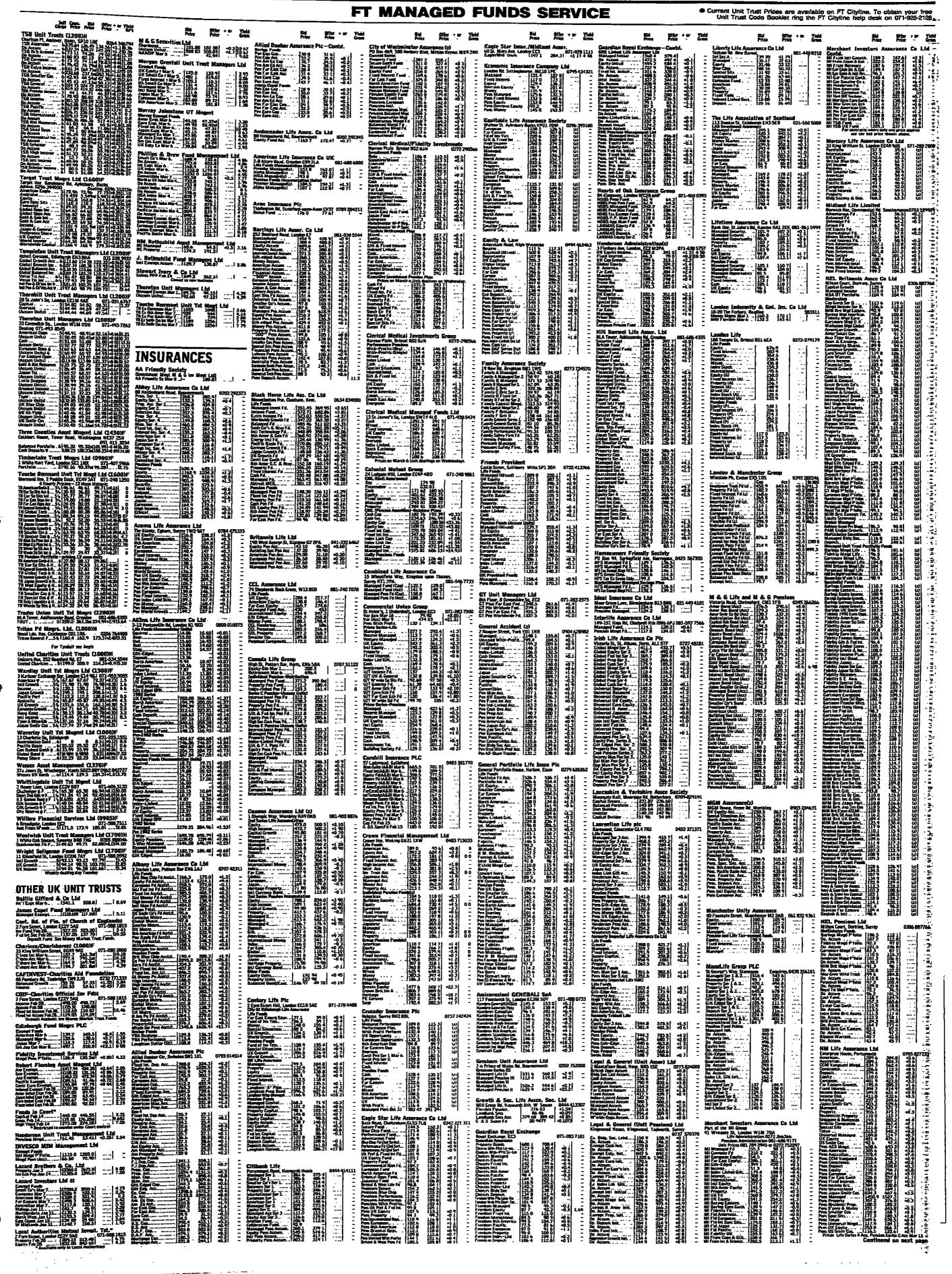
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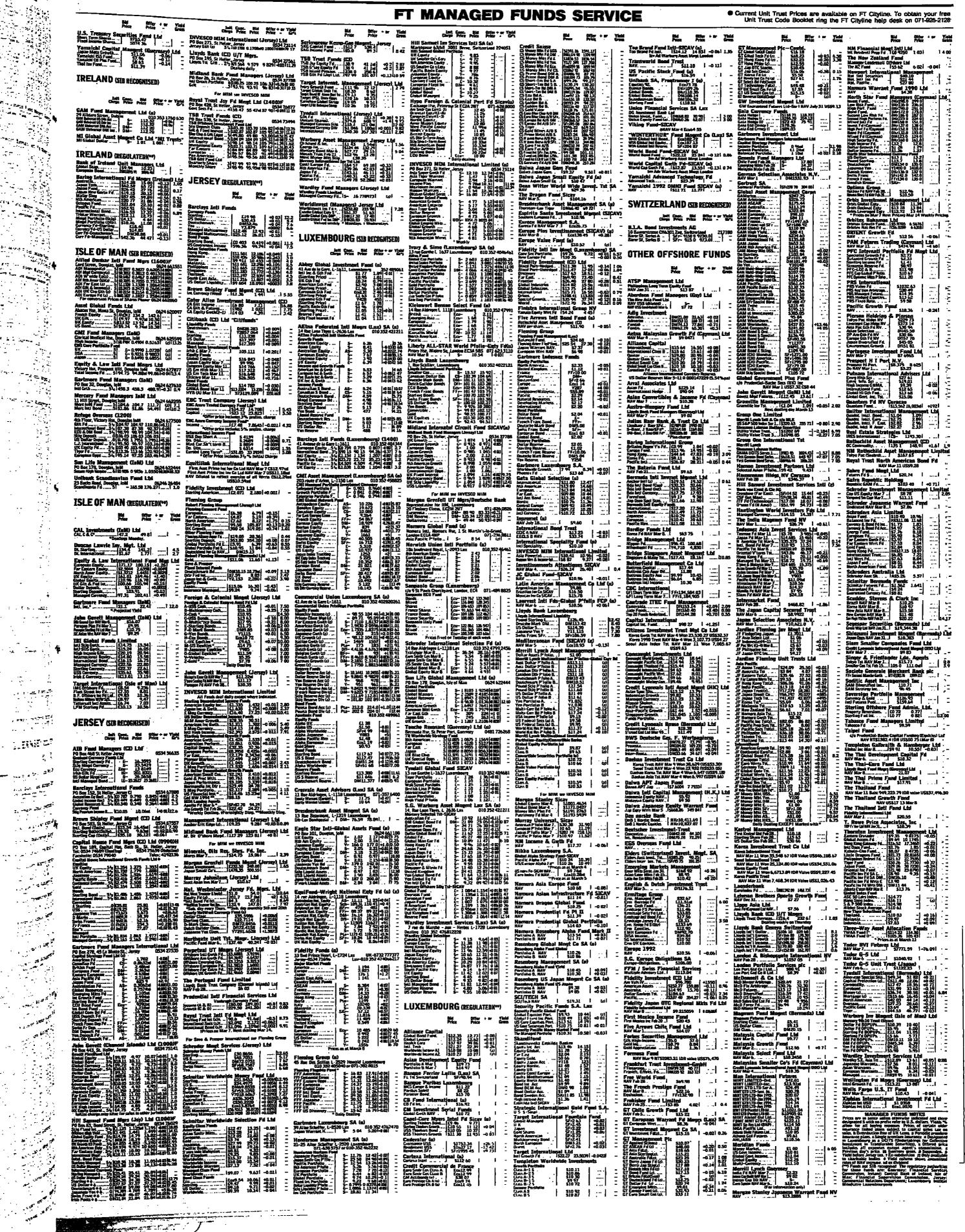
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Service Control of



## CURRENCIES, MONEY AND CAPITAL MARKETS

OREIGN EXCHANGES

# Central banks try to cap dollar

O-ORDINATED CENTRAL ank intervention did little to and a sterday. One month ago the sile all siles are cord tradworld og low of DM1.4430 and when Assertation he German Bundesbank inter-

mo around the DM1.5800 level. USE There were further rounds of their ntervention involving Eurobridge an central banks, with the 
charter is Federal Reserve also selling Astracis rederal Reserve also selling industrials when the New York and in arket opened. The Fed was considered to have sold its current ency at around DM1.5760, but seems the dollar soon surged back up, testab rompting further Fed interfedingention at DM1.5790

and in rention at DM1.5790.

In all At the London close the dol-Pacific ar was only slightly below its Poper arlier Tokyo finishing levels subtraction DM1.5840 and Y138.05 World 1. Acordiespite the action of central away ranks. There was no sign of Emeritirect intervention by the formula of Lance in Malays the Associated intervention by the Associated in Tokyo, but its belief reported buying of yen in the first against the dollar later in London in alon by the Bank of England on feet behalf of the Japanese central

bank.									
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OTHER CURRENCIES									
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r Argentina ir Anstralia ir Anstralia ir Brazil ir Finland ir Mexico ir Mex	2.4210 420.424 7.0220 312.70 14.4540 124 1335.90 5.0730	421.022 7.0355 317.70 14.4675 20 1357.45 A 60.19 5.0810	226. 3.7.7. 7.7. 2.7.	400 850 935 65. 2.00 7.00 7.735 7.490 7.465 7.10	226.60 3.7880 171.70				
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MONEY MARKETS

INTEREST RATES continued to slide on the London money

on March 19.

London rates slide Day-to-day credit was in more comfortable supply than of late on the money market, but the Bank of England attempted to dampen any euphoria by not offering to buy bills and not supplying enough assistance to take out the full traderlying shortage. market yesterday, despite a signal from the Bank of England that an early cut in bank base rates would not be

The market is pushing hard assistance of the supplied by leave to the discount houses in the authorities said that help would only be supplied by leave to the discount houses in for lower rates and expects to be rewarded around the time of next week's budget, but on the last two working days the authorities have indicated cauloans to the discount houses in the afternoon. The shortage was revised to £300m, but the central bank lent only £45m to authorities have inducate that tion by lending funds at the existing base rate of 13 per cent. These facilities will still be outstanding after the budget the market at 13 per cent for 14

liquidity.

In Frankfurt call money was

In Frankfurt call money was steady at 8.75 per cent. Trading was quiet, with the domestic money market showing no reaction to news of intervention by the Bundesbank to defend the D.Mark

An injection of funds to

offset an expiring securities

repurchase agreement is scheduled for this week. The Bundesbank is expected to

announce a fixed rate tender for one-month money at an unchanged 8.50 per cent.

days.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained 2566m, UK clearing bank base looding rate 13 per cent from February 27, 1991 with exchequer transactions absorbing £210m. These outweighed a fall in the note circulation adding £575m to

Three-month interbank fell to 12%-12% from 12%-12% per cent, while 12-month money declined to 11%-11% from

11%-11% per cent.
The optimistic mood was also illustrated by short sterling futures on Liffe. March will be delivered one day after the budget and at yesterday's price discounted a three-month interbank rate of 12% per cent at that time. It rose to 87.75 from 87.63. The price of the most active month of June advanced to 88.87 from 88.79, pointing towards a cash three-month rate of 11% per cent at delivery.

SFr1.3705 from SFr1.3640; and to FFr5.3890 from FFr5.3250. On Bank of England figures the dollar's index rose to 63.2 from 62.8.

Traders remained enthusias-Traders remained enthusiastic about the dollar after its strong performance on Friday following disappointing US employment data and an apparent easing of the Fed's monetary stance. The market sees US interest rates as nearing a low in the present economic cycle and expects a US recovery from recession now that the Gulf war is over.

This contrasts with the situation in Germany, where the problems of unification continue to weigh on the economy, while there is growing concernabout economic collapse and political unrest in the Soviet

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EMS EUROPEAN CURRENCY UNIT RATES									
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POUI	ND SPOT	FORWAR	D AGAIN	ST 1	HE	POU	ND		
Mar 11	Day's spread	Clase	One mosth	på	mos	ths	5.59		
US	1.0920 - 1.1080 2.9200 - 2.9310 252.70 - 255.05 181.35 - 182.50 2181.30 - 2192.20	1.8505 - 1.8515 2.1395 - 2.1405 3.2900 - 3.3000 60.00 - 60.10 11.1975 - 11.2070 2.9200 - 2.9250 252.70 - 253.70 181.75 - 182.05 2182.25 - 2183.25 11.3825 - 11.3925 9.9225 - 9.625	1.02-1.01.cpm 0.9-4.0.52cpm 12-1.cpm 20-1.7cpm 21-2-2-cpm 6.22-0.13cpm 11-3-3-ppm 21-29-cds 22p-3-2 2-13-3-cpm 31-3-cpm	658 3.11 3.87 2.48 1.91 4.11 -0.55 2.17 3.69	1.42-24 61 0.57-23 10	2.57pm 1.28pm 1.23pm 1.23pm 1.53pm 1.53pm 1.53pm 1.53pm 1.2dds 1.2dds 1.2dds 1.2dds 1.2dds 1.2dds	252 3.005 1.69 3.025 1.727 1.51 2.642 1.542 1.542		

Japan Austria Switzerland .	255 55 - 256.85 20 4800 - 20.6200 2.5325 - 2.5575	9 7525 - 7,7825 10,7550 - 10,7650 255,00 - 256,00 20,4800 - 20,5100 2,5325 - 2,5425 1,4190 - 1,4200 e end of London tradi	%-Secretors 1-%-ypen 75%-6-%-copm 11%%-copm 0.46-0-41cpm	0.84 4.40 4.10 4.73 3.68	1%-7gm 2%-25gm 17%-155gm 21,-25gm 1,03-0 %gm 4,57-4,52cpm , 12	3 91 3 17 3 64 2 80
7.56-7.46pm	AR SPOT	FORWAR	D AGAIN		HE DOL	AR
Mar 11	Day's spread	Close	Ose month	P.A.	months 2.60-2,57pm	5.59
UKY	136.50 - 137.05 97.60 - 98.95 1171 - 1184.50 6.1260 - 6.1820 5.3420 - 5.3990 5.7430 - 5.8430 137.40 - 138.65 11.0365 - 11.150 1.3540 - 1.3820	18505 - 1.8515 1.6965 - 1.6575 1.1550 - 1.1560 1.7800 - 1.7810 2.40 - 32.59 6.0500 - 6.0550 1.5790 - 1.5900 1.56.55 - 136.55 98.20 - 98.30 1179.00 - 1179.5 5.3775 - 5.3825 5.3775 - 5.3825 1.3776 - 1.3045 1.37700 - 1.3710 1.3700 - 1.3710	2.65-2.40cms 1.30-1.35cds 2.63-2.886s 0.24-0.25yds 2.40-2.80gmds 0.22-0.25cpm 0.34-0.32cm	-4.34 -2.96 -5.67 -2.17 -2.82 2.06 3.04	1 65-1 25pm 0.87-9 26lb 1.08-1 13db 19 00-23 00db 5.10-5.70db 0.99-1 02db 255-275db 176-183db 16.50-17-50db 6.05-6.55db 3.66-3.74db 7.30-7.75db 0.60-0.80db 0.60-0.80db 0.60-0.90db	3.79 -3.19 -2.48 -2.57 -2.57 -2.57 -7.31 -5.18 -1.662 -1.82 -2.85

Mar 11	Short			1.2975 - 1.3000 1.3005								
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Dollar  Dollar  Dollar  Dollar  State Guilder  riss Franc  Hark  each Franc  plan Ura  ciglan Franc  parish Krune	134 - 13 64 - 6 94 - 94 94 - 94 84 - 84 94 - 94 13 - 11 84 - 8 102 - 104 64 - 64	1 63 64	12% - 12% 648 - 649 94 - 849 84 - 849 94 - 914 12% - 12% 91 - 814 10% - 104 648 - 648	124 - 124 64 - 64 94 - 81 94 - 81 94 - 81 94 - 94 124 - 94 84 - 84 104 - 104 64 - 104	117 - 114 69 - 69 91 - 9 61 - 84 94 - 85 94 - 91 94 - 91 74 - 11 104 - 104 65 - 64	115 - 115 7 - 65 95 - 95 95 - 76 95 - 76 95 - 86 95 - 95 95 - 95 122 - 75 102 - 75 102 - 75						
ong term Eurodollars ears 84,-84, per cent				S RAT		two days' notice.						

		EX	CHA	NGE	CRO	<u> 55 F</u>	ATE	<u> </u>		
Mar 11		5	DM	Yes	F Fr.	S Fr.	H FL	Ura	C S	B Fr.
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F Fr. S Fr.	1.004	1.859 0.729	2.935 1.152	256.6 100.7	10. 3.924	2.549 1	3.309 1.298	2192 860.1	2.149 0.843	69.3 27.6
H FI.	0.303 0.458	0.562 0.848	0.887 1.339	77.54 117.0	3.022 4.562	0.770 1.163	1.509	662.5 1000.	0.649	18.2 27.5
C S B Fr.	0.467 1.665	0.865	1.366 4,868	119.4 425.5	4.653 16.58	1 186 4.226	1.540 5.487	1020 3635	1 3.564	28 0 100

FT LONDON INTE	RBANK F	XING
(11 00 a.m. Mar.11) 3 months US dollars	é montis	US Dellars
hld 62 offer 6%	P44 675	affer 6%

The fixing rates are the aritimetic means rounded to the meanest one-statement, of the bid and off mouled to the market by five reference banks at 11,00 a m. each working day. The hanks are National do Paris and Morgan Germanty Frast. Bank of Tokyo, Destische Bank, Bangue Matlonal de Paris and Morgan Germanty Frast.

NEW YORK		ONE		Bills and E	Sonds	
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Mar.11	Overnight	One Month	T≠0 Mo≠ths	Three Elembs	Str Mentils	Lowbard Intervention
Frankfurt. Pants	8.70-8 80 94-94 73-73 905-9-20 84-82 133-133 8.75-8 12 103-103	8.75-8.90 9.4-9.4 81-8.4 8.95-9.05 8.1-8.4 12-13-4 91-94 10-4-11	8.60-8.95 9.19.1 197-11	8 85-9.00 94-94 84-84 8-9-9.07 711-84 123-134 94-94 1011-1012	890-9.05 92-92 : : 10%-10%	9.00 9.25

LONDON MONEY RATES								
Mar 11	Overnight.	7 days notice	One Month	Three Months	Six Months	Aest.		
nterbank Offer sterbank Bid Ler lind CDs ceal Anthority Dess scal Anthority Bends biscount Mit. Dess impany Deposits linance House Deposits ressury Bills (Buy) lank Bills (Buy) lank Bills (Buy) Jollar CDs.	[ =	131, 12%	124 125 124 124 124 121 121 121 121 121 121 121	125 127 127 127 127 127 127 127 127 127 127	113 113 113 113 113 113 113 113 113 113	115 115 115 115 115 115 115 115 115 115		
DR Linked Dep. Offer . DR Linked Dep. Bid CU Linked Dep. Offer		=	85 91 91	81s 81s 91s 92s	84 84 95 95	6 92 81 <sub>4</sub> 81 <sub>9</sub> 91 <sub>2</sub> 91 <sub>8</sub>		

Treasury Bills (scil); one-mosth 12 å, per cent; three months 11 å, per cent; six months 11 å, per cent; three months 12 å, per cent; per cent; per cent; three months 12 å, per cent; three months 12 å, per cent; three months 12 å, per cent; per cent; per cent; three months 12 å, per cent; three months 12 å, per cent; per cent; per cent; three months 12 å, per cent; per cent; per cent; three months 12 å, per cent; three

FINANCIAL FUTURES AND OPTIONS

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TAILAN TO	\$50,000	LATES of 1	77.				Cally-set		Police	er Denie
cap dollar	Suritor Prisor 89 90		tiemens Sep 4-29 3-50	Puts-set Jun 0-26 0-41	tilements Sep 1-03 1-24	Strike Price 91 92	Jun 3-62 3-13 2-32	5e∌ 4-07 3-30	.lan 0-36 0-51 1.06	54 1-1 1-4 2-0
Interest rates in Zurich have climbed since the Swiss National Bank drained liquid	91 92 93 94	2-12 1-38 1-09 0-51	3-11 2-40 2-09 1-46	0-62 1-24 1-59 2-37	1-49 2-14 2-47 3-20	93 94 95 96 97	156 1-21 0-58 0-39	2-58 2-25 1-60 1-36 1-15	1.30 1.59 2.32 3.13 3.63	2.3 3.0 3.4 4.2
ity last week. The Swiss	95 96	0-34 0-24	1-24 1-05	3-20 4-10	3-62 4-43 355	<b>98</b>	0-25	0-62 Mai, Calle	O Pars C	5-( 1
the Swiss franc yesterday and	Prerious	d volume t day's open i			7607	Previous 6	MOOUTLA	UL LEUIS I		
tary policy and uncertainties surrounding the D-Mark	LIFFE E	UROMARK eints of 10	OPTIONS 10%			nzzyw i	epsts at 1	2076		gett lett
DM1.1525 from DM1.1460.	Surface Price 9000 9025	Calls-6 Mar 0 94 0 69	etilements Jun 1 09 0.85	Puts-9 Mar 0 0	Jun 0 01 0.02 0.04	Strike Price 9250 9275 9300	Calls-98 Mar 0.91 0.66 0.41	(ulements Jun 0,91 0 68 0.46	Mar 0 0	0.0
other European currencies against the dollar, but also had a slightly softer tone overall.	9050 9075 9100 9125 9150	0.44 0.20 0.02 0.01 0.01	0.62 0.41 0.25 0.13 0.07	0.01 0.08 0.32 0.56	0.08 0 17 0.30 0 49	9325 9350 9375 9400 9425	0.17 0.03 0.01 0	0.27 0.14 0.07 0.02 0.01	0 01 9.12 0.35 0.55 0.84	9
Dealers noted intervention by the Bank of England as the pound slid to a low of \$1.8490.	9175 Estenat	ed volume o	ē 04 total, Call Het Calls 2	0.81 s 25 Puts 25976 Puts	0,71. 340 521316	Estimate Previous	ed volume ' day's open	total, Cal not. Calls	6 183 Pi 3214 Pat	rts 10 s 2677
Sterling finished slightly above this level, losing 2.10 cents on the day to close at \$1.8510. The	LON	DON (L		n T		CHIC	EASILEY E	CONTRACT	BT) 8%	
pound also declined to	£38,04	70 372sads 0	120876 158 H	igh (	.cm Prer -27 92-00	\$198,0 Mar	9	3125 5-12	High 95-13	(ow 94-23 93-31
FF19.9575 from FF19.9675, and to SF12.5375 from SF12.5525,	Jun	91. 92. ated volume	07 92. . 13≤73 /2	20 92 84548	.65 <b>92-1</b> 5	Jen Seo Dec	3	3-26 3-05	94-21 93-27 93-05 92-18	92-08 92-23 92-17
Y255.00. Its index fell 0.2 to	) Previo	EASURY I		217.57.0	m 	Mar Jun Sep Dec	•	92-03	92-63 91-07	9 <u>1-21</u> 91-07
93.4.	\$100,	909 32mb	of 100%			Mar.			-	:

SWISS FRANC COLOR SFr 125,989 \$ per SFr

21-25pm 391

90.93 91.07 91.30 91.38 91.51 91.70 Estimated volume 13036 (20155) Previous day's open hat, 101432 (100256) 70.57 90.83 90.93 91.13 High Low 90.60 90.60 90.85 90.77 Estimated volume 134 (303) Previous day's open let. 2980 (2910)

Estimated volume 6905 (8343) Previous day's opts let. 31095 (31154) EURO SWISS FRANC SFR lm points of 100%

High 91.70 92.15 92.56 92.74 **POUND - DOLLAR** 

FT FOREIGN EXCHANGE RATES 1-mih 3-mih 6-mik 12-mih 1.8408 1.8252 1.8056 1.7759 THE STEEL ING SE HER S

ared rates for \$10m

Mat Br. of Kourait . Heary Australian
 B & C Merchant Bank ....
 Bank of Baroda Bank of Ireland
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First National Bank Pic.
Robert Fleming & Co. ...
Robert Fraser & Pters. ...
Glebauts.
Glebauts Mahon ...... Bank of India ..... Bank of Scotland Hambrus Bask Hampshire Trust Plc ..... Heritable & Gen by Bask . Basque Belge Ltd ...... Barclays Bask ....... Benchmark Bask ..... Charterhouse Bank .....
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Trade classification: Division 6
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Name of person appointing the ed Name of person appointing the entire receiver(s): Berdays Benk Pic

noe Party Richards, Anthony Rays Houghton Administrative Roceivor/John Administr Office holder note) 2480 & 1882 Address: Touche Rose & Go., 85/57, High Holborn, London WC1V &DX

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MONEY MARKET FUNDS **Money Market** 

\_|1198 **438**| 1131

desiale Bank PLC

Trust Funds 얪꾪

Money Market **Bank Accounts** 

0.03 0.10 0.28 0.51 0.75 1.00

10 YEAR 16% INSTIDUAL FRENCH BOND (MATIF) FUTURES

LIFFE BUNG FUTURES OFTIONS BM258,000 points of 198%

2.45 2.45 2.09 1.77 1.21 0.98 0.79 0.62

95-06 94-14 93-02 93-02 92-16 92-00 91-17 91-04

94.19 93.98 93.53

Close 105.48 105.06 106.24 OPTION ON LONG-TERM FRENCH BOND CHATTY Pets Sept. 0.41 N/A 17,334 19,07 -0.02 entrarre 12.79). Total Open Li

CAC-40 FUTURES QUATTED Sheek index BASE LENDING RATES Adam & Company ...... Affied Trust Bank ...... AlB Bank .....

Members of British Merchant Banking & Securities Houses Association.

**CROSSWORD** 

No.7,491 set by DANTE

**ACROSS** 1 Not the first time (6)

4 Death by hangings (8)
9 My dear, it can be quite unpractical (6)
10 Dirty novel distributed in a furtive way (8)

nruve way (8)

11 Big fellows I beat in the back-street (6)

12 He renders an account (8)

13 A top holiday centre (3)

14 Bounds within which wines are stored (6) 17 How time flies! (7)

21 Where the Scotsman gets a little company (6)
25 No liquor served, but wine may be (3) 26 Runs riot after the beak leaves (8) 27 Rush upon it and revise

once more (2-4) 28 Important person seen at the fair (3,5)
29 Fishes in shallow waters (6)
30 Cutting off a lady on a tele-

phone call (8)
31 Anthea may be the personification of wisdom (6) DOWN

1 Drug could have bearing on

the case (8)

2 Old Sally Brown (8)

3 Propose that the main difference should be in money (8)

5 Take articles from a maga-

zine? (6) 6 A number tucked into a bird in the inn (6) 7 Light in it, for example, goes out (6) 8 New year on board ship for

**JOTTER PAD** 

detective writer (6).

12 Young crabs? (7)

15 Cunning Shakespearean character (3)

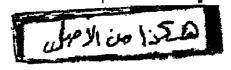
character (3)
16 He's a lot on edge (3)
18 A bit like West Ham, nothing special (8)
19 Individually produced, the servant said (8)
20 Could be another's fishing ground (5,3)
22 Examines surgical instruments (6)

ments (6) 23 Frenchman who couldn't adapt to a new regime? (6) 24 Get together and tuck in (6)

25 Lower form emend a composition (6)

Solution to Puzzle No.7,490

PIRATE ALTENATE
A O O E P A N
SHANTY MARIGOUD
T D E T O D U U
I MSOMNIA CENSOR
L I S T A U E E
L OGO BARGAIN
E N C N R C B C
MONITOR WEAR
D M N C U S W I
E OU I TY SHAPPING
ANIMATOR CREDIT



14

AUSTRIA			W	ORLD STO	CK MARKETS
March 11 Set		GERMANY (continued) March 11 Dec. + 45	NETHERLANDS	SWEDEN (coet/med)	- AANARA
Austrian Airlines 3,283 -25 Creditanstaft 3,284 -60 EA General 4,900 -25 Jengbunzlauer 9,700 +40 Laenderbank 1,340 +20 OeMv 9,100 -70 Perlmoser Zement 1,535 -10 Reininghaus Brue 2,100 +50 Steyr Dairnier 4,17 Veltsche Magnesit 790 -27 Verband (Br) A 542 -9 Wiesterberger 5,800 -30  BELGRUM/LUXENGOUPE	GGP 608 -10 CM 8 Partners 1,169 -15	March 11   Dm. + dr -	March 11   Fis. + ar -     AB Name Holding	March 11   Kroner, + or -	TORONTO   Sales Stack   High Low Close Chag   Sales Stack   High
March 11   Frs. + ev -     ACEC-Union Min   2,905   -30     Arbed   4,150   +140     Bil   2875   +125     Bank fett a Lux   12,450   -50     Barco   1,412   -20     Barco   1,412   -20     Barco   1,412   -20     Barco   5,430   +140     Cohern   7,940   +100     Cohern   7,	Doctor de France   4700   -4	Committee   Comm	Folker 30.60 -0.50 Carrema 93 80 -1 Gartema 93 80 -1 Gartema 93 80 -1 Heinchen 149 Holining Bettan 205 -5 Hoogovers 53 80 Hunter Douglas 68 40 30 -1 HC Calland 54 70 -0.30 Int Nederland 47.50 +0.20 Int Mueller 81 1 KLM 26.60 -1.80 KNP 49.30 +0.30 Kempen 12.40 -1.80 KNP 49.30 +0.30 Kempen 12.40 -0.30 Hediloya 15.19 0 -1.40 Huddered-Ten 86 -0.50 Nutricial Ver Bedr 124.80 -0.20 Cev V Grint 47.30 -1.40 Onneteren (Van) 43.10 -1.40 Pathoed 156.53 -1.40 Onneteren (Van) 43.10 -0.10 Pathoed 156.53 -0.50 Robinson 57 Robinson 97 Robinson 97 Robinson 42 10 -0.30 Robinson 42 10 -0.30 Robinson 57 Robinson 42 10 -0.30	SWITZERLAND  SWITZERLAND  Frz. + sr -  Adia Inti (8r)	22200 Echa Say M 510 5 8 7 8 7 8 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Cockerill Priv 177 2 Colruyt 3 380 60 Delhalze Fis Llom 6 870 60 Delhalze Fis Llom 6 870 920 Electrabel 4,870 30 Electrabel 4,870 30 Electrabel 4,790 30 Electrabel 4,790 30 Electrabel AFV 4,790 30 Electrabel AFV 3,060 20 Fabrique Nat 125 19 GBL AFV 1 3,775 73 GBB Group AFV 1,255 25 GBL AFV 1 3,775 25 GBL AFV 1 3,775 25 GBL GROUP 1,240 12 GECHEM AFV 780 2 GECHEM AFV 7,900 2 GENERI BANQUE 1,2400 100 Kredletthank 4,100 45 Kredletthank 4,100 45 Kredletthank 12,400 15 Powerlin 12,500 25 Powerlin 12,500 25 Powerlin 12,500 35 Powerlin 12,500 35 Soc Gen Belge 4,710 30 Soc Gen Belge 4,710 30 Soc Gen Belge 2,395 5 Soc Gen Belge 2,495 5 Soc Gen Belge 12,000 -50 Solvay 13,400 15	Havas 538 -17 imetal 280 -20 imm de France 1,212 -20 imm de France 1,212 -20 immob Phenix 146,50 -0,70 industrielle 5,340 -160 interball 472 -160 interball 2,251 +1 LVMH 2,352 -89	Lufthansa	KLM 26.60 -1.80 KNP 49.30 -40.30 Kmpes 12.40 -0.30 Kempes 12.40 -0.30 Kempes 12.40 -0.30 Kempes 12.40 -0.30 Nediloyd 51.90 -1.40 Nijverd-Ten Cate 86 -0.50 Nutricla Ver Bedr 124.80 -0.20 Occ V Grist 47.30 -1.40 Omsteren (Vas) 43.10 -0.10 Pakhoed 186.50 -2.50 Philips 27.10 -0.40 PolyGram 35.30 -0.30 Robero 98.70 -0.30 Robero 98.70 -0.30 Rodamco 57 Rodamco 57 Rodamco 94.70 -0.30 Rorento 63.10 -0.10 Unillerer 154.50 -0.20 Unillerer 154.50 -0.20 Unillerer 154.50 -0.20 Wetsanen 73.30 -0.20 Wolters Kluwer 53.50 -0.20 Wolters Kluwer 53.50 -0.20	Adda Ptg Cts. 85 -9 Alessisse Lonza 1,125 -5 Alessisse Ptg Cts. 100,50 -1,50 Baloke Ptg 2,220 -20 Berom Berer (Br) 4,880 -1,00 Brom Bower (Br) 1,755 -1,5 Ctha Getg (Br) 2,610 -40 Ctha Getg (Reg) 2,610 -40 Ctha Getg (Reg) 2,610 -40 Ctha Getg (Reg) 2,610 -20 Elektrowaatt 3,090 -20 Elektrowaatt 3,090 -20 Elektrowaatt 3,090 -20 Elektrowaatt 3,090 -20 Fischer (Geo) 1,630 -25 Fischer Ptg 267 -5 Forbo 1,630 -25 Fischer Ptg 267 -5 Forbo 1,640 -10 Heiderik (Br) 5,250 -100 Jelmoli Ptg Cts 290 -20 MBron (Reg) 400 +20 MBron (Reg) 400 +20 Motor-Columbus 1,600 -20 Nestle (Reg) 8,100 -40 Oer-Bachtrie 510 -30 Paryesa Hid 1,220 +20	5770 Brumoor \$17\$, 17\$, 17\$, 17\$, 17\$, 17\$, 17\$, 17\$
Tessenderio	Locafrance 477 -23 Lyon Earx Deme: 601 -14 Matra 282 -8 Merilin-Gerin 538 -12 Michelte B 90 -2 Mosilinex 104 -0.40 Mavigation Mixte 1,400 -39 Nord Est 146,80 -1.70 Nouv Galeries 830 -48 OFF Locafrance 181 -4 Paribas 516 -21 Orsan 181 -4 Paribas 516 -21 Paribas 1,375 -15	PWA   288   -6   Philips Komman   258   -6   Philips Komman   307   -10   Prevsing   299   290   250	Alter A Free	Less Hold (Br) 1,420 +10 Less Hold (Br) 1,420 +10 Less Hold (Br) 2,25 +5 Mag Globus Pro 270 -20 Mitron (Rept) 460 +20 Mitron (Rept) 460 +20 Mitron (Rept) 460 -20 Mestic (Rept) 8,150 -40 Mestic (Rept) 8,00 -40 Mestic (Rept) 11,300 -30 Parquest Hild 1,20 +20 Pirelli 415 -10 Richerhort 10,000 +150 Roche (Br) 7,630 -20 Sandoz (Br) 11,300 +225 Sandoz (Re) 11,300 +225 Sandoz (Re) 5,480 -20 Schindler (Br) 5,480 -20 Schindler (Br) 5,480 -20 Schindler (Br) 5,480 -25 Sarvel Rance (Br) 7,720 +40 Sarles Bank (Rr) 295 -12 Swiss Bank (Rr) 295 -12 Swiss Bank (Br) 255 -12 Swiss Bank (Br) 255 -12 Swiss Reins Ptg 581 -5 Swiss Keins Ptg 581 -5 Union Bank Rr 3,430 -50 Union Bank Rr 3,430 -50 Union Bank Rr 3,430 -50 Union Bank Rr 3,345 -50 Union Hell Prior 757 -18	37800 CAE Ind 383 81 61 -1 14100 HedeonaBay \$2712 27 27 27 2 14 88000 Power Corp. \$775 17 75 17 17 17 17 17 17 17 17 17 17 17 17 17
March 11 Kr + er - Baitica Holding Beg 874 +4 Carlsberg A 1 600	Perrier 1,430 -36 Pengeot 535 -13 Pinault 359 -11 Pollet 546 +10 Printemps (Au) 689 -21	Viag	Suga Pet B Free 108 -5 Storebrand Free 122 +2 Storil B 146 Unitor Ships Sv 98.50 Vard AS A 88.50 -3.50	Swiss Bank (Br) 295 -12   Swiss Bank Ptg 263 -10   Swiss Reinsurance 3,300 -10   Swiss Reinsurance 13,300 -10	INDICES
Carlsberg A 1600 D/S 1912 A 97,900 +100 Desireco 849 -1 Des Oamske Bask 322 East Asiatic 189 -5 FLS ind 8 944 +5 Gen Store Nord 820 -20 Hafinia Ionest A 725 -26 SS Intl Serv B 664 +6 Jyske Bank Reg 385 +2 Laeritzen (J) 8 1,550 +10 NKT A/S 377 -2 Move Nord 8 386 +3 Sophas Berend B 1,560 +10 Superfos 4,790 +20 Top/Dammark 1,050 -20	Person Rearral   1,165     Person Rearral   1,430   -36     Pengeot   535   -13     Pinantl   359   -11     Politt   546   +10     Printemps (Au)   569   -21     Promodes   2,135   +25     Radiotacha   365   +6     Redoute   3,500     Rousel-Uclaf   1,900   +38     Sill C   539   -2     Sagem   1,499   -46     Saint Gobala   1,400   -40     Sanoti   840   -14     Schrieder   741   -14     Sch SA   1,432   -48     Sefimeg   435,60   -4,10     Sinco   532   -3     Sinco   532   -3	TTALY  March 11	Alba (Corp Fin)	Series Reinsurance 3 500 -10 Series Reinsurance 3 500 -10 Series Reins Pig 582 -5 Series Voltistè 1 365 -15 Union Bank Pig 1 36, 50 -1 Winterthur 3, 90 -60 Winterthur Pig 737 -18 Zurich lus 4, 430 -10 Zerich lus Ptg 2, 150 -10	MEW YORK   DOW JONES Mar. Mar. Mar. Mar. Mar. Mar. Mar. Mar.
ToeDammark 1.050 -20 Unidanmark A 273 -2  FIRLAMD  March 11 Mika + er -  Amer 65 +1.50 Cultor 54.10al -3.90 Enso R 15.70 -0.80 Huttamaki i Free 108 +2.20 Kore 510al +10 Kymnene 76 -2.50 Metra B Free 99 -2 Rockia Pref Free 93 +2 Pobloia B Free 98 -12 Rockie Kree 96 -12 Rockie Kree 96 -12 Rockie Kree 96 -12	Skis Rossignol 705 -15 Sci Sessignol 705 -15 Sci Sessignol 705 -15 Sci Sessignol 705 -15 Sci Sessignol 705 -15 Sommer-Ailibert 1,570 -80 Spac (Fin de) 325 -11 Taittinger 4,000 -50 Thomson C S F 144,20 -5,80 Total Fr Petro B 708 -9 UAP 579 -8 UAP 579 -8 UFB Locaball 279 44 Uniball 745 -1 Union Inumob Fr 597 -3 Valeo 446 -12,50 Vallourec 326,80 -3,30	Caffaro Spa	Banesto 4060 +160 CEPSA 2.050 +85 Carteros Metal 6.550 +270 Dragados 2.885 +20 Dragados 2.885 +20 Electra Viespo 3.175 +15 Endesa (Br) 2.430 +15 Errors 1.190 +140 Fessa 786 +6 Hidroel Cantabr 1.875 -10 Hidrola 541 +16 Berduero 714 +2 Kolpe 3.400 +25 Magrice 5.960 +330 Metal Duro-Felg 1.720 +195 Metrovacesa 5.400 +100 Portland Vald 19,650 +350 Repsol 2,605 +10 SNIACE 347 +17 Sarrio 913 +53 Sevillana Elec 581 -4	March 11   Rand   + ar -     AECI	## AND POOR'S  STANDARD AND PO
FRANCE  March 11	GERMANY  Rarch 11 Byr. + er -  AEG 210 -4.80  AG Ind & Verk 805 -22  Aaches Mich Greg 789 -1  Allianz AG 2345 -80  Altansa Ind 530.20 -19.80  Asto 7781 -4  Asto Prf 715 +6  GASF 241.50 -4.90  Badesmerk 225 -5  Bayer 1970 375 -5  Bayer 1970 3	Italicement	Tabacalera A 4,600 +5 Telefronica 958 +9 Tador 1,215 +5 Unios Fenosa 579 -1 Unios Penosa 579 -1 Unios Penosa 579 +220 Urolts Ser 2 1,565 Vallehermoso 2,970 +10  SWEBEN Blanch 11 Kroser. + sr - AGA B Free 295 -5 Alfa-Laval S Free 295 -5	Harricheesi	Mar. 1   Feb. 22   Feb. 15   year ago (approx.)   Hittle (16.5)e9)
BNP Cert low 320 -1 Bancaire Cic 538 -2 Begins Say Cert low 570 Beggrain 2,510 -34  JAPAN  March 11 Yea + br -  Ajnomoto 1,640 +10 Aethono Brake lod 890 -4  All Nippon Airags 1,440  Alps Electric 1,740 +20  Amada Co 1,250  Amada Cor 2,020	Berliner Kraft 115-50 -4.20 BHF Bank 427 -3 Bilfing Berg 838 -8	1,255   15   15   15   15   15   15   15	Assa B Free	Tiger Oats	AT & T 2,751,300 33 - \frac{1}{2}   State   2,047 2,038 2,064 30UTH AFRICA   108.0 108.0 1071.0 1367.0 (4/1) 971.0 (25/2)   Rebot 2,507,400 34 - \frac{1}{2}   Rises   769 740 890   55E 6oh (28/9/78) 3337.0 3284.0 3284.0 3284.0 3337.0 (4/1) 971.0 (25/2)   Rebot 2,500,600 24\frac{1}{2} + \frac{1}{2}   Falls   788 842 770   55E 6oh (28/9/78) 3337.0 3284.0 3284.0 3284.0 3337.0 (1/2) 2629.0 (16/1)   Rebot 2,402,600 24\frac{1}{2} + \frac{1}{2}   Inchanged 490 456 400   SOUTH KOREA************************************
Amano Corp 2,020	Kagome	Nippon Express 900 +20 Mippon Express 875 +15 Mispon Fire 875 +15 Mispon Fire 875 +15 Mispon Flow Mills 700 -10 Mippon Mills 895 +20 Mippon Mills 895 +20 Hippon Mining 658 +10 Mippon Mining 658 +1 Mippon Mining 658 +1 Mippon Mining 658 +1 Mippon Palint 824 +10 Hippon Palint 824 +10 Hippon Sarso 755 +20 Mippon Sarso 755 +20 Mippon Sarso 755 +20 Mippon Sarso 1,420 -10 Mippon Sharyo 1,420 -10 Mippon Sharyo 1,420 -10 Mippon Sharyo 94 -6 Nippon Sharyo	Tekken Constr 1,230 + 10 Tolkohlma Corp 200 + 110 Tolkohlma Corp 1,270 + 40 Tolkohlma Corp 201 + 40 Tolkohlma Corp 201 + 40 Tolkohlma Corp 201 - 100 Tolkohlma Elect Power 2,640 + 20 Tolkohlma Elect Power 2,640 + 20 Tolkohlma Corp 201 - 201 Tolkohlma Corp 201 - 201 Tolkohlma Corp 201 - 201 Tolkohlma 1,360 + 30 Tolkohlma 1,360 + 30 Tolkohlma 1,290 + 120 Tolkohlma 1,290 - 100 Tolkohlma 2,960 - 10	Pac/fic Duntop   5.28   -0.04   Pancontinental   1.48   +0.04   Passininco   1.53   +0.09   Placer Pacific   2.95   +0.15   Postelion   1.45   +0.05   Postelion   1.50   +0.07   Postelion   1.50   +0.04   +0.05   +	Metals & Minerals 3296.65 3277.50 3244.10 3294.18 5291.8 5273 2654.04 3571.53 3564.90 3571.53 46.73 3164.95 (15/11)  MORITREAL Purthalis 1877.20 1876.81 1894.27 1888.19 1894.27 1888.19 (15/23) 1686.89 (9/12)  Base values of Metals – 100 except NYSE All Common – 50; Standard and Power's – 107; and Montreal Powerfoil of 1/2 20 1876.81 1894.27 1894.27 1894.29 (16/12)
Canon	Kitkomaan   1.190   430   430   45	Nippoe Soda	Tokyo El Pwr 3,870 -20 Tokyo Electrum 3,670 +10 Tokyo Gas 641 -3 Tokyo Rape 1,210 -30 Tokyo Steel 3,900 +80 Tokyo Steel 3,900 +80 Tokyo Steel 1,690 +40 Tokyo Car 1,520 -10 Tokyo Corp 1,640 -10 Tokyo Loro 1,640 -10 Tokyo	Westers Missing 4.90 +0.05 Westfield Higg 3.35 +0.20 Westfield Higg 3.35 +0.20 Westfield Trust 1.191 +0.01 Westpac 3.90 -0.01 Westpac 3.90 -0.01 Weodside Pet 3.14 +0.08  #BONE KONE Marck 11 H.K.\$ + er - Annoy Props 4.10 -0.03 Rank East Asia 1.55 0 -0.10 Cathay Pacific 8.70 -0.05 Cathay Pacific 8.70 -0.05 Cheuny Kong 16 +0.20 Chisa Motor 25.60 -0.20 Cross Harbour 14.20 Core Harbour 14.20 Core Harbour 14.20 Core Harbour 14.20 Core Harbour 12 +0.10	TOKYO - Most Active Stocks  Monday 11 March 1991  Stocks Glosing Change Traded Prices on day Stocks Glosing Change Prices on day Stocks Glosing Change Traded Prices on day 11 41 Toshiba 91 Toshiba 9
Dalces Waters   900   -1	Kurta Usenical 606	Milto Desko	Toyo Coestruct. 840 435 Toyota Autana Leore 2,640 4150 Toyota Autana Leore 2,640 4150 Toyota Leore 1,200 437 Toyota Motor 1,200 420 Toyota Motor 1,930 410 Toyot Tire&Reb 827 426 Tsugami 817 45 UBE Inds 618 55 -9	Dailry Farm Intl. 12 +0.10 Evergo 2.52 +0.07 Gaoco 1.71 Hang Ling Den 7 Hang Seng Banik 28.60 -0.30 Har bour Cestre 8 Henderson Iand 10.70 +0.30 HK & China Gas 11.60 +0.20 HK & Staglet Batk 5.65 at	Storno Metal 18.6 91 +1 Traded Prices on day 19.5 11.4 11.1 150 0 Talkeda Chen 28.5 14.0 +0 Nopen Oil 10.6 150 +16
Denny 3 January	Long Term Credit	URO   Therm   1,000   100	Victor (JVC)	HK Telecomms. 7.35  Hopewell Hidgs. 3.90 -0.02  Hutchison Wga. 13.90 +0.10  Hysan Dev. 13.90 +0.15  Jardine Math. 3.70  Jardine Math. 3.70  Jardine Strategic. 17.40 +0.20  Kowloon Motor. 7.80 -0.30  Mandarin Orlent. 5.25  New World Dev. 9.30  Straty Dev. 4. 8,40	INTERNATIONAL
Gaidten	Missawa Home	Satizma Bank 1,130 Sander 901 -16 Sankyo 2,620 +20 Santyo 2,620 +20 Santyo 4,600 +20 Santyo 4,600 +20 Santyo 4,600 +20 Santyo 5,100 +100 Santyo 6,100 +100 Santyo 6,100 +100 Santyo Electric 663 +6 Santyo Electric 663 +6 Santyo Electric 664 +19 Septo Transport 2,2400 -10 Selto Transport 2,400 -10 Selto Transport 2,400 -10 Selto Transport 1,500 -10 Selto Transport 1,500 -10 Selto Electric 6,810% -120 Sharp 1,510 +20 Saltota Electric 6,810% -120 Sharp 1,630 +10 Sharp 1,	Zexel Corp 756 +4	What Holdings 9.55 +0.05 Wing On Co 9.15 Wing On Co 9.15 Wingor ind 8.65 +0.10 World half 5.15 9 MALAYSIA March 11 MYR + er -	STEEL
Gueze	hitisan May & San	Settsa Corp 959 +43 Seten-Eleven 6,810st -120 Stern-Eleven 6,810st -120 Starp 1,510 +20 Starbis Elect Per 2,580 +50 Shimiza Corp 1,630 +10 Shim-Etsa Chem 1,630 +10 Shore Shim-Indian 855 -15 Showa Berina 545 +15 Showa Berina 545 +15 Showa Elec Wire 833 +5 Showa Shell Set 1,380 -10 Showa Shell Set 2,760 +20 Stowa Brand Milk Bbb +20	Arhous	Boestead	The FT proposes to publish this survey on  March 26th 1991.  It will be of particular interest to key decision  makers in the engineering, car manufacturing,  consumer durables, construction, civil engineering  and shipbuilding industries who are regular FT
hara Chemical	MEC Corp 1.890 -1.990 -	Shiebido 2,220 Shiebido 2,220 Shochila: 360 Shochila:	Calitar Aust	Fraser & Neave 9 Haw Par 2.65 -0.03 Inchape 4.56 Keppel Corp 7.40 -0.20 0CBC 10.30 +0.10 0UB 5.65 -0.45 S'gore Air Free 18.20 -0.70 Straits Trading 3.12 -0.08 Tat Lee Back 3.64 -0.04 UDB 6.65 -0.15	readers. If you want to reach this important audience, call Anthony Hayes on 021 454 0922 or fax 021 455 0869.  FT SURVEYS
Robar Foods	Riagnakitys	Semitomo Resity 1310 440 Semitomo Tré.Bk. 1,680 410 Semitomo Tré.Bk. 1,680 412 Servicione 430 412 Servicione 430 412 Servicio Meter 706 49 Talsel Corp 1,050 410 Talsel Corp 1,050 410 Talsel Marine 1,040 430 Talsel Pharm 2,310 440		Price data supplied by Telekurs.  NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices, ful usnatilable. B Dealings suspended, of Exdividend, xx. Ex scrip issue, xr. Ex rights, xx. Ex all.	

41 ;

614.60 (IG/I)

- <u> </u>	42 3:15 pm prices March 11	NEW	YORK	STOCK	EXCHAN	IGE (	COMPOSITE	PRICE		L TIMES T	OBSDA	
- -	1991 P/ Sis Close Prev. High Low Stock Div. Yie 5 100s High Low Quote Close 0 2 00 488 Cm 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1991 97 Stock Div. Ytd. E 108a High Low Stock Div. Ytd. E 108a High Low Stock Div. Ytd. E 108a High Low	Ch'ge Class Prev. 1991 Quoto Class High Low 33, 113, 103	P/ Sie Stock Div. Yld. E 100e Conv H P/ 57	Ch'ge Chose Prev. 199 High Low Quote Close High L	н	Ch'ge Close Prev.  Div. Yid. E 199s High Low Guete Close 7 30 50 33 32 33 44 7 7 148 49 48 44 44 44	<del>-</del>	Ch's Close Pri Close	Mary Poly Steem	DIM. YILL S 1606 Wighted to 0.60 C.07 8 .22 44 4 Chem 0.50 C.01 35 256 052 4 Chem 0.72 0.02 12 - 31. 34 2 14 121 4	Close France Local Control Control 43 4 45 45 22 4 55 45 30 5 50 45 30 7 7 7 7
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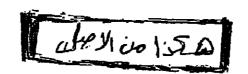
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AMERICA

## **Attention fixes** on individual company stories

shrug off an agreement between the US and UK gov-ernments which will allow Pan

Am to sell its Heathrow

operations to United Airlines,

and AMR to take over TWA's Heathrow slots. Shares in UAL

added \$31/2 to \$148. Pan Am

was \$14 higher at \$114 and AMR, parent of American Air-

In over-the-counter trading,

Intel plunged \$4% to \$46% after a Merrill Lynch analyst

cut his rating on the stock to neutral from buy and reduced 1991 earnings estimates. Apple Computer slid \$2½ to

\$62% after cutting the price on some of its Macintosh personal computers by as much as 31

per cent and reducing the price of three laser printers by up to

21 per cent. The company also unveiled two new printers.

Sierra-On-Line, which has agreed to merge with Broder-bund Software in a stock swap

valued at about \$88m, jumped

Laserscope added \$1% to \$15% after the Food & Drug

Administration approved the marketing of its KTP Disc Kit,

TORONTO STOCKS lan-guished at midday yesterday, affected by the uncertainty over an Opec meeting in

Geneva and by a policy adopted by Quebec's ruling Liberal Party, designed to give

the French-speaking province greater autonomy. Oil stocks dragged the market down. The composite index fell 11.7

to 3,559.8. Declines led

advances by 129 to 122 on slack volume of 13.36m shares.

Oil share prices were vola-tile. Imperial Oil fell C\$% to C\$59 and Renaissance lost C\$%

to C\$16%. Timmins Nickel, a small nickel miner, rose 9 cents to 98 cents after a buy

lines, rose \$\% to \$58\%.

Wall Street

QUIET morning on Wall Street saw US equities trading in a narrowly mixed range yesterday, writes Karen Zagor in New York.

At 2 pm, the Dow Jones Industrial Average was off 5.70 at 2,949.50 on moderate volume, after falling 8.17 on Fri-day. On the big board yester-day, declines led advances by a ratio of three to one.

The slightly negative tone was reflected in other stock market indices. At 1 pm, the Standard & Poor's 500 was off 0.30 at 374.65 and the New York Stock Exchange composite was 0.36 lower at 355.95.

In the absence of important economic news, the market's main impetus was corporate news. SaleCard Services plummeted \$1% to \$7% on reports that a grand jury investigation is reviewing evidence against its founder and former chair-man, Mr Peter Haimos.

NCR fell \$1% to \$96% on reports that AT&T had said that it was willing to raise its takeover offer to \$100 a share from \$90 a share but had not done so because NCR was unwilling to talk. Shares in IBM lost \$1 % to \$129% in

active trading after an analyst at Merrill Lynch downgraded his intermediate-term investment rating on the stock amid concern that the company's earnings would be hurt by a stronger dollar and reduced demand. However, other analysts believed the stock was

undervalued.

Unisys gained \$1/4 to \$6% in exceptionally brisk trading in anticipation of a big asset sale. CBS dropped \$9% to \$172% on negative comments before Thursday's "Fin-Syn" ruling by the Federal Communications Commission, which may limit the ability of television networks to sell or syndicate tele-

Commonwealth Edison climbed \$% to \$39% in heavy trading. A recent rate increa approval is expected to bolster the utility company's earnings.

#### **ASIA PACIFIC** Nikkei rises but weaker yen and bonds subdue trade

Tokyo

**BUYING BY individuals helped** share prices to remain firm throughout the day yesterday, but volume fell as the rise in the dollar against the yen and higher bond yields kept the big investors away, writes Emiko Terazono in Tokyo.

The Nikkei average closed 61.85 up at 26,669.37. The day's low of 26,610.16 was registered soon after the opening and a high of 26,753.84 was reached mid-afternoon. Volume fell to 550m shares

from Friday's 850m. Ms Betty Wu at SBCI attributed most of the turnover to cross-trading or realising profits without changing the portfolio – by Tokkin and other trust funds.

Gains led losses by 713 to 292, with 147 issues remaining unchanged. The Topix index of all first section stocks improved 8.65 to 1,975.76, and London trading the ISE/Nik kei 50 index edged ahead 1.72

Traders said investors were focusing on the February money supply figures, to be announced on Friday, and that

the market would remain quiet until then. Mr Fujio Katayama at C.S. First Boston said a sluggish figure could increase pres-sure on the central bank for an easier monetary policy.

Car makers were firm, encouraged by the weaker yen and hopes of a short recession in the US. The yen fell Y1.77 against the dollar to Y138.07, the lowest level since September. Toyota Motor advanced Y10 to Y1,930 and Nissan Motor gained Y16 to Y826. Paper and pulps, mining and

chemical issues were picked up as laggards. Oji Paper moved ahead Y45 to Y994. In the phar-maceutical sector, Dailchi appreciated Y70 to Y2,480 on reports that the company had started clinical tests of its anti-bacterial agent in the US for its Aids drug. Yamanouchi climbed Y100 to Y3,450. Nippon Yusen, the shipping

Honshu Paper, a former

speculative favourite, shed Y150 to Y1,600. A report filed

company, put on Y16 to Y672 as the spot freight rate for cereal shipping set a 10-year high. The company has been diversifying into cereal ship-ping to the Soviet Union.

with the Ministry of Finance last Friday revealed that some speculators had sold large blocks of the stock. Leisure-related issues

advanced ahead of the spring recreation season. Fuji Kisen, a ship leasing company, rose by its daily limit of Y100 to Y872. In Osaka, the OSE average gained 289.77 to 29,555.04 on volume of 66.8m shares, up from 56.6m. Osaka Sanso, a leading industrial gas maker, rose Y12 to Y725 on the outlook

for sales of high purity gas.

Roundup

MOST Pacific Rim markets moved higher yesterday, with Hong Kong and Bangkok both reaching 1991 peaks. HONG KONG hit a new high in spite of profit-taking, the Hang Seng index adding 15.84 at 3,669.03, after buying by locals and foreign institutions took it close to 3,700 in early trading. Turnover increased from HK\$1.82bn to HK\$1.89bn. Traders liked the strong interest shown by flat-buyers in a Cheung Kong residential project, and were relieved that Jardine Matheson had settled a

Hong Kong 120 World W

fend with market regulators over share repurchases.

BANGKOK reached its 1991
peak on the release of Mr Chatichai Choonhavan, former premier, and on the policy of tax cuts adopted by Thailand's new interim government. The SET index closed 21.01 stronger at 848.55, with buying centred

1990

KUALA LUMPUR rose in the heaviest trading since Febru-ary last year. The composite index put on 4.55 to 605.85 in

M\$402.8m. Plantation and low-priced stocks led gains. AUSTRALIA gained ground in moderate trading with golds to the fore. The All Ordinaries index rose 8.8 to 1,423.9, a sixmonth high. Golds jumped 40.5 or 3.7 per cent to 1,139.8 on the firmer bullion price.

The weak Australian dollar and hopes for today's govern-ment statement on industry policy encouraged buying. Turnover fell to A\$135m from A\$188m; Melbourne was closed for a local holiday. Among gold shares, Placer Pacific rose 15 cents to A\$2.95. Poseidon added 5 cents at A\$1.45 after reporting that first-half profits had doubled. TNT, the transport group,

was the most active stock with 4.02m shares traded, gaining 4 cents to A\$1.56. Lower fuel prices have encouraged buyers.
TAIWAN extended its advance, the weighted index adding \$4.83 at 4.838.4, after rising 155.13 on Saturday. Turnover grew to T\$53bn from T\$38bn JAKARTA was encouraged by an interest rate cut. The market index moved up

to 4 1m shares from 1 3m.

SINGAPORE ended rather mixed, but with the Straits Times Industrial index down 17.75 at 1,488.48 after trading worth S\$318m, against S\$405m. NatSteel lost 35 cents to \$\$8.65 on worries about steel oversupply. Keppel slipped 20 cents to S\$7.40 before announcing a profits rise.
United Industrial Corpora-

tion and Singapore Land were suspended pending an announcement. UIC is expected BOMBAY fell in volatile trading. The BSE index lost a net 16.33 at 1,174.72, after touching 1 150 55 touching 1,158.55.

**SOUTH AFRICA** 

JOHANNESBURG's industrial index reached a record high yesterday, following Friday's moves by the Reserve Bank to boost business confidence. The industrial index breached its previous peak of 3,319, set on June 5 last year, to close 53

higher at 3,337.

The all-gold index, buoyed by firm bullion prices, rose 21 to 1,104 and the all-share index put on 55 to 2,930.

## Madrid powers ahead to its fifth successive year's high

which contains instruments used in laser-assisted treat-SPAIN advanced another 2.1 ment for certain lower back per cent yesterday after last week's 5.9 per cent rally, but most other bourses declined as Sunwest Financial plunged \$1 % to \$14 after suspending its quarterly dividend of 12 cents a share in an effort to maintain a strong capital position. investors took profits, writes

Our Markets Staff.

MADRID continued to power ahead as the strength of the peseta convinced investors that an interest rate cut was imminent. Hopes of a good inflation figure, due on Thursday, also helped, although analysts expected the market to consolidate in the short term. The general index gained 5.85 to its fifth successive year's high of 282.88, in active turnover of about Pta28bn, up from Pta25.5bn. Among the day's active stocks, Uralita, the building group, gained Pta180 or 8.8 per cent to Pta958 and Ercros, the chemical company, advanced Pta125 or 11.9 per

cent to Ptal.175. Paper and board makers were strong. Papelera Española leapt Pta28 or 10 per cent to Pta308 on 265,670 shares, and Sarrió jumped Pta53 or 6.2 per

By Antonia Sharpe

A signals from the US Federal Reserve that it was

FT-SE Eurotrack 100 - Mar 11 **Hourly changes** Open 10 am 11 am Noon 1 pm 2 pm 3 pm Close 1096.03 1094.43 1090.47 1086.80 1088.14 1087.52 1086.85 1085.40 Day's High 1096.03 Day's Low 1084.67 Mar 7 1087,99 1064.17

cent to Pta913 on 304,741 shares. An analyst said that investors were picking the sector for its recovery potential, adding that the interest in Papelera Española, the finan-cially troubled newsprint supplier, could also be speculative. PARIS declined as the correction, which began late on Friday, continued. The CAC 40 index dropped 31.44 or 1.7 per cent to 1.796.70 as turnover

Blue chips fell on profit-taking, Elf Aquitaine losing FFr2.40 to FFr333.60 with 471,653 shares traded, Suez FFr11 or 3.3 per cent to FFr535

and New Zealand, down 40.4

and Saint-Gobain FFr14 or 3.2 per cent to FFr42I. Peugeot declined FFr13 to FFr535. Mr Jacques Calvet, chairman, revised his forecast of the fall in European car sales this year to 5.2 per cent

from 1-2.5 per cent.

Havas shed FFr17 to FFr538.

The media group has agreed to pay about FFr200m for an additional 4.48 per cent stake in its Avenir Havas Media unit, which fell FFr11 to FFr254. FRANKFURT retreated in an atmosphere which suggested

that investors were not in a hurry to make positive deci-

sions about the market. Vol-

advocated a neutral/under-weight position on German equities for the time being. Degab, the analysis arm of the Deutsche Bank, down-graded its rating for Volkswagen, one of last week's leaders on the rise in the dollar, and the shares dropped DM18.30, or 4.7 per cent, to DM372.70.

Meanwhile, Porsche, another "dollar" stock, rose DM10 to DM860 while Henkel, heavy in home chemical products, added DM2 to DM542 after lagging behind the market. AMSTERDAM had an early lift, but was disheartened by the falls in Frankfurt and Lon-don as well as the central bank

intervention against the dollar.

ume fell from DM7.9bn to DM6.4bn as the FAZ index The CBS general tendency index rose to 93.7 before closing 0.7 down at 92.3.

DSM, the chemical group, closed 70 cents up at Fl 111.30 after reporting a slightly smaller-than-expected fall in 1990 dropped 11.00 to 671.77 at midsession and the DAX closed 36.51, or 2.3 per cent, lower at BZW listed static interest rate prospects, tax rises and the likelihood of a corporate earnings decline in 1991 as it

net profit. The market was also pleased by the company's deci-sion to hold the dividend. Ahold, the retailer, eased Fl1 to Fl77.20; net profits jumped 25 per cent in 1990 but it warned that that 1991 would not see a repeat performance. Bührmann-Tetterode, the packaging, printing and office equipment group, fell F1280 to

F160.70 after reporting results in line with expectations. MILAN was lifted by the strength of some secondary stocks, while blue chips were flat before the expiry of monthly options today. The Comit index rose 2.53 to 580.85 in volume estimated at less

The banking sector was strong, with the smaller banks leading the gains.

than Friday's L178bn.

L650 to L41,300 on rumours, later denied by its controlling shareholder. Gaic, that it was

ZURICH dipped on profit-taking inspired by high interest s, a lower dollar and sluggish markets elsewhere, the Crédit Suisse index closing 7.6

lower at 552.7. In pharmaceuticals, Sandoz continued to outperform with a rise of SFr225 to SFr11,300. In more troubled territory. Omni, the holding company which sought protection from its creditors last Wednesday, halved on the day from SFr190 to close at its lowest bid of SFr95.

SF195. STOCKHOLM closed lower as profit-taking wiped out early gains. The Affärsvärlden Gen-eral index eased 0.9 to 1,099.5 in moderate trading worth SKr42im. About SKr84m of the total was accounted for by Electrolux, the white goods manufacturer, which gained SKr4 to SKr229.

## Helsinki stands out in strong week

	MARKE	ts in	PERSP	ECTIV	E	
_	% :	change in lo	al currency i	,	% change steriling †	% chang in US \$
	1 Work	4 Works	1 Year	Start of 1961	Start of 1991	Start of 1991
Austria	+2.31	+ 19.62	-28.27	+ 14.43	+ 13.35	+9.9
Belgium	+3.31	+ 12.99	-2.75	+ 18.79	+ 17.90	+ 14.3
Denmark	+3.09	+ 10.36	- 4.68	+ 18.93	+ 17.97	+ 14.4
Finland	+ 11.48	+ 27.79	-19.83	+25.49	+ 25.10	+21.3
France	+ 4.39	+ 13.02	-6.74	÷ 19.70	+ 17.90	+ 14.3
Germany	+ 5.18	+ 10.38	-13.00	÷ 13.69	+ 12.13	+ 8.7
Ireland	+ 5.91	+ 20.01	- 10.97	+24.08	+ 23.02	+ 19.3
Italy	+3.27	+11.22	- 16,19	+ 11.98	÷ 11.55	+8.2
Netherlands	+4.15	+10.83	-1.86	+13.03	+ 11.60	+8.2
Norway	+5,91	+ 15.57	- 16.75	+ 11.87	+11.22	+7.8
Spain	+5.39	+ 13.86	4 1.71	+22.85		+20.7
Sweden	+5.91	+ 17.67	+6.20	+30.47		+27.0
Switzerland	+ 5.42	+ 12.00	-5.24	+ 18.61	+ 14.30	+10.8
UK	+ 3.11	+ 10.53	+8.41	+ 15.27	+ 15.27	+11.8
EUROPE	+ 3.95	+ 11.41	-1.73	+16.12	+15.32	+11.8
Australia	+ 1.27	+ 5.32	-7,26	+ 10.93	+ 14.01	+ 10.6
Hong Kong	+2.46	+ 9.15	+ 24.39	+21.46	+ 25.33	+21.5
Japan	+ 1.69	+ 7.97	-20.86	+ 13.41	+ 16.45	+ 12.9
Malaysia	+ 8.28	+ 14.81	+ 4,84	+ 17.60	+ 20.00	+ 16.3
New Zealand	-2.05	- 5.09	- 27.96	+7.45	+12.51	+9.1
Singapore	+7.12	19.91	- 0.95	+31.17	+34.80	+30.7
Canada	+ 2.82	+ 3.73	3.36	+ 8.26	+11.52	+8.1
UŞA	+ 1.17	+4.37	+ 10.34	+ 13.90	+ 17.42	+ 13.9
Mexico	+9.72	+11.39	+83.24	+ 14.76	+ 17.16	+ 13.6
South Africa	+298	+8.07	- 13.71	+5.40	+ 17.56	+ 14.0
WORLD INDEX	+ 2,16	+7.51	- 5.06	+ 14.22	+16.49	+12.9

relaxing monetary policy fuelled a liquidity-driven rally last week which lifted most markets. The FT-Actuaries World Index added 2.2 per cent, bringing its rise so far this year to 14.2 per cent. The most outstanding per-The most outstanding per-formance came from Finland, which advanced 11.5 per cent. in local currency terms. It is one of the world's best per-formers this year, together with Singapore and Sweden. Brokers told of panic buying as foreigners, some offering 5 per cent above the asking price to secure the little stock available, attempted to build available, attempted to build up positions in a market which they believed was about Daily volume, which had dwindled to nearly nothing in recent months, soared as high

and 39.2 per cent respectively. Analysts attribute Helsinki's HE DOW's assault on rally to an overspill from Sweden in particular. How ever, most were cautious about the market in spite of the renewed foreign interest, given the poor state of the Finnish economy and the cor-porate sector. Mr Gordon ration notes that 80 per cent of last year's operating profits of the top 15 companies were swallowed by financing costs. The pulp and paper indus-try, which is reported to be selling its products below cost price, has been calling for a currency devaluation. Analysts say that a cut up to 20 per cent is likely after this washend's general election weekend's general election. which could see a swing to the left in the coalition govern-ment. A devaluation would mean an instant loss for for-eign investors, but its beneficial effect on the economy could boost shares further.

New Zealand was the only market to fall last week, after poor half-year results from Brierley Investments.

as FM100m (\$27m). In the past year, Helsinki has fallen 30.6 per cent, which is the third

#### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS			FRI	DAY MA	RCH 8 1	<b>89</b> 1				THURSDA	Y MARC	H 7 199	<u> </u>	DOL	LAR INC	
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yleid	US Dollar Index	Pound Starting Index	Yeq index	DMI Index	Local Currency Index	1990/91 High	1990/91 Low	Year ago (approx)
Australia (75)	130.56	+ 0.5	103.40	112.40	106.09	112.93	+0.3	5.88	129.95	102.12	111.55	104.55	112.62	158.31	112.74	139.90
Austria (19)	216.19	+0.2 +0.2	171.22 119.75	186.13 130.17	175.68 122.87	175.05 119.88	+1.2	1.56 4.92	215.71 150.92	169.52 118.61	185.17 129.55	173.55 121.42	173.02 118.54	285.83 160.02	167.00 121.73	276.84
Belgium (60)	151.20 140.66	-0.1	111.40	121.09	114.29	118.30	+ 1.1 +0.0	3.37	140.82	110.67	129.33	113.29	118.28	153.61	121.24	143.01 142.80
Canada (116) Denmark (32)	266.19	-1.1	210.82	229.17	218.30	217.40	+0.2	1.59	289.09	211.48	231.00	216.49	217.03	277.62	217.74	257.64
Finland (21)	125.15	+26	99.12	107.75	101.70	98.46	+3.5	2.86	122.01	95.89	104.74	98.17	95.17	152.29	90.61	145.74
France (113)	150.67	-0.8	119.33	129.71	122.42	125.85	+0.3	3.28	151.87	119.36	130.36	122.18	125.49	168.85	121.85	149.55
Germany (88)	121.70	→ Q.1	96.39	104.79	98.89	98.89	+0.9	230	121.82	95.74	104,59	98.01	98.01	144.63	101.38	128.50
Hong Kong (48)	148.07	-0.2	117.27	127.48	120.33	148.15	-0.1	4.53	148.31	116.56	127.31	119.33	148.37	148.31	112.24	119.58
treland (16)	177.18	+ 1.0	140.31	152.53	143.96	146.03	+ 1.9	3.13	175.47	137.90	150.63	141.17	143.33	198,57	132.88	182.51
Italy (91)	84.74	-0.7	67.11	72.95	68.86	73.87	+0.2	3.42	85.36	67.08	73.27	68.67	73.71	109.25	72.05	94.24
Japan (453)	140.92	+0.1	111.61	121.33	114.53	121.33	+0.4	0.71	140.72	110.59	120.80	113.23	120.80	197.26	106.58	160.41
Malaysia (34)	246.91	+ 0.4	195.55	212.57	200.63	259.51	+ 0.4	2.91	245.88	193.24	211.06	197.82	258.48	250.89	182.96	239.31
Mexico (12)	664.18	+ 0.3	526.02	571.82	539.71	2165.46	+0.3	0.32	662.28	520.48	568.51		2159.26	664.18	324.53	404.93
Netherland (40)	145.03	-0.4	114.86 37.51	124.88 40.78	117.85 38.49	116.56 42.13	+0.6 -1.1	4.68 8.06	145.58 47.80	114.41 37.41	124.96 40.86	117.12 38.29	115.88 42.61	149.03 75.36	125.70	135.72
New Zealand (15)	47.38 220.37	-0.5 -0.8	174.53	189.73	179.07	182.38	+0.3	1.59	222.10	174.55	190.66	178.69	181.85	276.79	41.18 182.24	64.53
Norway (30)	208.25	+0.1	164.93	179.29	169.22	167.37	+0.3	2.17	207.99	163.46	178.54	167.33	166.87	209.24	147.24	244.98 195.72
Singapore (25)	208.54	+1.1	165,16	179.54	169.46	143.57	+0.1	3.83	206.33	162.15	177.11	165.99	143.40	251.39	151.50	196.86
South Africa (60)	169.45	+ 0.8	134.20	145.89	137.69	124.78	+1.7	4.54	168.07	132.09	144.28	135.22	122.68	182.25	128.54	148.60
Spain (41) Sweden (27)	202.63	- 0.7	160.48	174.45	164.66	173.23	+0.1	2.40	204.12	160.42	175.22	164.23	173.00	234.93	146.60	178.88
Switzerland (65)	98.60	+0.1	78.09	84.90	80.14	83.38	+ 1.1	2.46	98.50	77.41	84.56	79.26	82.44	109.77	82.17	93.57
United Kingdom (296)	185.24	-0.1	146.71	159.47	150.51	146.71	+0.7	4.81	185.37	145.68	159.11	149.12	145.68	187 16	139.87	146.93
USA (526)	151.84	-0,3	120.25	130,73	123.39	151.84	-0.3	3.23	152.24	119.64	130.69	122.49	152.24	152.63	119.06	138.75
Europe (939)	150.47	-0.2	119.17	129.55	122.28	121.19	+0.7	3.87	150.75	118.47	129.41	121.29	120.33	157.65	124.91	137.06
Nordic (110)	199.29	- 0.8	157.84	171.58	161.95	159.96	+0.3	1.99	200.81	157.82	172.38	161.56	159.49	223.29	155.55	191.36
Pacific Basin (650)	140.50	+0.1	111.27	120.96	114,17	121.58	+0.4	1.03	140.29	110.25	120.43	112.87	121.09	192.75	107.82	158.16
Euro - Pacific (1589)	144,94	+ 0.0	114.79	124.77	117.77	122.32	+ 0.5	2.24	144.93	113.90	124.40	116.60	121.66	174.18	115.03	149.98
North America (642)	151.06	- 0.3	119.64	130.07	122.77	149.60	-0.2	3.24	151.45	119.02	130.02	121.87	149.97	151.83	119.26	137.02
Furgoe Ex. UK (643)	129.23	-0.3	102.35	111.28	105.04	106.23	+0.7	3.17	129.59	101.84	111.25	104.28	105.46	145.62	106.85	129.40
Pacific Ex. Japan (197)	134.61	+0.2	106.61	115.91	109.40	120,50	+0.1	5.00	134.38	105.61	115.37	108.13	120.41	146.72	111.40	130.74
World Ex. US (1777)	145.72	+0.0	115.41	125.46	118.41	122.91	+0.5	2.29	145.70	114.50	125.08	117.22	122.28	173.77	117.12	150.34
World Fx. UK (2007)	142.90	-0.1	113.17	123.04	116.13	130.42	+0.2	2.35	143.02	112.40	122.78	115.08	130.18	162.00	115.37	144.21
Warld Ex. So. At. (2243)	146.26	-0.1	115.85	125.95	118 88	131.95	+02	261	146.42	115.07	125.70	117.81	131.63	161.84	118.04	144.11
World Ex. Japan (1850).	151.09	-0.2	119.66	130.09	122.79	137.65	+0.1	3.56	151.38	118.97	129.96	121.81	137.45	151.69	124.31	137.63
The World Index (2303)	146.66	-0.1	116.15	126.27	119.18	132.03	÷0.2	263	146.78	115.35	126.00	118.10	131.71	162.05	118,33	144.43
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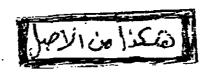
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NIGERIA

Tuesday March 12 1991



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By October 1992 President Ibrahim Babangida should have completed the transition to civilian

returned Nigeria to civilian rule in 1979, but the economy

was enjoying an oil boom and structural adjustment was a

Four years later, the soldiers

returned, ousting a corrupt administration that had been

too slow to respond to an eco-

This time round is therefore

The new two-party structure

very different, but the process is fraught with risk.

imposed on the electorate may turn out to be built on sand;

and shortsighted civilian politi-

cians may see electoral advan-tages in dismantling the eco-nomic reforms that have put

Nigeria on a tentative path to

recovery.
At least part of the answer,

say senior government offi-

cials, is to use the remaining 18

months or so to entrench the

complete the privatisation pro-

gramme, follow through the

commercialisation of those government controlled corpo-

rations that remain (such as

power and telecommunica-

This process, say some

"We have to consolidate:

remote concept.

nomic crisis.

rule. However, in spite of radical reforms, the economy is still

# frague. Editor, assesses made and the tasks that me Preparing for the hand-ove returned Nigeria to 1979, but the the hand-over

reform programme while ushering in democracy is a demanding task, as leaders in eastern Europe and the Soviet Union would testify.

But in Nigeria a positively heroic effort is required. Coups and corruption, ethnic rivalries and religious division, have plagued Africa's most populous nation since independence in

Yet if all goes according to plan, by October next year President Ibrahim Bahangida. Nigeria's military leader, will have completed a transition to a civilian government. He will also have passed on a radically reformed economy in which the market is replacing state intervention.

It would be a hand-over with few, if any, precedents. Certainly no country in Africa has trodden this path; and success in Nigeria could encourage the many other governments on the continent trying to combine painful structural adjustment programmes while facing growing calls for multi-party

It admittedly will not be the tions), and deregulate financial first time Nigeria's soldiers have gone back to the barservices", declares one minis-General Olusegun Obasanjo observers, has already given

the private sector an influence and role in policy making it has not enjoyed before.

"It seems inconceivable," says one leading businessman, "that we could go back to the days of import licences allocated by a government which keeps the naira overvalued."

In theory, at least, this should have political benefits. Take away the patronage that such policies offer and there will be more honest and efficient government, which gives less excuse for military inter-

But there is much to consolidate about a still fragile econ-

omy. It is in sounder shape than General Babangida found it when he took office in a coup in 1985, although many Nigerians who have felt the brunt of the austerity that has accompanied the changes set in train in late 1986 will dispute that. The country's \$35bn external

debt is better managed than it has been for a decade, and con-ditions for the private sector have improved. Agriculture is starting to

recover from the damage done by an over-valued naira which made imported food seem cheap and export crops over-priced. The oil sector is thriving,

and a multi-billion dollar liquefied natural gas project may at last be getting off the But the economy remains unhealthily dependent on the price of oil, which accounts for

more than 90 per cent of export earnings.
Should the average price for the year turn out to be substantially below the \$21 per barrel on which the 1991 budget is based, debt repayment

targets may be out of reach and Nigerians will have to brace themselves for continued Even assuming the budget's forecast is accurate, recovery will be slow. Even with debt servicing reduced to 25 per cent, that is a heavy burden for

an economy that desperately needs rehabilitation of an ageing infrastructure. But whatever uncertainties the oil market holds, however, civilian rule is being phased in. Local government elections took place last December. State and gubernatorial polls take

As the new politicians take to the hustings (former office holders have been barred) will they endorse reform and austerity as being in Nigeria's longer term interest?

Or shortsightedly offer changes with popular appeal such as food subsidies, while clawing back state intervention and the patronage that goes with it?

The latter would mark the collapse of the adjustment programme. Yet to expect anything else from the civilians may be optimistic, given what seem to be endemic weaknesses in Nigeria.

As a Lagos lawyer explains: "The failure of the political system has led to the politicisation of the military, the commercialisation of politics, and instability of government. It is still early days for the two parties – the Social Democratic Party (SDP) and the

ters are still being shaped. They operate under severe constraints. Their manifestoes, written by government bureau-crats, differ only in nuance. In an effort to protect his

National Republican Conven-

tion (NRC) - and their charac-

economic legacy, President Babangida insisted that both message, as one Nigerian voter parties profess commitment to the reforms.

But there are disquieting signs that the so-called "new breed" politicians, far from providing a new start, are as commercially driven as their predecessors.

In public they abide by their manifestoes. In private the

put it, is that "they will lift the burden of SAP" - the acronym for the structural adjustment programme which so many Nigerians blame for their When speaking to many of the "new breed" sooner or later

there will usually be a reference to what is called a "realis-tic exchange rate" - a phrase

8,773 sq km 9 estimate) 9 \$1 = N8.01	2 million (198	rea109. opulation109. verage Exch Rate (Naira)
1990	1989	CONOMY
n.a.	21.5	otal GDP (\$5n)
4.3	6.4	teal GDI: growth (%)
n, <b>a</b> .	197	DP per capita (\$)
2.0(Q2)	40.9	consumer prices (% change pa).
1.8(Q3)	1.7	oil production (bpd million)
35.0	32.8	otal external debt (\$bn)
30.0+	21.3	ebt service ratio (%)
255	-2,060	Current Account Balance (\$m)
11,070	8,285	xports (\$m),,,
96.1	94.6	oil exports (% of total)
6,215	5,735	mports (\$m),

that reflects not the market, but a belief that Nigeria can return to the heyday of a decade ago when the managed

Doubts about the parties' commitment to reform aside, it is far from certain they can accommodate long-standing rivalries which could be exac-erbated by the census due to take place later this year. Many observers believe that

there is an uncomfortable degree of accuracy in the joke that the 'N' in NRC stands for the predominantly Moslem north, while the 'S' in SDP reflects the backing of the mainly Christian south.

If these problems were not

enough, a new government - of whatever nature - must address other pressing concerns. At present growth rates Nigeria's 110m population will double about every 23 years; and the environment is deteriorating, especially in northern

Nigeria.

Add to this the fact that the country's civil service is inefficient, the educational system is starved of resources with a consequent fall in standards, and the private sector is short of skilled managers. The "new breed" rightly

point out that the current Nigerian government has many failings. Corruption remains pervasive. Its human rights record, better than many African countries, is poor. Arms spending is too high - a recent order for Britain's Vickers tanks, for example, seems unnecessary and has been boosted in recent months by Nigeria's efforts to play a peace-keeping rôle in

And the government remains committed to white elephants, such as the multibillion dollar Ajaokuta steel project it inherited.

Nor is the government's implementation record unblemished. There is continuing concern, for example, over public sector expenditure and the government investment But the critical question, put

by one senior government official, is yet to be answered: "Only a military government could have set in train such a tough economic reform programme. Can a civilian govern-

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## Politics in transition

THE ATTEMPT by President Ibrahim Babangida to break the mould of Nigerian politics underwent its first test in last December's local government

The country's two permitted parties - the National Republi-can Convention (NRC) and the Social Democratic party (SDP) were taking part in the first stage of the transition to democracy under a US-style constitu-tion, scheduled to culminate in ential elections in October

Some more sanguine observ-ers suggested that the results showed that old ethnic, religious and regional loyalties no longer determined how Nigerians cast

If this is correct, President Ibrahim Babangida will have initiated a remarkable transformation. Former office holders, many of whom were corrupt and almost all of whom are barred from politics, will have been replaced by a "new breed" of honest politicians, campaigning on economic and social

But a more cautious analysis of the vote suggests that at best it is too early to say, and at worst little has changed. Not-withstanding the September 1987 ban, the "old breed" are active behind the scenes, and few believe that the "new breed" will break free of the corruption

It would be unwise to read too much into the results of the local government poll.

The NRC won 2,562 council seats to the SDP's 2,934, but full voting figures have not yet been released by the National Elec-toral Commission. Unofficial estimates, however, suggest that turnout was less than 15 per cent of the electorate. The poor response is attributed to several factors: opposition to the queuare counted after they have lined up in public according to which party candidate they sup-port; lack of enthusiasm for parties; or fear of polling day violence – which proved

The low turnout has not it seems, prompted the govern-ment to have second thoughts about its commitment to the transition programme. And speculation about support for the two parties and their potential gubernatorial and presidencandidates continues tial

To suggest, as some cynics do, that the 'N' in the NRC stands for the largely Moslem north, while the 'S' in the SDP represents the largely Christian

south, is wrong. But if the assertion is qualified by the recognition that both parties have significant support across regional, ethnic and religious divisions, and draw heavily on political affiliations of the past, it is not too far from

it is certainly difficult to distinguish the two parties by their manifestos. These were written by government officials after President Bahangida decided in October 1989 that none of the 13 newly-formed political parties

The mould may be cracking, but it has not yet broken

qualified for recognition. Instead, he decided to create two parties - the SPD "a little to the left" and the NRC "a little to

Both parties are obliged to support the government's economic reform programme; both advocate self-sufficiency in agri-culture; and both have similar goals for education.

Since the government has no deviation from the manifes tos, party officials are severely constrained in what they can

But the two parties have nevertheless managed to create an impression of difference, in see if not substance, with the NRC somewhat more conservative than the populist SDP. Perhaps more important in

the eyes of voters is the parties supposed political pedigrees. No official will publicly acknowledge any party lineage. But it is nevertheless helpful to recall the parties active during the period of civilian rule under President Shehu Shagari from 1979 to

The ruling National Party of Nigeria (NPN) was dominated by northern interests; the Nigeria People's Party (NPP) had its stronghold in Ibo-dominated eastern Nigeria; the People's Redemption Party (PRP) repretion, drawing most of its sup-port from Kano and Kaduna; the Unity Party of Nigeria (UPN)
was based in the Yoruba south;
and the Great Nigeria People's
Party (GNPP) relied on largely
on two states — Borno and

Gogola - for its backing. Then, as now, no party see ing the presidency could succeed on the basis of etimic support alone. The successful candidate must win at least 25 per cent of the votes in two-thirds of the 21

states that make up Nigeria.

Results in the 1979 election showed that President Shehn Shagari's NPN picked up a significant number of votes in Ibo and Yoruba areas, as well as in Rivers, populated by minority ethnic groups. But most observers believe

that this support owed more to personality and patronage than an ideological appeal that tran-scended ethnic politics. And it appears that today's

and it appears that today's two parties are alliances or coalitions of organisations that have been in the political arema before, today's NRC having much the same core as Shagari's NPN, and the SDP taking on the tle of the UPN.

This is not to suggest that his-tory will repeat itself, and the NRC will win the presidency. Most observers believe it is far too early to say. Apart from the danger of

drawing too many conclusions from such a low local elections poll, personalities and local issues will have played a hig part. It could be a different story in the next round — polling for state assemblies and state governors, due to take place towards the end of this year. But much of the attention is focused on the presidency. In the view of one "new breed" politician, "the SDP will win the election if they come up with a credible northcandidate." There are aiready signs, however, that the issue is putting the SDP under strain. The party seems divided between those who believe it is the south's turn to provide Nigeria's leader, and those who ee an electoral advantage if

That the issue remains so important is one reason for thinking that while the mould of Nigerian politics may be cracking, it has not yet broken.

their candidate is from the

THERE was a discordant note amid the jubilation that greeted Mr Nelson Mandela when he arrived in Lagos last May, a few weeks after his release from 27 years in jail.

"It is a reality today that the human rights violations in Nigeria may be worse than what you have in South Africa", wrote Dr Beko Ran-Anna, whose of beat all-some-Kuti, president of the Committee for the Defance of Human Rights in an open let-ter to the African National Congress leader.

The comparison appears con-tentious. Thousands have died in political violence in South Africa, at the hands of the state or in faction fighting. Although apartheid is being dismantled, its legacy will affect the lives of South Africans for decades.

But Dr Ransome-Kuti, whos surgery in an overcrowded Lagos suburb doubles as the committee's headquarters, is talking not of legacies but of what he sees as double stan-

tion to democracy, but South Africa is under far greater scrutiny from outside. Yet Nigeria's human rights

Both countries are in transi-

record is severely blemished. Dr Ransome-Kuti, brother of Professor Olikoye Ransome-Kuti, the country's health min-ister, points out that the past year has seen abuses which, had they occurred in South Africa, would have provoked

And unlike South Africa where such restrictions would be rejected by white and black alike, Nigeria's move to democracy is strictly circumscribed by the military administration of President Ibrahim Bahangida: only two political parties are permitted and their manifestoes have been written by the government.

Ransome-Kuti and officials of a second human rights body active in Nigeria, the Civil Lib-erties Organisation, is disquiet-

mg. It includes harassment of the press and civil rights campaigners, extra-judicial killings and secret executions, arbitrary arrests, appalling prison conditions and a heavy handed slum-clearing operation that left hundreds of thousands

Nigeria has never had it so bad with respect to the obser-vance of human rights", com-mented the committee's 1990

Dr Ransome-Kuti points out that Decree No 2, for example, permits detention without trial Decree No 47 bans students from demonstrating;



Campaigners highlight "double standards"

## Rights record blemished

mum security prison in Lagos. A 50-page report published last March revealed a death

rate of three prisoners a week,

most of whom were awaiting

The report described the "brutal and dehumanising"

treatment of inmates held in crowded, poorly ventilated cells "infested with bedbugs,

lice, mosquitoes and cock-roaches".

The organisation's criticism

Decree No 9 gives the president, his deputy and military governors immunity from civil One of the most flagrant abuses took place last July, when the military governor of Lagos state, Colonel Raji Rasaki, ordered in bulldozers

to raze one of the city slums. Acres of rubble and a solitary police post are now all that is left of Maroko, a sprawl-

ing township that once housed scores of thousands. Few dispute that something had to be done about the settlement, whose residents had been under threat of eviction since they first settled there in the 1950s. Sewage and other services were rudimentary, and the area is subject to fre quent flooding.
But instead of an orderly,

government-assisted evacua-tion to alternative sites, the residents were summarily evicted in a military-style oper-

Most are now scattered in shanty villages and high den-sity suburbs that surround Lagos, and are probably worse off. All have lost possessions; those who had jobs as labourtheir workplaces; and services are as rudimentary as they were in Maroko.

In the village of Aja, for example, a spokesman for a group of refugees shows make-shift huts made out of strips of corrugated iron salvaged from Maroko. An unlined well. shared with other residents, is the main water source, its cover padlocked because supplies have to be rationed.

A second example of Nigeria's shortcomings was provided earlier in the year when the Civil Liberties Organisation exposed horrific conditions at the Kirikiri maxi-

After appearing in camera before a military tribunal, 42 of more than 70 soldiers accused of complicity were executed, nitted for retrial. Despite local and international pleas, a further 27 went to the firing squad, prompting the British government to protest and postpone a scheduled min-isterial visit to Lagos. Dr Ransome-Kuti acknowl-

diers who allegedly took part

in a failed coup attempt on

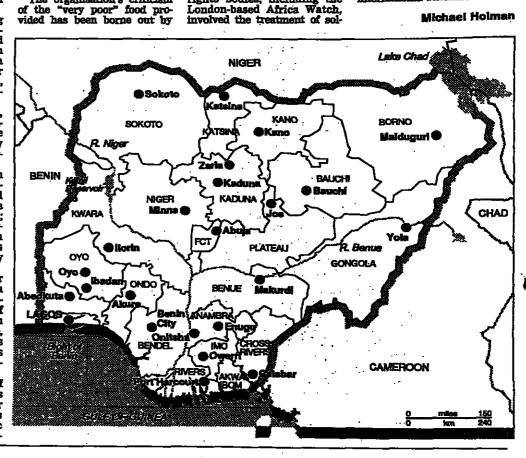
edges that the government has sometimes responded positively to pressure, and recourse to the courts is sometimes suc-

Two newspapers closed in the wake of the coup attempt were allowed to reopen, and Maroko evacuees won their case against ejection from housing estates where they

had taken refuge. But Dr Ransom-Kuti is not impressed by the observation that, notwithstanding these and other abuses, Nigeria is one of the most open societies in Africa with a degree of press freedom enjoyed by few states on the continent.

say they have since introduced reforms, acknowledge that some 450 prisoners around the country died in captivity during the first half of 1990 (more than 800 died in the first six "Africa's record on human rights makes this a poor yard-stick", he replies. "Nigeria should be judged according to international standards." months of 1989).
A third case which attracted criticism last year from civil rights bodies, including the London-based Africa Watch,

Michael Holman



pictures of skeletal prisoners which have appeared in the

Nigerian press. Government officials, who

involved the treatment of sol-

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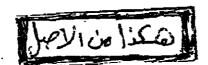
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The impact of the Gulf war on oil prices and the transition to civilian rule dominate the economic agenda. Tony Hawkins reports

# Nagging doubts remain over government strategy

TWO issues will dominate the Nigerian economic agenda this year - the oil price and expectations supported to the tendent of t

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year — the oil price and expectations surrounding the transition to civilian rule.

For policy makers, the oil market gyrations of the past six months have had a debilitating, mirage-like quality. Hopes that the steep rise in oil prices after Iraq's invasion of Kuwait would liberate Nigeria from a decade of debt-driven stagnation have been replaced with nagging doubts over the viability of a strategy that assumed debt reduction, relative price stability at home and tive price stability at home and

strong export growth.

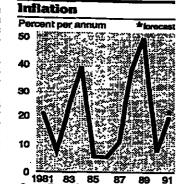
By any yardstick, 1990 was a good year for the economy; GDP growth accelerated from 4 per cent to 5.2 per cent, spear-headed by 12.4 per cent expan-sion in the oil sector, while manufacturing output increased more than 7 per cent.

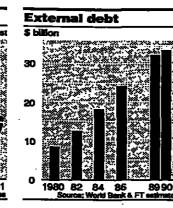
The current account of the balance of payments moved into modest surplus from a deficit of more than \$2bn the previous year, while the country's foreign reserves doubled to \$3.2bn and now represent six months import cover. Exports increased by a third to \$11.1bn, reflecting a higher average oil price and increased production. After four years of falling cent increase in foreign purchases and the trade surplus widened substantially to \$4.9bn from \$2.6 bn in 1989.

After averaging 50 per cent in 1989, inflation slowed dramatically to 8 per cent; the exchange rate stabilised to average N8 to the dollar, a decline of 8 per cent after a 38 per cent devaluation in 1989. Slower inflation and exchange rate stability can be traced directly to the 1989-90 credit squeeze as a result of which bank lending increased 11 per cent last year. The authorities kept a tight rein on government borrowing from the banks which rose less than

one per cent. The policy framework was strengthened with the negotiation of a new IMF standby agreement (though Nigeria will not draw on the credit), a suc-cessful Paris Club rescheduling agreement in January 1991, and good progress towards a rescheduling and debt buy-hack agreement with the Lon-

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Year	GDP (N bn)*	GDP per capita (N)		
1961	77.8	922		
1982	78.2	895		
1983	75.0	815		
1984	70.0	735		
1985	75.5	750		
1986	77.9	750		
1987	78.8	795		
1988	81.7	740		
1989	86.9	760		
1990	90.6	775		
1991**	94.4	785		

Year	1989	1990	1991	1992
Exports				
Oil	7,835	10,640	11,900	12,500
Other	450	490	450	475
Total	8,285	11,070	12,350	12,975
Imports	5,735	6,215	6,790	7,420
Trade surplus	2.550	4.855	5.560	5,555
Invisibles (net)	-4.610	-4.600	-5.475	-5,125
Current account	-2,060	255	85	430
Capital account	-3,550	-1,740	-3,960	-2,460
Overall balance	-5.610	-1.485	-3.875	-2.030

don Club of commercial bank

Some 30 enterprises, mainly small parastatals, were privatised and the privatisation agency reports good progress of 32 public enterprises this year. Steps were taken to tem with prudential guidelines for banks.

But it was not an entirely unblemished performance; recorded non-oil exports — and millions of dollars of unofficial

exports seep across Nigeria's porous borders - fell slightly to \$430m. This was 45 per cent lower than in 1987 and a depressing result for those expecting devaluation to create a platform for non-traditional

Government spending exceeded budget targets and although this was largely funded from the stabilisation reserve, it raised the now-familiar doubts about the administration's capacity to control

Exchange rate Naira per US\$ (average)

Indeed, the whole area of public sector expenditure and government investment pro-Lagos and the World Bank have been at odds over the future of the Ajaokuta steel complex and the proposed aluminium smelter, which may be

Improved economic perfor mance was the result of a com-bination of good fortune, in the form of increased oil exports and prices, and good manage-ment, especially the tight clamp on government borrow

ing.

This will be a hard act to repeat in 1991, especially if oil revenues fall short of expecta-tions. At current export levels of 1.55m bpd, oil revenues will rise only 12 per cent to almost \$12bn and with non-oil exports stuck below \$500m, last year's small current account surplus could disappear.
Indeed, many analysts would

argue that the \$21 price projection is optimistic, as could be the forecast level of exports. A one dollar fall in the average price will cost Nigeria \$565m a year. More seriously, the reimposition of Opec quotas which currently allocates Nigeria 1.29m bpd – would lop \$3bn off exports at the Opec

price of \$21 per barrel.

Before Nigeria's \$17.5 bn
Paris Club debt was rescheduled, debt-service obligations for 1991 amounted to \$7.4bn, or 63 per cent of export earnings. The rescheduling agreement reduced that to just under \$4bn (82 per cent of exports), and if London Club obligations of \$1bn can be similarly trimmed, then Lagos will have succeeded

ing its scheduled debt-service payments within its self-im-posed ceiling of 30 per cent of

export earnings. But even with rescheduling, the debt burden is so heavy that there is little room for

account was in rough balance Nigeria has experienced a net capital outflow of more than \$14bn. While there may be a net capital inflow this year, the military government's clamp on new external borrowing means that if an inflow materialises at all, it will be only marginal.

Meanwhile, the real economy will continue to take the strain; imports this year are slated to rise 10 per cent and will still be 20 per cent lower than in 1985 and 65 per cent below their 1981 peak. In an economy that is heavily import-dependent, this must constrain industrial and employment growth and new

Growth will slow, especially if an early end to the Gulf war means not just lower oil prices but also reduced oil output. Inflation, which was running at 3 per cent in the final quarter of 1990, is being rekindled by the slide in the naira and

the drought in the north. Last year's relative excharate stability will not be repeated. The "Dutch auction" system reintroduced late last year is turning out to be a one-way route, forcing the

Some thirty enterprises, mainly small parastatals, were privatised

naira rate down against a weak in November to N9.5 in mid-February.

With industrialists, bankers and speculators expecting the slide to take the rate well into double figures, demand is buoyant. Everyone wants to buy before the rate slips any

Here too, the authorities are caught clearly they are reluc-tant to tighten credit and reverse their popular policy of forcing down interest rates, since this would choke off any recovery in consumer spending and business activity. But if they do not tighten, the

tinue until import-induced inflation bites into domestic

A one dollar fail in the average price of oil will cost Nigeria \$565m a year, while the reimposition of Opec quotas would lop \$3bn off exports

demand and reverses the rise in capacity utilisation.
This scenario is not as bleak price does not collapse below \$15 a barrel, Nigeria will maintain its slow recovery.

Important new policy initia-tives are at hand - deregula-tion of the capital market, commercialisation of the major utilities, completion of the privatisation programme of 110 enterprises by mid-1992, far-reaching reforms in the banking sector (including the abolition of credit ceilings), freeing up the foreign currency auctions and greater reliance on indirect methods of mone-

It is vital that these reforms be implemented, which is why the breathing space afforded by debt-restructuring is so gida government, in its final 18 months, to push forward the frontiers of structural adjustment in the hope - the expectation - that the new structure will survive the opportunistic short-termism of

civilian administrations. However disconcerting some of the numbers, five years of structural adjustment have changed perceptions to the point where there is a sense of irreversibility. The "new breed" businessman, the young banker or industrialist, with an American MBA and some experience of the wider world, sees no future in a return to the freewheeling days of import licence patronage, an absurdly overvalued naira and a national lifestyle that depended on a combination of foreign borrowing and the build-up of trade and foreign

That structural adjustment has failed to live up to some of its promises is undeniable, but this is to be expected given the intractable nature of the problems and need for more time.
"We expect too much too

trialist, ruminating on the failure of multinationals to invest, the retreat of the international banks and the disappointing performance of non-oil exports. Mauritius aside, there are pre-

cious few cases of economies that have been turned round in years rather than decades and years rather than decades and even the famous Mauritius export processing zone took a export processing zone took a decade to come good.
With the worst of the debt-burden off its back, with the prospect – perhaps not in 1991 but thereafter – of improved energy prices, the development of liquefied natural gas and petrochemicals, and above all, the structural reforms of privatisation, commercialisation and de-regulation, the Nigerian economy is turning the corner.

But the process could still be torpedoed if oil prices collapse and, more substantively, if the civilian politicians, like the Bourbons, demonstrate after 1992 that they have learned nothing and forgotten nothing.

#### Who is owed what

FOREIGI	(\$bn)	)
	CBN	Paris Club
Multilateral	3.7	3.7
Paris Club	17,1	17.5
London Club	5.9	5.9
Promissory notes	4.6	5.5
Other	1.7	2,4
Total	32.9	34.9

DEB	T SERVICE	(\$M)*	_	
	1989	1990	1991	1992
Interest	2,445	2,343	2,761	2,355
Capital repayments	3,441	2,415	4,666	3,085
Arrears	305	1,239	200	(-)
Total	6,191	6,000	7,627	5,440

foreign debt are usually pre-faced by the word "about". The 1991 budget estimates the debt at \$31.5bn (as at October 31 1990).

The year-end figure for 1990 is put by the Central Bank of Nigeria (CBN) at \$32.9bn. But according to the Paris Club of official creditors, the debt is

\$2bn higher, at \$34.9 bn. The discrepancy arises from differences over Paris Club debts, promissory notes and

ESTIMATES of Nigeria's bilateral and supplier credits. The severity of the debt bur den is underlined by the fact that in 1980, when the foreign debt was \$9bn and GDP \$99bn, the debt/service ratio (interest and capital payments as a ratio of exports) was less than

y ration listeyd

2 per cent. By 1990, GDP had slumped to \$37bn, giving a debt/GDP ratio of 109 per cent, compared with only 9 per cent 10 years ratio exceeded 60 per cent.

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and likely exchange rates

gross oil revenues would still exceed N100 billion and the

Federal government's revenue

would be closer to N50 billion than the forecast N39 billion.

Import duties would also be 30% higher due to the

exchange rate slippage.

But three factors, all arising

from sharper exchange rate

depreciation, would push up the expenditure side too - fas-

ter inflation, substantially higher external debt-service

charges and more costly

imports, especially of capital

equipment including military hardware.

tial, presumably off-budget military spending in the region of N15 billion, and the certainty

of higher inflation, the spend-ing targets look unrealistically low. But so early in the year

and in the shadow of the over-whelming imponderable of oil

production and prices, seeking

to forecast whet her the reve

nue swings will outpace the spending roundabouts is futile.

So long as the current account of the balance of pay-ments remains in surplus, the

budget will be in rough bal-

ance, if not surplus. The bot-

tom line will be government borrowing from the banks since the budget is based on

the assumption that net public

sector borrowing will be zero this year. When the Central

Bank releases its half-year eco-

nomic report in the summer, it is this figure that will show

whether or not the budget is

In the light of these considerations, the Ecomog operation in Liberia, rumours of substan-

Budget analysis is a difficult task, as Tony Hawkins reports

## An incomplete picture

INTERPETATION of Nigerian budgets is an art form in itself. The database with which the analyst must work is narrow and unreliable: the budget ministry complicates the task, ing such curved balls as the stabilisation fund and the federal allocation formula, while treating capital repay-ments as above-the-line expenses to be defrayed from

The assumptions underlying the budget are a confusing mix of the obviously conservative and overly optimistic. But most difficult of all, if hardly surprising, is the incomplete-ness of the picture — the knowledge that a great deal of off-budget activity, revenue as well as expenditure, is being

achieve a tiny surplus of N100m after last year's N22bn deficit has had a good press. The projected surplus has been welcomed on all sides as evidence of a fiscal rectitude for which Nigeria has not been noted in the past, while the business community has reacted with varying degrees of excess profits tax and the lurch substantial increases in import

The government says the 1990 deficit at N22.3bn was more than double the N10.8bn forecast a year ago, mainly because of overruns on capital account, including debt-repay-

Recurrent spending was only 13.5 per cent above target while capital expenditure and debt-servicing ran 41 per cent

ahead of forecast But the actual deficit was far lower than the reported one for

• The stabilisation fund of N14.5 bn covered two-thirds of the deficit. This fund represents the difference between forecast and actual oil revenue and arose primarily from an underestimate of oil revenues in 1990, when a price of \$16 a parrel was forecast.

 Nigerians treat capital repayments as an above the-line item to be met from revenue, whereas it is usually regarded as part of the financ ing process and treated below-

Loan repayments by state



Finance Minister Alhaji Abubakar Alhaji: his 1991 budget alms to achieve a tiny surplus

NIGERIAN I	BUDGET 19	90-91 (Nai	ra bn)
	1990 budget	1990 actual	1991 budge
Revenue	25.4	27.2	38.8
Expenditure			
Recurrent	10.4	11.8	12.3
Capital	7.4	11.6	9.7
Debt service			
Internal	5.1	7.9	
External	13.4	18.2	16.6
Total	36.3	49.5	38.6
Deficit	10.8	22.3	
Financina	-210		
Loans	1.3		
Stabilisation fund		14.5	
Domestic borrowing		6.4	

governments are excluded from revenue. When these three adjustments are made to the 1990 budget, the N22bn deficit falls to only N2bn, or less than one

per cent of GDP.
This implies that the targeted 1991 surplus represents little change in the fiscal stance. Even so, the balanced budget objective may well still prove elusive. Perhaps the main reason for this is the collapse in the oil price below the \$21 a barrel assumed in the budget. If some of the more optimistic post-Gulf scenarios occur, then after two years in which oil revenues have been understated, the hoot may be

find it has overstated its oil export earnings forecast at some N80bn. This forecast assumes exports of 1.29m bpd at a price of \$21 and an exchange rate of N8 to the dol-

While the price slipped below \$21 after the outbreak of the Gulf War, production and exports are well ahead of OPEC quota at 1.9m bpd and 1.6m bpd respectively, while by early February the exchange rate had depreciated to N9.5 to the dollar amid predictions that a double-digit exchange rate average was likely for

This means that even if the oil price were to fall to \$16 a barrel, at current output levels

inflows have averaged \$600m annually, almost all in the energy sector. There has been very little new investment interest in manufacturing - Coca Cola's Nigerian venture being the exception - and while there are many cases of reinvestment (sometimes through debt-equity swaps, by Nestlé, Glaxo, Sterling Drug, Dunlop and others), some western companies, most notably multinational banks, have sold

fundamentals remain unfavourable, especially for the existing investor. Newcomers have greater flexibility since they are not necessarily tied to the indigenisation decrees requiring foreign firms to offer up to 60 per cent of equity – depending on the industry – to a Nigerian partner or shareholders. But the fact that Coca Cola is the only major multinational to have come into the Nigerian market since this requirement was relaxed two years ago nggests that discrimination against exist-

eign businessmen at last November's Nigeria Investment Conference in London were visibly taken aback at the depth of Nigerian hostility to any relaxation of the rules. This reflects the fear that existing management and shareholders would be nudged out of their present positions by multinationals were control to return to foreign shareholders, along with the mis-taken belief that international investors

are waiting in the wings to buy up "grossly undervalued" Nigerian assets. This Nigerian viewpoint ignores the

FOREIGN INVESTMENT

# Emotive issues are at stake

ALTHOUGH there is more foreign capital invested in Nigeria than in any other sub-Saharan country, excluding South Africa, prospects for new, non-energy inward

In recent years direct investment their Nigerian operations.

While foreign businessmen agree that the Nigerians have taken important steps to encourage new investment, many of the ing investors is counter-productive.

reality of the operating environment. Costs
- other than direct labour - are horren-

dously high, naira devaluation notwith-standing. The infrastructural deterioration continues apace - be it Lagos airport, the roads, the electricity network and above all the telephone system, which is as had now (if not worse) than at any time in the last decade. Skilled technical personnel are hard to find and costly. Expatriate quotas are a constraint in high-tech activities, but in other sectors, the quotas are redun since expatriates are so expensive that no foreign firm uses them where experienced

and qualified Nigerians are available.
As long as it was a high-return, highrisk economy. Nigeria could attract new investment, but the steep decline in the naira has changed the rules of that particular game. As one industrialist puts it:
"Here, we have to run very fast just to
stand still." Even successful businesses are unable to increase naira earnings rapidly enough to maintain, let alone increase. hard currency dividends.

The trick – and it is one that Nigerian critics are quick to seize upon – is to pursue offshore earnings by exporting, or taking profits in the form of royalties, invoiced in hard currencles.

In any case, it is hard to justify new investment in an economy where per capita incomes have fallen 15 per cent in the last ten years and where capacity utilisa-tion in manufacturing industry averages 40 per cent. This last statistic needs to be taken with several pinches of salt as there is a widening gap between theoretical and actual capacity – the inevitable conse-quence of ageing equipment and inade-quate maintenance over the years, often the result of shortages of spares.

At the same time the naira cost of investment has risen sharply with the fall in the naira. A road haulage truck and trailer that would have cost N30,000 (£30 000) five years ago, costs N1.2m (£60,006) today. At the same time, because of shrinking consumer spending power, the naira price of many domestic products is

low by international standards. Then there is discrimination against existing investors. With a 40 per cent stake, we don't have management control

nor any influence over who is appeared to the board. Our overseas parent is hardly likely to commit new funds especially when there are so many other drawbacks and imponderables", says one investor in Above all, Nigeria remains a high risk economy - vulnerable to oil price fluctua-tions and the economic consequences of the transition to civilian rule, which many businessmen fear will undermine the Bab

angida government's achievements.
Against this background, and given the marginalisation – in the eyes of multina-tional business – of the entire sub-Saha-ran region, it is not easy to see any marked revival in inward investo

marked revival in inward investment.

The problem will come under the spotlight again at a UNIDO-sponsored promotion forum to be held in Abada from May
6-10. More than 300 projects, covering
almost every aspect of industrial activity,
have been put forward. On the face of it,
there are very few multinationals putting
forward projects though there may be
joint-venture links. Instead, there is a very
broad spread of indigenous firms focusing
minurity on projects processing domestic primarily on projects processing domest raw materials - exactly what structur djustment is all about.

adjustment is all about.

What is unclear is how many of the projects could be implemented without aginficant foreign input. Fortunately, the 
"new breed" of Nigerian businesspeople 
educated abroad, often with work experionce in Europe or North America, unde stand that fodustrial development needs-foreign funding, technology and expertise. Less chauvinistic than their more senter colleagues, the "new breed" may yet man-age to revamp Nigeria's tarnished interna-tional investment image — but it will take time for perceptions to change.

Tony Hawkins analyses corporate results in a tough climate

## The profits surge slows

boom in 1989, when corporate profits surged 62 per cent, margins came under pressure in 1990, especially in consumer industries. In the words of one industrialist, "it was the consumer's turn to be sapped" as the authorities tightened the monetary screw in their highly successful campaign to squeeze

Company results reported by 80 publicly-quoted companies for the financial year 1989-90 show that turnover growth held steady at 37 per cent profit expansion slowed to 29 per cent, down from more than

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60 per cent the previous year. squeezed and pre-tax earnings, as a percentage of turnover, slipped below 11 per cent for the first time since 1982-83 when the figure (for a much smaller sample of firms) was 9

Turnover in companies included in the sample exceeded N16bn, dominated by four groups of businesses trading houses, oil companies, tobacco and beverages, and four categories accounted for more than three-quarters of turnover - a vivid illustration of the restricted role of broad-

Indeed when ranked by turnover in 1989, only two companies outside these four cate-

gories - Lever Brothers and Peugeot Nigeria - make it into the top 20. The rest are oil companies, trading houses, bever-ages and the construction group Julius Berger, which is active in building the new capital at Abuja.

For many businesses the decline in consumer spending power, rampant inflation, the credit squeeze and soaring problems. For most of 1990, the exchange rate was stable, which made it easier to contain cost-push pressures, but mana-gerial efficiency was tested by high interest rates and low, though improving, levels of capacity utilisation.

Some companies came through with flying colours: in the year to September 1990, UAC Nigeria, Unilever's Niger-ian trading and manufacturing associate, pushed turnover up more than 40 per cent without any increase in total expenses. Profits were up a modest 8.5 ner cent and margins were substantially lower at 13.6 per cent standary lower at 13.0 per cent compared with 17.8 per cent the previous year; but this was still a sparkling performance at a time when the officially-cal-culated inflation rate averaged

12 per cent. UAC achieved improved vol-UAC achieved improved vol-umes even in its consumer-ori-ented activities, but the best performers were the tractor and equipment division (riding on the back of strong growth in the energy sector and also in construction), the motor group and terriles

Paterson Zochonis, traditionally a top performer, was able to boost margins from 10.5 per cent in 1989 to 11.4 per cent

based manufacturing in last year, while bucking the mer trend. Seven-Up virtually doubled pre-tax earnings on the back of a 94 per cent increase in turnover, though margins remain slim at 5.2 per cent. Nigerian Bottling, which has the Coca Cola franchise, enjoyed a 56 per cent increase in turnover, but with profits up 40 per cent, margins slipped to 9 per cent from more than 10

per cent in 1989. Since 1982, margins in the per cent, fluctuating between a high of more than 16 per cent of 1984-85 to just below 11 per cent last year.

However, these figures, like the return on assets numbers published by the Nigerian media, must be treated with circumspection. One industrialist says that while his assets have a book value of N30m. their real value is probably ten times that. Asset values are, on the whole, lagging way behind replacement cost. As a result, the real return on assets is a good deal less than corporate

accounts show. But this is only part of the story. Profits are swollen too by the holding gains arising from inflation, by under-depreciation and by the fact that for, many companies, the assets are already completely depreciated in the books. Once replacement cost factors are taken into account, profit per-formance is far less impressive.

For the multinationals the bottom line is the hard-currency return they are getting from their Nigerian associates. Few, if any, have been able to maintain the sterling or dollar value of dividends since 1986 when the value of the naira has plummeted from parity with the dollar to below \$0.11



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at stake

ALTHOUGH the long predicted shake-out has yet to happen, 1990 was a challenging year for many banks, and 1991 is likely to be still more difficult. Yet there is no sign of a slowdown in applications - and approvals of bank licences. Currently, 106 banks take part in the weekly foreign exchange auction, up from 82 at the end of

1989, and between 30-60 new applicants are in the wings. The authorities, committed to deregulation, see no case for holding back on licences, but they are making life tougher for the banks in three ways. First, the January decision to

force down interest rates. Banks are not popular in Nigeria and e government's complaint that they were maintaining lending rates at an average of 28 per cent when inflation was below 20 per cent was widely applauded. But to some extent, the authorities have only them selves to blame. Banks must comply with government-im-posed credit ceilings, which means that demand for credit invariably exceeds lending capacity, maintaining upward pressure on lending rates. Bankers argue their lending rates are determined by the market and were beginning to fall even

Life gets tougher before the authorities inter-

The decision to re-regulate interest rates was sharply critic-ised, though the Central Bank of Nigeria (CBN) has been at pains to offer justification for the max-imum lending rate of 21 per cent. It estimates the banks' cost of funds at around 15 per cent, to which they are allowed to add 2 per cent for overheads

and a 4 per cent spread.

Some bankers believe the cap on lending rates will be only temporary. The 21 per cent ceiling is driving deposits away from the banks to the unregu-lated finance houses and into the parallel market for foreign exchange, where high returns are still available. While the authorities will soon move to close that loophole, by regulating the finance houses, cheaper money - welcomed by industri-alists and traders - spells prob-lems in the foreign exchange

The combination of a weak naira, faster inflation and the need to control money supply once credit cellings have been lifted is likely to mean higher lending rates before the end of

Tony Hawkins sees a hard year for the banks

The second challenge came last November when new CBN guidelines required banks to classify non-performing loans.
These are defined as loans where interest and/or capital repayments are at least 90 days in arrears, or where such inter-est payments have been rolled over, rescheduled or capitalised.

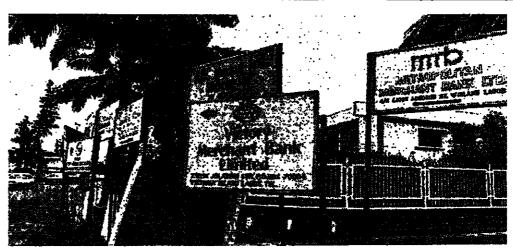
Banks must make two types of provision for non-perform lities — arrears of 90 days or more of interest payments can-not be accrued by the bank and full provision must be made for capital arrears. Where repayments are not yet due on nonperforming loans, provision must be made according to their classification as sub-standard, doubtful or "lost" debts. In the sub-standard case, 10 per cent must be provided, rising to 100 per cent for "lost" facilities. Interest due on such loans cannot be treated as income.

The third factor is increased

competition - for business and above all, for experienced staff. Nigerian banks have long enjoyed generous margins while offering a dismal level of service. Operational costs are high and wider spreads than those found in Europe or North America are essential, especially given the higher risk. The system is dominated by

the three main clearers - the United Bank for Africa (UBA) with assets of N11.4bn, followed by First Bank with N8.5bn and Union Bank, with N8bn. Despite inflated margins, profits were under pressure even

last year. The requirement to pay interest on current accounts has hit the money centre clearhas hit the money centre clear-ing banks – UBA, Union and First Bank. Until a year ago,



There is no sign of a slowdown in applications for bank licences

demand deposit funds were to the market." nominally free. Although there is much scath-

ing comment about many of the new banks, it is the older and larger participants who are a threat to financial stability. "Shake any one of the big three and the whole edifice will come crashing down", says one banker. "Remember it is they who supply the bulk of liquidity Not that there is any great risk; First Bank and Union Bank - two of the biggest banks - have enormous hidden reserves in their under-valued properties.

A more serious challenge is the restructuring of the older, indigenous operations - often owned by the states. Last August, the Nigeria Deposit

Insurance Corporation reported that at the end of 1989, 27 of 69 banks were undercapitalised while 23 had "classified assets" non-performing loans - that exceeded shareholders' funds. Bankers estimate that up to 20

banks may be insolvent. The new hanks, often with very little capital, are seemingly less at risk. The foreign exchange market, with generous

margins and guaranteed weekly supply of foreign exchange, provides a solid base. They have not been in business long enough to expose themselves to the credit risks experienced by the older banks.

But the going will get tougher gather pace. Capital adequacy ratios will be closely monitore (last month government raised the minium capital base for commercial banks from N20m to N50m: that of merchant banks rose from N12m to N14m). Credit cellings are to be abolished and replaced by indirect monetary controls: an active interest rate policy; the issue of treasury bills and other central bank or government financial instruments; greater use of open market operations (including appointing some banks to oper ate as discount houses); varia-tions in cash reserve and liquidity ratios; and the use of compulsory 90-day stabilisation securities to mop up excess liquidity. There are also plans to regulate the foreign exchange market further.

As and when these reforms are introduced - probably by the third quarter - banking will become more professional and sophisticated.

THIS YEAR, it is the turn of the capital market to undergo what the budget and planning minis-ter, Mr Chu Okongwu, calls "its overdue dose of reform".

Such a policy seems certain to be popular with almost every-one outside the vested interests in the Securities Exchange Commission (SEC) and the Stock Exchange. A recent official report concludes bluntly that the stock market is not a viable funding source for new busi-nesses. Equity yields of just over 7 per cent are well below both the inflation rate and returns available on fixed interest stocks. Secondary market turnover is low, with tending to buy and hold shares. Most seriously, new issue pricing is in the hands, not of the promoter or issuing house, but

On a market capitalisation basis, Nigeria's stock market was the second largest in sub-Saharan Africa until 1989, with a market capitalisation of \$1bm.
While capitalisation rose more than seven-fold from N1bn in 1982 to N7.5bn in 1989, the market's dollar value fell 33 per cent to \$1bn. Last year was better for investors, with the share price index surging 60 per cent and market capitalisation reaching

It was the first year since 1984 that share prices had outpaced

#### STOCK EXCHANGE

### An overdue dose of reform

naira depreciation, so that by early this year the market was capitalised at \$1.3bn - up 30 per cent. But this left it well behind the Zimbabwe Stock Exchange, up more than 50 per cent in 1990

However, the Nigerian market is larger than its Zimbabwean counterpart in every other respect. It quotes about 130 equitier market, as well as more than 40 government stock issues and a similar number of debentures and preference stocks. Turnover, at more than N30m. has almost trebled since the mid-1980s, though in dollar terms, it is only 25 per cent of

New issue activity increased substantially last year - from N825m (\$300m) annually during the period 1985-89, to more than N11bn (\$1.4bn) in the first nine months of 1990. Twenty enterprises were privatised via the Stock Exchange last year, soarfirms to seek new equity capital; and debenture activity increased sharply in response to the yawning reverse yield gap.

The SEC was pricing seven-

year corporate loan stocks on yields of 21 per cent at a time when prime lending rates were averaging 28 per cent. The reverse yield gap has survived the lending rate ceiling of 21 per cent imposed in the budget as the SEC has lowered its debenture rate to 18 per cent. Such a pricing system destroys the rationale of the

market. One hanker says: "In the US, the SEC was set up to prevent rigging and insider tradng; in Nigeria, its function is to create an artificial market". So long as the SEC deter-

mines the price at which shares and debentures are sold, the market will fail the cardinal test of channelling funds to users on the basis of risk and return. Once this fundamental reform is undertaken, more large firms will turn to it for funding. The potential gains are far-reaching; commercial bank term lending for one year or longer accounts for only 15 per cent of bank credit while in the case of merchant banks, the ratio is much higher at 60 per cent. This forces industry to rely heavily on short-term credit. Capital market reform could

be used to fudge the indigenisation decree requirements limit-ing ownership by existing multinationals to no more than 60 per cent - and often 40 per cent -of total equity. While this requirement was relaxed for new investors in 1989, it continues to constrain expansion by existing firms whose overseas boards are reluctant to invest where they do not have control One solution would be de-regulation to allow foreign investors to regain control through the share and new issue markets, or to divest by selling their shares to the Nigerian public. But indigenisation is an emotive issue and reforms seem unlikely.

One problem reform is unlikely to solve is the channelling of long-term funding to small and medium-scale enterprise. This is being tackled by the government and donors, though the stock market's second tier has helped some medium-large firms to secure funds.

THE Technical Committee on Privatisation and Commercialis ation (TCPC) is confident of completing its ambitious privatisation programme before the return to civilian rule next year. TCPC chairman, Dr Hamza Zayyad, says that the programme's greatest asset is the government's commitment.

When the programme was launched in 1988, 110 enterprises were slated for partial or full privatisation. By the end of last year, the process had passed the halfway mark. A total of 71 firms has been processed: • The shares of 21 companies have been sold through the

Nigeria Stock Exchange. A further 12 "pipeline cases" could have been sold last year, but privatisation was delayed by the heavy timetable of private sec-tor issues. They will be offered to investors over the next six months, giving Nigerians the opportunity to invest in businesses ranging from oil palm companies and salt manufacturers to a hotel, a textile business and two fishing enterprises Five companies have been sold by way of private place-

be treated in the same way. • In the case of 23 state enterprises with poor track records and "a hopeless outlook", assets have been sold off piecemeal.

PRIVATISATION

#### Little room for manoeuvre

this treatment.

It has been decided that no further action is needed for eight firms, while in January the TCPC announced its first management buy-out. The National Cargo Handling Co, set up 19 years ago, in which the federal government had invested N7bn, has been sold to management and staff.

Proceeds from the first 54 enterprises sold totalled N278m and the TCPC expects to bring another 24 state enterprises worth more than Nibn to the market. These activities have created a "shareholder democ-

racy" of some 400,000 people. Dr Hamza Zayyad describes the process as "an exercise in popular participation" with between three-quarters and 85 per cent of the shares being allocated to small-scale investors applying for between 200 and 1,000 shares. One privatised company now has 145,000 shareholders, making it Nigeria's

most widely-owned enterprise But the further the process goes, the more complex it becomes. Enterprises still to be sold include the heavyweights

- Nigeria Airways, the steel companies, pulp and paper fac-tories, banks, financial institutions and the vehicle assembly plants. For several of them prospects are grim and it is difficult to see how they can be floated. Overseas investors might be almost certainly impose a heavy burden on the economy and there would also be political opposition to any such sale.

Perhaps even more challenging is the programme to com-mercialise 32 parastatals. Partial commercialisation -- ensuring that enterprises generate enough cash flow to cover operating costs - will apply to 23 enterprises, including extremely inefficient operations like Nigerian Railways Corporation and the notorious National Electric Power Authority (NEPA). The loss-making Delta steel is also included.

Full commercialisation – operating profitably and being able to raise capital without government guarantee — will apply to the other nine parasta-tals, including the already-profitable Nigerian National Petroleum Corporation (where the critical issue will be domestic energy prices) and Nigerian

Dr Zayyad believes his comnittee has broken the back of the commercialisation pro-gramme; reform packages have been drawn up and new boards are being appointed with the specific stipulation that board members be appropriately quali-fied and experienced. He expects management contracts will be signed within the next two

However, privatisation is behind schedule. With the civil-ians due to take over in 18 months time, there is little room for manoeuvre.

The TCPC's own programme, published at the end of last year, shows that many firms which should have been sold off have still to be brought to the market. Decisions are still pending on the treatment of 18 of the 110 enterprises – banking and vehicle assembly firms.



### A LEADING FORCE

remembered in Nigeria for the various efforts of Government to promote and entrench a free market

Government policies during the year were aimed at enhancing, supporting and consolidating the achievements of the structural Adjustment Programme (SAP) whose key words were efficiency and competition.

In the banking industry, the quest for efficiency and competition led to the generous licensing of several new banks, most of which operate in the same segment of the financial market as NAL Bank. The increase in the number of banks opened up new challenges which the Bank coped with effectively.

In the context of the above-stated developments in the operating environment, NAL Bank has performed creditably well. From

The year 1990 will long be N148 million in the year ended 31st march, 1989, gross income increased by 54 per cent to N229 million in March, 1990. Profit Before Tax increased by 6 per cent from N48 million in 1989, to N51 million in 1990. Profit After Tax also rose from N34 million in 1989 to N37 in 1990.

The Bank has continued to align itself with government policies by responding to changes in the operating environment with the highest level of professionalism that has become its hallmark.

The Bank is also at the forefront in the provision of financial advisory and other non-funds-based services.

The banking industry is witessing a phenomenal growth. Competition, although fierce at the moment, is bound to be stiffer in the coming vears. NAL Bank is aware of this and has adequately positioned itself to stay ahead of competion.

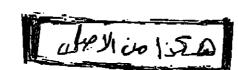
#### FINANCIAL HIGHLIGHTS

	1990	1989	CHANGE
•	N,000	N.000	%
TOTAL INCOME	229311	148377	54.55
PROFIT BEFORE TAXATION	50813	47940	6.0
PROFIT AFTER TAXATION	36813	33940	8.46
TOTAL ASSETS	1456450	1404306	3.71
PAID-UP SHARE CAPITAL	31500	15750	100
SHAREHOLDERS' FUNDS	243470	216161	12.63
EARNINGS PER SHARE	11 <b>7</b> K	108K	8.33
DIVIDEND PER SHARE	30K	30K	0

NAL MERCHANT BANK PLC

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The Gulf crisis has highlighted Nigeria's role as a significant oil supplier outside of the troubled Middle East. But even before Iraq invaded Kuwait, the Nigerian oil sector was set for expansion after a government has set ambitious targets for production capacity of 2.5m bpd by 1995 to return the industry to the peak it enjoyed during the last oil boom. A similar rise in proven reserves is envisaged from the existing 17bn barrels to 20bn barrels. High levels of investment are needed, however, with the cost of discoveries averaging \$1.5 to \$2 per barrel. It is not surprising, there-fore, that the immediate future for the industry lies not so much in the Niger delta but in the high-rise blocks of Lagos. The prime movers of the indus-

WITH production and reserve targets of 2.5m barrels per day (bpd) and 20bn bpd by 1995, the Nigerian oil industry is set

for a major programme of new investment. What changes in

policy have you adopted to

attract the necessary invest-

It's not so much changes in

policy as emphasis on policy. The first emphasis has been to

ensure sufficient provision is made for cash-cail. We have

Action of the control of the control

The industry is operating at full capacity, writes William Keeling

# Oil sector set for expansion

try are the policy formulators, the deal makers and the money men who decide where the cash is spent and made. They will set the ground for the industry as it approaches the 21st century and will help decide whether Nigeria as an oil producer can capitalise on s relative political stability. The investment plans needed to meet government targets are

**Approximately** 1.95m barrels per day of crude oil are being lifted

aiready in place. The largest joint venture, operated by Shell and owned by the Niger-ian National Petroleum Corporation (NNPC, 60 per cent), Shell (30 per cent), Elf (5 per cent), and Agip (5 per cent), accounts for about half of national production. The joint venture has already announced a \$6.5bn expenditure pro-gramme for 1991-96. Compara-ble programmes have also been announced by other joint ven-tures, with Mobil, in particu-

cash-calls. I was very pleased when I was told that last

November, for the first time

they [the oil companies] really had their money paid on the

dot. This is going to encourage

them. They have been asked to

increase exploration and right

now we have a total of about

25 rigs working all over Nigeria which is a reasonable

increase in activity. Another

thing, of course, is the Memorandum of Understanding

lar, planning to increase production from 240,000 bpd to 400,000 bpd by 1994, in addition to bringing on stream the 100,000 bpd Oso condensate

Officials insist that the com-

panies are taking a long-term view and that investment plans will not be curtailed by short-term falls in the oil price. Although the investment is planned, its actual commitment depends upon a revised Memorandum of Understand-ing (MoU) being signed and a second five-year programme of work being agreed. Negotia-tions over a revised MoU (which supractees a minimum. (which guarantees a minimum profit per barrel for the oil companies, provides a realisa-ble price formula and offers incentives for exploration and development) have been prog-

sing in fits and starts. Large fluctuations in the net-back and spot prices of Niger-ian oil since the Gulf crisis have further complicated an already intricate agreement. But as one oil expert explains, "the signing of the MoU, and with it the agreed programme of work, is critical for the industry".

The amount of new develop-

Petroleum Minister Professor Jibril Aminu talks to William Keeling

No fear of 'creeping nationalisation'

renewal. We have been negoti-ating with the companies and

the idea is to look at the guar-

anteed profit margin again, to look at the production costs

and then to bring new innova-

tions like an encouragement to

increase the reserves and

in time for a new programme

of work definitely to be put in

place before the old one expired at the end of last year? That would have been nice

Why wasn't the MoU revised

a revised MoU in place is a sign of the oil companies' confidence that agreement will be reached. But a large amount of exploration and development is required just to keep the industry on track. The Niger delta reserves consist mainly of relatively small fields. With many of those nearing the end of their production life, new fields have to be brought on stream in order to sustain production. The decline in production from 2.4m bpd in 1981 to 1.8m bpd in 1989 has bottomed out and the industry is currently pumping

at 1.95m bpd. Oil executives are bullish that the industry targets set by government can be achieved. As Mobil chairman, Mr Alfred Koch, explains: "Technically, it's very realistic to add another 500,000-600,000 bpd based on today's discoveries and existing reserves. I think it is a question of capital restraints. Is the government, through NNPC, in a position to finance its 60 per cent share?" The cost of increasing reserves to 20bn barrels is approximately \$5.5hn.

The industry appears caught between the potential of

nies have been negotiating with themselves. I would

myself have preferred to have

the MoU ready in time for the

new year but, as you can see,

these companies have been working and they have learnt

increased tempo of upstream

activity has so far not been

reduced in spite of the fact that

the MoU has not been signed.

Last year a foreign oil com-pany signed a joint operating

and others are being asked to do the same. There is concern

over the inclusion of a clause

allowing the transfer of exclusive operating rights to NNPC. Is this not tantamount to

I don't think they have any need to fear that. Nationalisa-

tion is not done by creeping.

Nationalisation is a political

decision which is quite sharp,

where governments and

nations just tell companies,

this is what we want to hap-pen". This is not the situation here in Nigeria. Nevertheless,

in the oil business in Nigeria

after being independent for 30

years, the only fully Nigerian

company is making less than 1,000 bpd. Granted there are Nigerians who are working in

top positions in these so-called

foreign companies. In fact, that is one reason why probably the

whole question of nationalisa-

tion does not have to be pushed through. I think that

the companies should be the

first to agree that agencies,

which Nigeria as a nation set up, have a right to operate. It

is time for them to accept that

his is what we want to do,

creeping nationalisation?

nt, the first in Nigeria

Nigeria's energy reserves and doubts among some investors who still regard Nigeria as a high risk. In the immediate future new players are likely to enter the industry. BP has made a bid for a deep offshore exploration plot and similar bids are expected from Exxon Unicil and Conoco, all of the US. The BP bid is especially significant as the company

Oil executives are bullish that government targets can be achieved

played a central role in Nigeria's oil industry before its interests were seized in 1979 over allegations of indirectly shipping oil to South Africa. Its willingness to re-enter the industry is a clear indication of the importance attached to Nigeria as an oil producer. Even as new companies are

queuing up, however, potential projects are being placed at risk. The \$1bn Oso condensate project has encountered problems over finance from the

partnership taken to its logical

conclusions. I can understand

their worry. Probably they

have never tried this type of

advise them to realise that if

thing anywhere. I can only

they tried, they might like it. On the giant LNG project, have the crucial buyer agree-

ments been signed and, if not, should we expect the project completion date of 1995 to slip

I think that a slip would

appear inevitable but I think

it's perfectly natural with

these things and I personally

do not rate it as a major disas-ter. We have taken a firm deci-

sion to proceed with the LNG

project. We are getting on very well with the partners, we are

making the landmarks, albeit a

bit delayed. We have the gas, we have the political will, we

have the partners and we have

the relationship with them

that I think will lead us to suc-

\$500m gas plant to feed the

domestic market which is said

to require a higher than cur-

rent gas price to cover invest-

ment. A \$1.5bn aluminium

smelter is also being con-structed which would benefit from a low gas price. Can you accommodate the needs of

these and other potential pro-jects under the existing pric-

ing policy?

I have not had the opportunity to fully study the proposal from Chevron. If and when it

comes we will have a look at it. I would like to see the basis for

the calculations made by Chev-

ron to demand a greater price

Chevron have proposed a

"London Club" of commercial banks, although these may soon be resolved. While past debts have soured Oso, there are rumblings within the industry that an unwarranted level of government interference is contributing to delays in the \$3.5bn liquefied natural gas (LNG) project, which is crucial if Nigeria is to utilise

its massive gas reserves.
Investor doubts are increased by the apparent determination of the government to push for a joint-operating agreement (JOA) with the oil companies, which would remove their status as exclusive operators of joint venture concessions. The draft JOA recently circulated by NNPC includes a clause allowing NNPC to take over joint ventures if and when it desires. Industry sources report, how-ever, that the JOA signed between Mobil Producing Nigeria and NNPC last year left the question of transfer of

operating rights open.

The oil sector remains so critical to the economy that the likelihood of significant government intervention remains slim. Oil company executives also insist that they appreciate the government's desire to involve and train Nigerian personnel in every facet of the industry. The danger, however, is that while both sides work out mutually equitable positions, opportuni-ties to harness investment may have passed.

#### NATURAL GAS

## Huge reserves under-utilised

obstacle to the project's com-pletion. Estimated costs have risen in the last year by 48 per cent to \$3.7hn, which has fur-ther squeezed the marginal economics of the project.

Officials also fear that fol-

lowing the Gulf war the major constructors needed by the

LNG project will seek large contracts in Kuwait.

Officials have also express

serious misgivings over the

level of government interfer

ence in the project particu-larly the question of who oper-ates the ships which will

Some financial commit-ments, however, have been made Local people are being

relocated from the project site

at Finima in Rivers state Nigeria LNG has bought four

ships to transport the gas and

refurbished two. Project expenditure has already -reached

Investment is

restricted by

pricing policy

\$200m whilst commitment

been made.

. The company is

totalling a further \$100m have

ted soon to take the brave step of putting the construction contracts for the LNG plant

out to tender without all the

buyeragreements in place. As one company official notes,

we need to show that we are

serious with this project, then the buyers will come forward".

The second potential project is a proposal by Chevron, which owns the Gulf Oil Com-

pany of Nigeria (GOCON), to

construct a plant to recover

300m cu ft per day of associated gas presently being flared at its rigs. The \$500m project

entails recovering for export

the condensate, propane and butage from the gas. The resi-

one gas would then be sold to the state owned. Nigerian Gas Company for distribution. The main obstacle is the gas

pricing policy adopted by the government which has recently announced a unified price of N5.24 (about \$0.50) per thousand standard cubic feet.

Of this amount, 60 per cent is kept by NGC and only 40 per

cent is paid to the joint-venture

supplier. As GOCON's manag-

ing director, Mr Donald

amount, would not make this

project economic and it is unlikely that NGC will pay us

the amount to make it eco-

needs a higher price for the

gas, public corporations are benefiting from the prevailing

price set by the government. Cheap gas means low cost pet-rochemicals, cut-price fertiliser from NAFCON, competitively-

priced aluminium from the

proposed aluminium plant and affordable electricity from the

Nigerian Electric Power

The low price, however, is a disincentive for oil companies

to invest in infrastructure.

Executives of oil companies which have installed gas facilities say they have made a loss

on their investments and that the current price will not guar-antee supplies of gas to pro-jects such as the aluminium

While the Chevron project i

Mahura, explains,

transport the gas.

NIGERIA has proven natural gas reserves of 26 trillion (million million) cu m, or more than 15 times the annual consumption of Belgium, France, Germany, Italy, Spain and the UK combined. In addition, experts estimate Nigeria has a further 1.8 trillion cu m of probable reserves.

In spite of their enormous potential, the reserves are hugely under utilised. The vast majority of gas produced is flared, an entirely wasteful use of resources. One oil company executive estimates that 18bn cn m, with a potential value of over \$4bn, is flared each year, while domestic consumption stands at just 3bn cu m per

A few steps have been taken to utilise gas with investment in a number of key industries. The National Fertiliser Company of Nigeria, operating fully since 1988, is supplied with 45m standard ou ft per day, and electricity stations at Afam, Sapele and Ughelli are also consumers. A new \$800m petrochemicals complex is being constructed at Eleme which, when completed in 1993, wili use natural gas feedstocks for the production of its 740,000 tonnes output of ethylene, propylene, polyethylene, polypro-pylene and butene-1. A proposed 180,000 tonnes per year aluminium smelter will use gas to fire its 540MW electricity

But these companies com-bined still leave the resource At the heart of the strategy to exploit Nigeria's gas poten-tial are two projects, one for the export of liquefied natural gas (LNG) to Europe and the US, the other to collect and process associated gas currently being flared for distribution to the domestic market.

The larger of the two is the LNG project. This entails a two-train plant capable of producing up to 4.5m tonnes per annum of liquefied gas, equiva-lent to 5.5bn cu m. The project has run into difficulties, how ever, mainly due to the com-petitive nature of the international gas market and the high capital cost of setting up the industry.
In 1989, the company Nigeria

LNG was created with the responsibility for securing gas supplies, building and operat ing the plant, and marketing

per cent by the Nigerian

#### The vast majority of gas produced is flared

National Petroleum Corporation, Shell Gas (20 per cent), Elf (10 per cent) and Agin (10 per cent). The original timetable assumed that buyer-agreements would be in place by mid-1990, with the main contracts awarded at the beginning of this year.

After several years of protracted negotiations, however, buyer agreements are still not in place and project tenders have yet to be offered. Sources close to the project report that negotiations with Ruhrgas of Germany have failed. Nigeria LNG has made preliminary allocations to Cove Point and Cabot of the US, SNAM and ENEL of Italy, Enagas of Spain and Gaz de France, but nothing has been signed. Nigeria LNG officials concede that the date for first deliveries has slipped from early 1995 to late 1996. The failure to secure buyer

the balance, with investm

In spite of its huge reserves Nigeria's gas sector hangs in in the domestic market restricted by the government's pricing policy and export potential limited by fierce international competition.

William Keeling



Prof Aminu: 'firm decision to proceed with LNG project

ment at this time covers all moment, taking 10 naira to the

A number of new explora-tion plots are on offer. Do you



for gas than has been approved by government. The price that has been approved by governindustries, including the alu-minium industry. At the dollar, we are talking about selling this gas at just over 50 sening this gas at just over 50. cents (per 1,000 standard cubic feet). There is certainly a case for gradually increasing the price over time but taken overall, I think this price as of now is reasonable.

expect new foreign oil compa-nies to make bids, particularly for the deep offshore plots? Not only do we expect, we have got them. A lot of them including some of our old friends who were here but left. We've got a lot of them.





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in duty on imported inputs, such as the halving of the tar-iff on inputs used in tyre man-

In a country where smug-gling is endemic, the most effective type of protection – not welcomed by import-reliant

not welcomed by import-reliant industries — is naira devaluation. The real effective exchange rate for the naira declined by 85 per cent between 1984-89. It appreciated slightly last year when the exchange rate stabilised, but will slip again this year.

In dollar terms, labour is

cheap with the average hourly wage rate in textiles of only

wage rate in textiles of only \$0.16 in 1989, compared with \$0.58 in India and nearly \$3.00 in Germany. With productivity per worker being only three times as great in Germany, Nigeria clearly has a large labour cost advantage.

However, there is more to competitive efficiency than labour costs. The high costs of infrastructure and of feeble

competition do much damage.

If industry could slash

administrative and marketing overheads, while government took steps to improve infrastructure and boost competition, efficiency ratings would be much higher.

But the government is caught in something of a bind; policies to improve efficiency - such as deregulation, priva-tisation and exchange rate

depreciation – are in danger of being partially undermined by "pro-industry" policies such as increased tariffs (as with steel in the 1991 budget) and

Trade-offs between business

efficiency and political expedi-

ence are all very well, but in

the long run manufacturing

will benefit from greater policy

the interest-rate ceiling.

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# An upbeat mood in industry

NIGERIAN industrialists are more upbeat today than for a long time. Capacity utilisation has risen from 33 per cent a year ago to an estimated 40 per cent; interest rates have declined; there will be more foreign exchange available this year; excess profits tax has been sholished; and several firms, such as the tyre manufacturers, are getting more pro-tection. Inflation is at its lowest for three years and until recently manufacturers enjoyed relative exchange rate

stability.

"Prospects for manufacturing are much improved", says
Dr Oladapo Falowora, directorgeneral of the Manufacturers'
Association of Nigeria, though
he expresses concern at rising stability. he expresses concern at rising unemployment and the slide of the naira. "If we can maintain the exchange rate stability enjoyed last year, then one could feel more confident about industry's emergence from five years of recession" Manufacturing has been in the relative doldrums for a

rather longer period; its share of GDP rose from 4 per cent in 1977 to a peak of 13 per cent in 1982, since when it has declined to 10 per cent. After four years of stagnation between 1984-87, manufactur-ing output has been growing at a respectable 6 per cent a year largely reflecting the ben-eficial impact of the structural adjustment programme (SAP) Under SAP, low value-added

activities (such as vehicle assembly and electronics) have suffered while domestic resource-based businesses (tex-tiles, wood and furniture, food and beverages) have prospered. There are signs that exports of manufactures are rising, though much of this is unrecorded trade. CMB Toyo Glass, for instance, is forecasting sub-stantial glass packaging exports of some \$10m this year. One report shows that the pro-portion of local raw materials used in manufacturing rose from 30 per cent in 1986 to 50 per cent last year. Local input usage is highest in wood and furniture, textiles, food and beverages and leather goods and lowest in pharmaceuticals

and electrical goods. Investment levels are low for a whole host of reasons, including foreign exchange scarcity, more their original cost.

One consequence of low investment is an ageing capital stock. One survey found that stock. One survey found that three-quarters of manufactur-ing equipment is between 10 and 20 years old and 15 per and 20 years old. cent more than 20 years old. Only 10 per cent was installed in the last seven years.

This finding casts doubt on the reliability of capacity utilisation ratios, since it is clear that actual capacity is well below rated capacity. The the-

Output has been growing at 6 per cent a year

ory that output can be doubled simply by using existing capacity does not stand up, not just because of this but also because the skills and infrastructure are not available. Employment in manufacture

ing has declined since SAP, partly because some businesses have gone to the wall, including those closed down as part of the privatisation programme, and partly because internity. intensified competition in a stagnant or shrinking market has forced firms to rationalise operations. The ban on wheat imports is estimated to have cost 60,000 jobs in the milling and baking industries. Another significant finding is that the two categories where employment has fallen most sharply are high-skilled expatriates (because they are expensive to employ) and unskilled work

Much of this, though not the low levels of investment, is precisely what SAP was intended to achieve and the policy makers can be satisfied that the programme is largely on track. The bad news is that even with substantial restructuring, much of industry remains uncompetitive. One recent study found that just two sub-sectors - rubber products, dominated by tyre manu-

facture, and chemicals and

pharmaceuticals - are effi-cient in the long-run sense of being able to replace capital equipment under competitive market conditions.

The good news is that there are some highly efficient firms within inefficient industries. For example, Nigeria has a sig-For example, Nigeria has a sig-nificant comparative advan-tage in textiles and clothing. In food and beverages, brewing and cocoa producers are effi-cient but flour milling is very inefficient, partly because capacity utilisation is very low. Managed well, glass packaging is efficient and profitable. Efficiency in Nigeria is partly a function of size — the

partly a function of size — the larger firms with multinational links are significantly more efficient, while governmentowned enterprises are ineffi-cient regardless of sector. Thus the survey found the pulp and paper and cement industries very inefficient, but this is explained by the predominance of public sector activities in

of public sector activities in these two industries.

Explanations of inefficiency abound. Some industries – vehicle assembly, electronics and dry-cell batteries – should never have been established. Infrastructure costs are extremely high - 92 per cent of a sample of 179 firms have their own electricity genera-tors. Nearly half the firms have their own boreholes, two-thirds have their own truck and van fleets and 37 per cent their own telecommunications equipment. Manufacturing industry is at a competitive disadvan-tage because of the operating and capital costs of providing this infrastructure. Import bans and high tariffs

are also blamed for fostering inefficient and inappropriate industries. Last year it was estimated that up to one-third of Nigerian industry was protected by outright import bans, ranging from those on wheat and flour to beer, textiles, clothing and furniture.

While the number of banned items is being reduced, high tariffs are invariably used instead. The average level of nominal tariff protection is 33 per cent, ranging from 50 per cent for consumer goods to 20 per cent for capital equipment. Most changes in the last two years have increased protec-tion, though a welcome develonment has been the reduction

TEXTILES is one of Nigeria's largest industries, producing an estimated 500 million metres of cloth each year. It is also highly competitive, with more than a dozen companies battling for a market which demands increasingly tight operating margins.

operating margins.

The government's programme of economic structural adjustment has, on balance, had more positive than nega-tive effects. Demand has contracted in line with reduced purchasing power but, as a senior manager of one leading mill explains, "along with sugar and salt, cloth is still regarded as a basic commodity in Nigeria".

Structural adjustment has placed greater emphasis on agriculture, and textile firms report increased security of ments. The abolition of the import licence system has also been widely welcomed by an industry whose import require-ments include chemical dye-stuffs and spare parts for machinery

Despite the move towards a market-orientated economy, the industry still enjoys considerable protection, with a blanket ban on textile imports. Company managers deny that the ban dulls the industry's competitive edge. They point to continuing competition

The industry still enjoys a blanket ban on imports

between domestic producers and the fact that the theoreti-cal ban has to be offset against on ban has to be onset against Nigerla's notoriously porous borders. If the ban is largely effective, they say, it is because the domestic factories are competitive against smug-gled imports in terms of price

and quality.

Although textiles appear to have survived the early years of structural adjustment, many individual factories are far from healthy. Skilled management is patchy and a number

**TEXTILES** 

## Tight margins, tough market

of companies remain burdened by state ownership. For example, Kaduna Textiles is 77 per cent owned by 11 northern state governments which have failed to supply sufficient investment capital.

Industry sources say the fac-tory is working at a fraction of capacity and that the combined capacity utilisation of the sector as a whole is 60 per cent. The latter is the highest, how-ever, of all manufacturing secever, or an manufacturing sec-tors in Nigeria and would be higher still were it not for the effects of seasonal demand.

The finances of some compa-nies have been affected by decisions in the mid-1980s to build near plant. At least three

build new plant. At least three new spinning mills were built, an investment described by one senior manager as "a total disaster". Loans which were raised when the naira was two to the dollar are now being repaid at a rate of nearly 10 naira to the dollar. Senior

industry figures concur that the best the present economic climate permits is the stag-gered modernisation of exist-ing plant and that there is lit-tle potential for new entrants to the industry.

The depreciation of the naira has, however, opened up export opportunities. The largest textile company, United

Nigerian Textiles, exports up to two million metres of grey cloth and 400,000m of printed textiles each month.
But individual companies differ on the potential of the export market. While some extol the new opportunities to earn foreign exchange, the managing director of one lead-ing company explains that the only reason his factory exported was due to the market. He says that "the com-pany actually loses on its

exports, particularly of grey

cloth, but we would lose more

installed capacity".

The problem is partly the high cost of recent investment but also that other countries, notably Pakistan, subsidise cotton production so as to dom-inate the grey-cloth market.

if we failed to utilise our

What the government can do to improve the state of the industry is uncertain. The forced reduction of banking interest rates to 21 per cent has been applauded, although the short-term affect has been a steady fall in the value of the naira. This has improved export potential for finished products but has made life even more difficult for those companies having to repay recent capital-intensive invest ments.

In the medium term, the industry is likely to become industry is likely to become more competitive. Inefficient companies, unless sponsored by political patronage, will close or be reduced to piece-meal outfits. Diversification is unlikely to offer significant protection. Industry analysts note that textiles is already the country's most secure manufacturing sector and that diver-sification will only dilute mangement skills.

The companies which do best are likely to be those which having built up a competitive edge, are able to exploit Nigeria's porous bor-

**Depreciation has** opened up export opportunities

ders for regional exports of finished products. In the short term, this market has been hit by the loss of the once attrac-tive freeport of Monrovia in Liberia. The regional market, particularly francophone countries burdened by the over-valued CFA currency, provides an attractive economic hinterland and will allow the better managed companies to compensate for the decline in domestic purchasing power.

William Keeling



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growth rate of 4.85 per cent -the target announced by Presi-dent Ibrahim Bahangida in this

year's budget speech - will be

difficult without a fundamental

rethink of key issues, including:
• Fertiliser policy. The government subsidises fertiliser by

about 80 per cent, and in theory

farmers should be able to buy a

bag of fertiliser for N20 from the

In practise, much ends up in the hands of middlemen who

either smuggle it across the bor-

ders or stockpile it and sell it on the black market at crucial

times at prices of about N50 N60 a bag. Most farmers, particu-

larly smallholders, end up short

of sufficient fertiliser at critical

Agricultural economists and the World Bank urge the priva-

tisation of the procurement and

distribution of fertiliser. They say this will be more efficient and save some of the N1.1bn allocated to subsidies. President

Babangida has accepted that fer-

tiliser distribution is ineffective

and should be privatised. But many doubt his commitment in

the face of opposition from the

powerful vested interests who

make fortunes from fertiliser

• Import bans. Bans on the

import of wheat, maize, rice and

barley remain controversial. Production has boomed but

widely fluctuating prices have discouraged farmers and had

debilitating effects on the brewing, milling, animal feed and poultry industries. The govern-

ment and western donors argue

about the economics of the measures, but all agree that wide

spread smuggling has under-

mined them.

Farmers, donors and busi-

nessmen in the grain-processing

industries have asked the gov-ernment to consider a range of

options to achieve price stabil-

ity, including an import tariff regime, a support price mecha-

local state depots.

the oil boom years. But if Nigeria is to promote agricultural exports and achieve food self-sufficiency for its peo-ple, who will number more than 200m by the year 2005, critical adjustments need to be faced

In the short and mediumterm, the government must consider urgently the inefficient and costly subsidised fertiliser programme; the import bans on the development of hetter research and extension services; the lack of incentives for com-mercial farming; and the absence of sufficient cheap agricultural credit.

In the long-term, however, Nigeria's ability to feed itself will rest on how effectively it develops a strategy to harness its considerable water resources for irrigated farming and whether, through soil and water conservation and forestry develned environmental degradation Last season's drought in the north, which seriously affected the maize and sorghum markets with knock-on effects in process-ing industries, was a painful reminder of agriculture's vulnerAgriculture: the quest for self-sufficiency

## Food for thought

Much will depend on the depth of government policy making. Recent signals are not encouraging. Last year's pro-posed export ban of raw cocoa beans, which was rescinded last October, created instability among farmers and exporters in Nigeria's most important export

Similarly, last month's budget allows for the creation of 30,000-50,000 state farm complexes in each of the 21 states to mop up unemployment. Experts believe this to be a disastrous move which is bound to fail and will divert scarce resources and manpower from productive

Such measures threaten to undermine the progress achieved since 1986. Last year, according to Mr Chu Okongwu, ning, agriculture's contribution to GDP rose by 42 per cent, from N26.1bn in 1989 to N27.2bn. While western agriculturalists believe these figures are inflated, they accept that there has been sustained growth of between 23 per cent over the

Much of this growth is due to policy reforms adopted since 1966, which have boosted local production, discouraged cheap imports and encouraged

Consistent with these policy changes has been increased funding to agriculture, both from the government and international donors. Twenty-two per cent of the 1991 budget is allocated to agriculture and rural development - N1.1bn for fertiliser procurement, N500m for the ministries of agriculture and water resources and NL05bn for the Directorate of Foods, Roads

#### The import bans remain controversial

and Rural Infrastructure (DFRRI), the government's main instrument for agricultural

World Bank, the European Community and other donors are estimated to be providing \$1.6bn this year in a range of projects, including con-tinued funding of the state-run Agricultural Development Programmes (ADPs) in every state

palm industry. However, an agricultural

nism or more adequate storage

 Commercial farming. Interest rates of up to 32 per cent, unstable prices, low yields and poor infrastructure have forced many large scale capital intensive farms to close. Those that have survived have done so through integration and value-added pro-cessing. Yet if Nigeria is to feed itself, the potential high grain yields and technology transfer of commercial farming will be critical. An incentive package to encourage commercial farming, even on a small scale, is

 Water resources. Nigeria has plentiful supplies of ground water and an estimated total irrigation potential of 2m hect-ares. But irrigated farming is minimal and experimental. The large, capital intensive irrigation projects established by the staterun River Basin Authorities (RBAs) proved over-ambitious and costly, and all 14 RBAs are being wound down.

A new Ministry of Water Resources was created in 1989 but as yet little work has gone into devising a master plan to harness the resource base and develop a strategy to insulate agriculture from erratic climate and rainfall patterns. Such a strategy, particularly in low cost. private. small-scale irrigation, is crucial to any attempt to achieve self-sufficiency.
In addition, government will

have to pursue the strengthening of extension services, the promotion of farm credit, the development of appropriate farmer-based and farmer-driven research and technical skills, maintenance and rehabilitation of rural roads, and a sustainable approach to combatting defores-

tation and descrification.

Many of the reforms already carried out have required little capacity. The challenge is to develop an enabling environment which will release the latent energies of commercial and peasant private farmers. Failure to address these reforms will result in stagnant exports and food crops below the needs of the expanding population.

#### ■ PROFILE: Vegfru

## Fruitful endeavours

AT DADIN Kowa, on the border between Borno and Bauchi states, an oasis of green irrigated fields thick with ripening toma-toes breaks the monotony of sunbaked earth and yellowed

Vegfru, an integrated agricul-tural and food processing com-pany of the Inlaks group, is just entering the picking season, which lasts from January to April. Women are busy picking tomatoes, collecting them in enamel tins which are carried on their heads and poured into large wicker baskets.

Vegiru has produced tomato paste, juice and sauce and mango juice profitably since the company was established in 1970. But it has not been easy.

Nigerian agro-industry is vastly underdeveloped. The oil boom of the 1970s and an over-valued naira made most invest ments in agro-processing unvia-ble in the face of cheap imports and the profitability of trading and service industries. Vegiru survived by importing bulk tomato paste from Italy and canning it at Dadin Kowa. Growing or buying domestically was

Reforms since the 1986 struc-tural adjustment programme have had mixed results. Many food processing industries have suffered from import bans and, lacking sufficient local production, are operating well below

capacity. But devaluation and a ban on imports of tomatio paste have led Vegfru to develop a modest

The principal investment has been in expanding the activities of the company's farms, which have 470 hectares of planted tomatoes. Much effort has been invested in experiments with gravitational and sprinkler irri-gation to boost yields and use various imported hybrid seeds capable of resisting the scaring temperatures of the dry season.



The farm produces about 11,000 tonnes of tomatoes per year, about 60 per cent of the factory's needs. The rest is purchased from local outgrowers, who benefit from limited extension services from Vegfru, including seed, chemicals and technical assistance.

Vegicu's executive director, Mr Dhananjay Keskar, says the farm has proved a sensitive and difficult operation. The company would rather purchase all raw material from outgrowers. "It is very costly to grow all our tomatoes but quality is a problem with outgrowers and small farmers are very unreliable. We must have our own assured supply. That is essential."

Serious problems remain, including widespread theft, the need for continual supervision of on-farm activities, the necessity of generating the factory's own power, competition against smuggled Italian imports, the high cost of imported tin plate for canning and continued depressed incomes, which have hit the huxury foods market. The company admits that any would result in large scale dump-ing of tomato paste produced in the European Community; would seriously affect operations. In spite of these constraints, Vegiru declared an after tax profit of Nam in 1989 and according to Mr Michael Hamilton and American director of the ton, managing director of the inlaks group, returns on capital have averaged around 15-20 per

cent a year.
But continued constraints on agro-processing have made the company cautious about further investment, although export of fresh produce, such as mange-tout and okra, by air freight is being developed

"In the last four years we have had consistency of policy and that is the most important factor. But we are going to be very cautious about expanding", says Mr Hamilton. Significant new investment in

processing which will be crucial to provide the forward linkages for agricultural growth, will be difficult, however.

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ON A huge 38 sq km farm in the parched climate of Gongola State, north-eastern Nigeria. Mr David Macadam and his wife have established a beautifully manicured garden which would not look out of place in Surrey

during an English summer. Nigeria's dry season is harsh. Water is scarce, temperatures can soar to 43 deg, and vegetation turns into an ash-coloured tinder box vulnerable to raging

But in the well-watered lawns and fruit trees of the Macadams' pies take shaded refuge, it is almost possible to forget the arid land and burning sun outside.

Sadly, the garden and its adjoining nine-hole golf course are among the few successes on the 10.500 hectare farm managed by Mr Macadam for the Nigerian associate of CFAO, a large

French trading company.
With a critical shortage of working capital, the company has decided to cut cultivation this year from 2,500 to 1,500 hectares on the farm, which produces maize, cotton, sorghum and rice. Huge losses have been recorded for each of the five years that the farm has been in business. Commercial growers face a harsh climate

close", says Mr Macadam.

rarer every day in a tough economic environment. High intervarieties and yields, huge capital costs, lack of local expertise, expensive expatriate manage ment and erratic weather have forced many out of business. Some survive by scaling down their hectarage. Few have pros-

But large commercial farms remain a vital catalyst to agricul-ture, providing practical on-farm experience for local technicians. They will also be important in stimulating the creation of a class of medium scale commercial farmers, on 50 to 500 hectare plots, whose role in food production will be critical to food self-sufficiency.

The problems with Nigeria's

**Farmers in difficulty** 

bust for 12 months. The banks own the farm but they won't

Large commercial farms are rare in Nigeria and are becoming

back to their creation in the mid-1980s. Like the CFAO farm, most were established under govern-ment pressure as subsidiaries of

commercial and trading houses. In 1985 the government of former President Muhammad companies by letting them know that import licences would in future depend on whether businesses went into farming to boost food self-sufficiency, source raw materials locally and save

in an attempt to meet that

stringent policy, many ill-con-ceived farms were established half-heartedly. But even those set up as genuine enterprises have found it difficult to survive. According to Mr Macadam, large farms face serious problems because they depend on imported machinery and have

scarce foreign exchange.

been hit badly by devaluation, inflation and interest rates of up to 32 per cent. High financing

prices have forced many compamies to go bust.
"No farm is making money if

it has borrowed money," says one agricultural specialist. "Most farms can get a return of 8-10 per cent before financing costs so it impossible to operate profitably." Several farmers say that commercial farming will only be viable if interest rates fall and a government support price sys-tem, backed by international denors, is introduced.

"If we get a support price it will be easy to do a feasibility study and a business plan over five years," says one. "Today if you do a business plan you might as well just take the house numbers from the street next

The huge capital costs of land development in areas devoid of rural infrastructure, such as roads, water supply and electricity, has been another problem. Current prices for land clearance are about N5,000 per hectare. Farm roads can cost up to N25,000 per km. Boreholes are also an expensive investment.

"Farms have tried to pay for land developments out of revenue. It can't be done", says Mr Tim Havard, an agricultural consultant. "The government needs to think about setting up a scheme to reimburse up to 75 per cent of the capital costs of land development. This one-off sub-sidy might make commercial

farming more viable."
Yields and varieties have also been a constraint. Current yields average about 1.8-2.0 tonnes a hectare and could increase to 3-4

tornes on a commercial farm. But farmers say without government and international donor investment in a large programme which will bring together commercial farmers, universities and the international Institute for Tropical Agri-culture at Ibadan, low yields will continue to plague the sector. In spite of these problems, some large farms, such as United

Africa Company's Kidanan farm in Zaria and Afront say they are making small returns. The main reason for this, they

claim, lies in the value added of processing which both companies have exploited.

The CFAO and other farms. on the other hand, have tried to

sell produce like maize and rice directly at farm-gate prices competing with cost effective peasant farmers. With radical price instability this has proved unprofitable. It is a mistake which Mr Macadam recognises and he plans next year to use his maize for cattle feed and to develop a small ginnery to acquire value-added profits.

But experts say that commer cial farming, probably on a smaller scale than that which has been tried, will have to work if Nigeria is to move away from import dependence and meet the demands of its constrained processing industries and burgeon-ing population. Small scale pearant production will continue to be the primary source of agricultural production, but commercial farming will be vital in boosting production and passing on technological practices and training. Before that happens, better

incentives will be needed, including government provided rural infrastructure, price stability; cheaper agricultural credit and funding for the capital costs of land development.

Julian Ozanne

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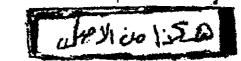
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avour, HIGH up in Nigeria's agriculturally rich middle belt, more than 1,200m above sea level, huge fields of ripening wheat bristle in a cool breeze the los Platent mining area of Tenti in Plateau State, 116 hectares of wheat is yellowing on a farm estab-lished by the Union Trading Company

blowing off the Jos Plateau. Here, in the abandoned tin-

That wheat growing is possible in this arid region is due to massive investment by UTC in sprinkler irrigation and the estrictive import policies of

Irrigated wheat is one example of the progress made in food production since 1986. Bans on the import of maize, wheat, rice and barley, com-bined with devaluation, internal price liberalisation and government investment in rural infrastructure, have boosted domestic production of food staples in the last four years. But low and erratic rain-fall in the north last year, par-ticularly in Kano, Katsina and Sokoto states, has once again hit grain and rice harvests. causing an estimated production loss of 1.5m-2m tonnes.

The full impact of the drought has not yet been properly assesed. But prices for maize, millet and sorghum are

rising dramatically and fears are growing in government cir-cles about domestic food sup-plies for the large urban popu-lation.

The drought has refocused agricultural thinking on two issues: the absolute import bans and the absence of a considered policy for the develop-ment of small scale, low cost, private irrigation.

It is generally agreed that import bans have contributed significantly to increasing food production. The grain bans removed about 2.5m tonnes from the domestic food supply. Production of cereals and tradi-tional root crops such as yams and cassava, which were once food imports, has risen dramat-

Rising prices have created incentives for peasant and commercial farmers and rural trade has boomed in the new economic agricultural environ-

Figures for production of sta-ples are hard to come by, but there have been massive increases in production of yams, plantain, rice, cassava and, to a leaser extent, maize and sorghum. Cassava production, with new disease resistant and higher yielding varieties, has done particularly well.

#### Opinions differ over the value of import bans, says Julian Ozanne

# Drought rekindles debate

AGRICULTURAL EXPORTS 1988 (\$m)		
Crop	Value	
Cocoa beans	328.0	
Cocoa butter	16.5	
Natural rubber	9.0	
Shrimp and prawns	7.1	
Cashew nuts	6.9	
Goat and kid skins	5.3	

"Government policies have succeeded in priming the pump for food production and the results have been impressive", says Mr Tim Havard, an agri-cultural consultant. "The import bans had an important

But the ban on imported wheat is more controversial. The government claims wheat production has increased from 113,000 tonnes in 1985 to 257,000 tonnes in 1989. Western donors believe those figures are highly exaggerated and that actual

production in the last four years has been between 50,000 and 90,000 tonnes annually. Both sides have an interest in producing their own figures. The government is keen to prove that the huge sums of money poured into subsidised wheat production have paid off and is anxious to maintain a policy which has political motives in rewarding farmers in the middle belt, where most

wheat is grown.

Julian Ozanne reports on uncertainty in the cocoa sector

the US (which was formerly the largest supplier of wheat), have lobbied hard against the wheat ban on the grounds that it is uneconomic and cannot compete with imported wheat. With US wheat currently available for \$85-\$100 per tonne FOB US and local wheat selling for N5,000 per tonne, that is

Western donors, particularly

But the Nigerian govern-ment argues that imported wheat is highly subsidised and that Nigerian wheat is much more competitive with the real

ESTIMATED PRODUCTION (000 tonnes)				
	1968	1969	19901	
Millet	2800	2700	2160	
Sorghum	3500	3500	2700	
Com	2200	1900	1520	
Wheat	50	60	90	
Milled rice	500	540	540	
Groundnut	350	350	n/a	
Sugar	53	50	49	
Oil seeds	727	754	830	
Cocoa	140	155	n/a	
Cotton	42	35	45	
Rubber	70	n/a	n/a	
Yobacco	12	12	n/a	
Cassava	14,800	17.000	n/a	
Yams	18,200	20.000	n/a	
Vegetables	1,241	1.354	n/a	
Plantain	1.071	1,549	n/a	
Beans	688	690	n/a	

cost of production of imported wheat. The government also points to the dangers of a developing country relying on imported luxury foods.

have been undermined by widespread smuggling. An esti-mated 400,000 tonnes of wheat flour, equivalent to about 1.12m tonnes of grain, is smug-gled in each year. Many doubt whether domestic production However, the import bans,

of wheat, particularly hard wheats, is viable, even at artifi-

cially high prices Drought combined with poor prices last year has hit maize production with prices last month, two months after the main harvest, already rocket-ing to N2,300 per tonne.

Last year many farmers switched out of maize after switched out of majze after complaining that prices of N900-N1,200 per tonne were unprofitable. This year there is a critical shortage of maize,

even at current prices The price instability of grains has discouraged farmers and has had a serious effect on the brewing, milling, animal feed and poultry industries, which are operating well below capacity.

Businessmen in the allied

grain processing industries have urged the government to scrap the import ban in favour of a sliding import tariff regime, with the tariff being increased when there is sufficient domestic production and decreased when there is a shortage.

However, politically con-nected groups involved in spec-ulation, hearding and smug-gling block reform. In addition, administering such a system with widespread commution in customs department

would be almost impossible. Another option being pur sued by the government is the development of local storage capacity, enabling grains to be brought up during times of over-supply and released on to the market during bad har-

This is criticised by donors who point to the huge capital and financing costs, misman-agement and corruption of public grain storage. A better option, say farmers, is develop-ment credit for on-farm storage

by the private and co-operative

Other contraints on production will also have be addressed by the government. They include the low level of small scale irrigation, environ-mental degradation, poor-incentives to commercial farm-ing, inadequate fertiliser availability and application and improved cultivation practices by peasant farmers. Appropriate technology dissemination to smallholders and develop-ment of new high yielding vari-

Agricultural experts say Nigeria has a good chance of achieving self-sufficiency in food production, albeit at low per capita consumption levels, if further reforms are imple-

IN THE frenzied days of the late 1980s, dealing in cocoa in Nigeria was like playing poker for high stakes. Prices soared above world market levels as competitive traders and speculators aggressively outbid each other in a desperate effort to secure cocoa beans to fulfil export contracts and win foreign exchange.

People were taking sackfuls of cash up country to buying agents. You could find yourself going to collect a truck loaded with cocoa thinking you had secured a deal when someone would come up at the last minute and up the price", says Dr Haim Ayalon, managing director of Afro Continental, one of Nigeria's biggest cocoa export-

Unable to fulfil their contracts, many small traders the conditions that created that crazed season, when prices closed at N26,000 per tonne, have passed. Tumbling world prices and the government's liquidity squeeze have restored some stability to the cocoa trade.

But the sector remains plagued by uncertainty as a result of low world market prices due to massive global over-supply, the government's

Dealers play for high stakes attempts last year to impose a ban on the export of raw cocoa beans (a measure which was lifted last October), and by inadequate responses from the private sector to improving

quality, extension and promo-ting replanting of an ageing tree population. Cocoa, Nigeria's largest nonoil export earner, brought in \$236m in 1988, and has benefited from the government's structural adjustment programme. Abolition of the monopoly of the state cocoa marketing board in 1986, price and trade liberalisation and devaluation have boosted exports. Production has

tonnes last season. Liberalisation has, however, had its costs. The scramble for cocoa between 1987-89, when Nigerian exporters promised delivery of 300,000 tonnes from production of about 160,000 tonnes, has led to considerable

revived from 88,000 tonnes in

1985-86 to an estimated 165,000

price instability. Relaxation of government control over grad-ing and exports allowed traders to ship sub-standard cocoa to meet their contractual obli-

As a result Nigerian cocoa, which traditionally carried a premium on the terminal mar-ket, is now being discounted because of fears about quality.

> Price stability seems to have been achieved

Furthermore, the abolition of the cocoa marketing board has exposed a vacuum in regard to the delivery of extension services to Nigeria's 400,000 farmers, particularly for the distribution of key inputs like

improved plantings.
Price stability appears to have been achieved this season with an average price per tonne of around N10,000.

the government may introduce some kind of a ban on the export of raw beans continues

to hang over the sector.
Opinion is mixed among cocoa traders about whether or how soon, the government may re-introduce some form of a ban. But there is widesprea agreement that a ban would be disastrous for farmers and export earnings and would promote a return to smuggling and falling production.

Nigeria has an annual installed processing capacity of 90,000 tonnes, but last year the three factories only produced 17,000 tonnes of processed tion of machinery and installation of new plant, at an esti-mated cost of at least NIbn, will be needed if the industry is to be able to process total annual production.

But it is questionable whether Nigeria could find a market for processed products which require a high degree of quality control. The Cocoa Association of Nigeria says both cocoa liquor and cocoa butter are highly perishable and would quickly deteriorate in the Nigerian heat. Both products would need cool storage, early sales, efficient production operations and manement, and high sanitation standards to avoid contamina-

When the government introduced the export ban in January 1990 it did not say what would happen in the interim period between the ban coming into effect and the date when new processing capacity would come on stream. But it is widely believed that those peo ple who had laid down plans to expand local processing would have been able to export raw

Politics would also play a part in another option which is said to be under consideration: a partial, or phased, ban. This

would mean a return to licen-sing and the kind of corruption which used to characterise the

trade before liberalisation. Some exporters, such as Afro-Continental, have pressed ahead with plans to expand local processing, but in the current uncertainty it remains questionable whether these will materialise. For many, processing represents a reluc-tant but precautionary step in case the government goes ahead with a ban

"It is hard to predict what the government will do because everything is done at the last minute without much consultation", says one trader. For investors in Nigerian cocoa the continuing instability of government policy remains an inhibiting factor.

"Nobody will put down that kind of money in Nigeria today for a return in year five or year six because he might no longer be able to operate", says Dr Christopher Kolade, managing director of Cadbury's Nigerian associate. "Government must create a real free and stable environment to promote long-term investment instead of people just going into cocoa for a quick killing. The less government involves itself the better."



Separating the beans from the pods, Ogun State

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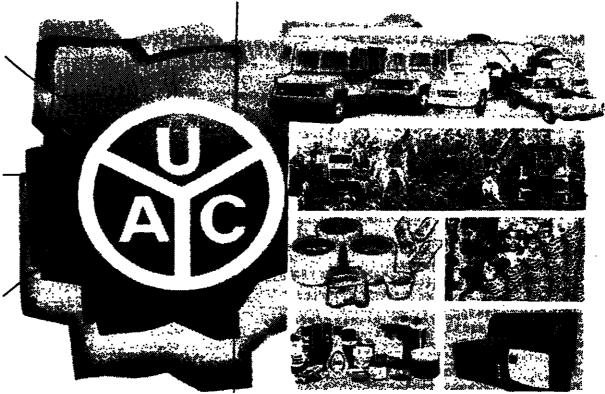
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## Meeting the Nigerian challenge



Nigeria, like so many other countries, is going through a tough economic period; a situation that requires creative and innovative management.

Various measures are already in place to turn the economy round in keeping with the exigencies of the times. For instance, emphasis is now placed on local sourcing of raw materials, exports, higher productivity through privatisation and on self reliance in Agriculture and Industry.

And UACN, Nigeria's leading industrial, commercial, technical and agro-bas naturally in the forefront of the economic recover campaign. UACN has gone into large scale Agriculture and has consolidated its leadership position in the menufacturing sector. Greater emphasis is given to local sourcing of raw materials and export is being given greater attention.

UAC is an example of the successful blend of Nigerian investment and international participation. UAC of Nigeria Limited with the support of its technical partner, Unilever PLC, has over the last 100 years been contributing to the development of Nigeria. UAC pioneered Nigeria's industrialisation programme and has ever since maintained its leadership position.

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UAC through its Federated Motor Industries has given a boost to the mass.transit programme. UAC has an excellent reputation for her high quality textiles. The company's earth-moving caterpillar equipment have given support to the nation's agriculture and construction industries. The electronic and airconditioner business of the company service many homes and offices.

In spite of the current difficulties, Nigeria does have an important incentive though. Given the new concerted effort to turn the economy round, the good times seem not too far off.



— Always meeting the challenges of the times.

## Banks clear way for Oso

EFFORTS to diversify the export base away from the production of crude oil will take an important step forward when the \$1bn Oso condensate

Х

project comes on stream. Potentially the most viable of all Nigeria's mega-projects, it involves the development of an offshore condensate field which, if properly managed, is expected to generate \$12bn in revenue over its 21-year operat-

The Oso field, 35 miles off-shore from Qua Ibo in Akwa Ibom state, has 450m barrels of proven condensate reserves. Condensate is part of a bydrocarbon mixture which in the high temperature and pres-sure of the subterranean field exists as a gas. Once brought to the surface and cooled, the mixture is separated into natural gas and condensate liquid. The latter has qualities similar to crude oil and can be refined into petroleum fuel, kerosine and naptha for the chemicals

have been the high production costs involved and the fact that it sells at a discount to oil in the world market. Its economic potential was unlocked in 1988 when Opec countries decided to place condensate outside the This allows production facili-

ties to run at full capacity without quota restrictions and has dramatically improved the investment potential of con-

The Oso field, which was discovered in 1967, is owned by a joint-venture of Mobil Producing Nigeria (40 per cent) and the state-owned NNPC (60 per

The production process requires centrifugal gas com-pressors to inject 500m stan-dard cubic feet of gas a day into the field in order to maintain temperature and pressure. Just over half the gas required will be produced once the lift hydrocarbon mixture has been cooled and separated into con-densate and gas.

The remainder is to be sourced from the Edop, Etim, Inim and Utue fields where the gas associated with crude oil production is presently being flared. As the condensate reserves deplete, so the Oso field will be transformed into a gas reservoir for future exploi-

ation. Other facilities required include three platforms for gas and condensate separation, 15 production wells, six gas injec-tion wells and 120 miles of underwater condensate and

Construction should be completed in 1993 when production of 100,000 barrels per day (bpd) will begin. Production will decline in 1996 to 70,000 bpd and will drop further to 20,000 bpd from 1997 onwards. About half the project reve-

nue should therefore be generated in the first six years of production and analysts believe the pay-back period for the project to be under two Although a viable project,

securing finance has not been easy and its future is still not wholly certain. Nigeria's poor record for loan repayment has resulted in investors approaching the project with some trepl-The World Bank and the

International Finance Corpora-tion (IFC) - the World Bank's arm for private sector develop-ment – undertook to sponsor a co-financing meeting in Sep-tember 1988, at which the design for a financial package was agreed.
It took a further 20 months,

however, before the financing deal was actually signed. The

ment's reluctance to allow NNPC to give security against project loans, a necessary conition for the project to receive finance from export credit

Once the government had acceded to the finance terms, offshore escrow accounts approved by the International Monetary Fund, were opened into which all of NNPC's Osc revenue will be paid. From these accounts, payments of debt service will be made and a

into default, the creditors are entitled to secure and take possession of NNPC property. financial commitments include the World Bank (\$150m), the IFC (\$60m), the US Exim bank (\$270m), Japan's Exim bank (\$70m) and Coface, the French export credit agency, with \$60m. The commercial banks are expected to finance \$50m.

Banking sources report that should commercial bank finance fall below \$90m, the IFC has agreed to make up the difference. The two equity part-ners in the project, Mobil Prodobliged to seek the Club's perucing Nigeria and NNPC, are

dead of flaring gas from crude oil production, the Oso project sims to develop condensate as an energy resource

to contribute \$155m and \$190m respectively. An unexpected hitch in the financing arrangements arose earlier this year. Nigeria was at a critical stage in negotia-tions to reschedule its \$5.8on debt to the London Club of

commercial banks. Few - if any - of the banks are expected to contribute to the project finance. But at the time the government was

mission before it raised new security for any project. Government security is an essential condition for the World Bank loan and the par-ticipation of the World Bank is a necessary condition for the provision of finance by the export credit agencies.

On January 3, the London Club advised the finance consortium of its intention not to

until the rescheduling exercise was complete. But at a meeting in London earlier this month, the two sides reached agreement. The hanks' objection is understood

to have fallen away.

The hitch, not anticipated by joint venture, could have had serious ramifications. A construction consortium of McDermott, Bouygues and JGC Corporation have already been awarded a \$450m contract

and industry analysts say that the equity partners will suffer heavy penalties if payments are delayed.

Officials close to the project insist that if the London Club had refused to drop their objection, NNPC and Mobil would themselves provide the \$700m at risk.

Fortunately it now appears that financing arrangments can go ahead for this impor-

The scale is impressive — but is it a wise use of resources?

## Critics urge government to cancel \$1.5bn smelter plan

taken in the construction of what, if completed, will be the largest aluminium smelter in sub-Saharan Africa. In November last year, the

foundation stone was laid by President Ibrahim Babangida for a \$1.5bn aluminium smelter in Akwa Ibom state. The project has been part of the national development plan since the late 1970s, but the present government is the first to have given it priority status.

The proposed smelter is not without its critics, however, who question whether its construction is a wise use of Nigeria's financial and natural

The scale of the project is struction of a 180,000 tonne per year smelter and a 540MW gasfired power plant. When fully operational in 1994, the plant will employ up to 1,500 Nigerians and 200 expatriates.

The plant is being con-

structed on a turnkey basis by Ferrostaal AG of Germany and the first of its 432 pots will begin pouring metal in 1992. The plant will be owned by the recently formed Aluminium Smelter Company of Nigeria (Aluscon), the equity of which is divided between Ferrostaal (30 per cent) and the Nigerian government (70 per cent).

Reynolds International Met-als of the US has signed a 10tonnes per vear on a formula

linked to prices on the London Metal Exchange. Reynolds also has a 10-year contract to co-manage the plant together with Eisenbau Essen of Germany, a Ferrostaal subsidiary. Supporters of the project argue that it will provide a new avenue into heavy industry, offer employment opportu-nities and develop new skills for the labour force. The plant

will provide domestically pro-

predominance of the govern-ment as the main shareholder. Aluscon has an equity of \$300m with Ferrostaal contributing just \$90m. As one banker explained, "the size of Ferros-taal's equity contribution makes it little more than a technical partner

Western diplomats say that one condition set by the World

The project has been part of the national development plan since the late 1970s. but the present government is the first to have given it priority status

duced aluminium for Niceria's aluminium rolling mills which have a capacity of more than 30.000 tonnes per annum.

Most importantly, aluminium production depends on a large supply of electricity and the power station is to be fuelled by gas. As one industri-alist who backs the project explains, "Nigeria will essen-tially be exporting gas as alu-minium. The smelter provides an effective means of utilising the nation's immense gas

The government is under pressure, however, to cancel the project. Western diplomats report that its critics include the World Bank and the deficiencies highlighted include Bank if it is to make a finan-

cial contribution is for an

increase in equity finance to at

least 30 per cent of total project Until this condition is satis fied, the project will have to simply on equity finance. The management have conceded that they have been unable to attract any loans, either from the World Bank, commercial banks or export credit agencies. Local aluminium users have not been approached for even a small equity stake, neither have they been involved in the planning or siting of the plant.

A more fundamental ques-

tion is the price that Aluscon

will have to pay for the gas

The foreign oil companies which supply the gas for the state-owned Nigeria Gas Com-pany to distribute are asking for a substantial increa chief executive of one oil com-pany says that the domestic price of gas would need to be trebled for new investment in

gas facilities to be considered. Apparent poor planning and undue political involvement in the project has led some bank-ers and diplomats to draw a parallel between the proposed smelter and the Ajaokuta steel plant, widely regarded as a white elephant.

as the cost of electricity will greatly determine the unit cost of production. The current

price of gas set by government to industrial users of less than half a dollar per thousand stan-dard cubic feet is extremely low, and is about one-tenth of

the cost of oil per thermal unit.

The smelter does, however, score high on some important points. Unlike Ajaokuta, the technology envisaged for the plant is likely to be some of the most advanced available. Also unlike the steel plant, Aluscon is sited close to the source of its energy requirements, just inland from the gas fields of the Niger Delta.

The state of Akwa-Ibom in the south-eastern corner of Nigeria is, however, a great distance from potential domestic users of aluminium.

proximity to the ecologically sensitive high forests of Cross River state and neighbouring Cameroon, although project designers insist that all waste gases will be cleaned before being released into the atmo-sphere.

Apart from the gas, other inputs such as petroleum coke, pitch and alumina will have to be imported, a sign of how marginal the integration of the plant will be with the rest of the economy.

Nigeria has bauxite reserves from which alumina might be produced, but there are no plans to exploit them. The attraction of Aluscon depends almost entirely on the availability of cheap labour and, more importantly, cheap gas. How cheap the power will be remains a matter of speculation until such time as gas sup-

The management concedes that it has been unable to attract loans

ply contracts with the oil com-

With the gas price unresolved. Aluscon is not likely to find many willing investors. Even if the economics of the plant were favourable, investors would still be wary of backing a project which is 70 per cent state owned.

The future of the project depends on the willingness and the ability of the government to provide funds from oil revenues. The danger is that should the price of oil fall, Nigeria will be left with another unfinished mega-project which it can ill-afford to

William Keeling

The industry is marred by deficient planning

## Steel: a sad story of unfulfilled hopes

industrial development, a springboard to achieve fully integrated automobile and construction sectors.

The steel industry has also suffered worst from deficient planning and political interfer-

After more than a decade of unfulfilled hopes and several billion dollars, the Delta Steel plant is operating at a fraction of capacity, while the Ajaokuta steel complex has yet to pour its first metal.

Delta Steel is a direct reduction plant with a capacity of lm tonnes per year for billets and rolled products. Last year the company doubled its pro-duction of billets but low sales resulted in a rise in stocks to

**30,000 tonnes** Even with increased produc-tion, capacity utilisation averaged just 15 per cent and the plant has never operated at more than 30 per cent.

even worse. After 12 years of construction and at a cost of more than \$4bn, the plant, with a capacity of 1.2m tonnes a year, is far from complete. Western diplomats estimate that an extra \$2bn will be needed before the plant can be operational.

The government insists that production will begin within the next two years but con-structors on the project put the latter half of the decade as a

Nigeria lacks reserves for the 1.3m tonnes of coking coal that will be needed annually to run the blast furnaces.

Whilst some Nigerian coal might be used, at least 800,000 tonnes of high-quality coking coal must be imported. The factory is situated 250km inland on the Niger River, which will have to be dredged to make it

After 12 years and more than \$4bn, Ajaokuta has yet to pour metal

navigable for barges. Alternatively, the government could construct a 150km railway line to link Ajaokuta with the national network.

The 2m tonnes of iron ore required per annum is to be

plant needed to improve the quality of the ore has yet to be

On the plus side, the World Bank has agreed to finance a study of the \$600m flat products rolling mill which is appropriate to the study of the second to th required to turn steel into end-This represents a change of heart by the World Bank.

Western diplomats report that as recently as last year, disagreement over government expenditure on the plant resulted in the loss of a \$500m World Bank budgetary and

financial policy loan.

Exhibiting equal goodwill are Tiajpromexport, the Soviet constructors of the plant who are owed \$1bn - a situation described by one member of a recent Soviet finance delegation as "extremely unsatisfactory", but Tiaipromexport have nevertheless pledged to com-

William Keeling

#### **ENERGY PROJECTS**

projects in the energy sector, some in the process of construction, others at the proposal stage with varying likelihood of being con-

 Uquefied natural gas: a project to export 4.5m tonnes of liquefied gas to the US and western Europe. The cost of the project is estimated at \$3.7bn and is hampered by the inability of the partners to secure agreement from potential buyers. The completion date, previously set for 1995, is almost certain to

project to exploit the hydro-carbon condensate reserves of the Oso field, 35 miles of the Oso field, 35 miles offshore from Akwa Ibom state. The field is owned by Mobil Producing Nigeria (40 per cent) and NNPC (60 per cent). Production of 100,000 bpd is set to begin in 1983. Cilfield development: all the companies are investing in substantial new develop in substantial new develop-ment and exploration pro-grammes. The two largest are a \$750m investment by the Shell-operated joint ven-ture to develop its Forcados concession. This would involve brigging on lies (e.g. concession. This would involve bringing on line four new fields with associated processing facilities and trunk pipelines. The Mobil-operated joint venture is to spend \$800m in developing its Etop field with estimated perserves of over \$800m by

Vehicle Manufacturing

producing up to 180,000 bpd

by 1994.

Refinery pipeline network: the government has announced plans to link with a pipeline network and with regional product depots. At the cost of between \$200m-\$300m, the project is designed to sale-guard national distribution

against shortfalls in produc-tion at one or more of the refineries.

Domestic gas project: a \$500m proposal by Chevron of the US to establish the infrastructure for the domestic utilisation of gas reserves. Company officials say, however, that the project would not be economic given the current price of gas — about \$0.50 per thou-gas datandard cubic teet —

set by government.

Petrochemicals: at a cost of \$800m, the government has undertaken the second phase of its petrochemicals project. A plant is being constructed at Eleme, Riv-ers state, and will produce a combined total of 740,000 tonnes of ethylene, propylene, polypropylene and

outene-1.

Aluminium: the main input of the proposed \$1.5bn smelter, situated in Akwa ibom state, will be electric-ity. Its 540MW station will be powered by gas, although no agreement has yet been reached with the oil compa-

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KADUNA is not a city to visit for its

telecommunications. Telephone lines

are either down or calls get lost in

the electronic jungle of the local exchange. Large businesses use short wave radios to link their offices with the outside world and messengers

traverse the city with scribbled notes

Kaduna is, however, the centre of a

different kind of communication; it is the hub for political and, increas-

of arrangements for meetings.

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six states, one of which was named As well as the loss of regional authority, Kaduna has also suffered economic decline since its zenith in the mid-1960s. The textile industry is still large but many of companies are operating at a fraction of capacity.

THE industrial base of Kaduna reflects the aspirations and failures of northern Nigeria. It is a city no better character-ised than by the presence of a particular car. The Peugeot 504, in both saloon and estate versions, has been the work-horse of Nigeria for the past 15 years - but the time may be approaching to put it out to The car, which is pretty but

stylistically dated, is assem-bled in Kaduna. The initial aim was for the gradual replacement of imported components by locally produced items, with the final goal of fulfilling a long-held national dream, the "Made in Nigeria" car.

When first brought on stream in 1975, the plant had a capacity of 60 cars per day. This was quickly increased to 120 and ultimately 240 units

The shareholders of the parent company, Peugeot Automobiles Nigeria (PAN), have changed little since its incep-tion. They include Peugeot Automobiles of France (40 per cent), the federal government (35 per cent), SCOA (5 per cent) and United Trading Company of Nigeria (5 per cent), with the remaining shares divided between parastatal companies

PAN has suffered more than most from the government's economic structural adjustment programme. Capacity

#### William Keeling profiles the northern city of Kaduna

# Where cultures clash

The 100,000 bpd oil refinery remains the key distribution point for petro-leum products for the north, but the

leum products for the north, but the car industry, represented by the Pengeot assembly plant, is operating at just 15 per cent capacity. Diplomatic and business sources say no significant new industry has come to Kaduna for the past ten years.

In spite of this decline, the city retains considerable political influence. Many senior members of the armed forces and former civilian politicians have retired here and the city hosts arguably the most extreme religious protagonists in Nippria It is gious protagonists in Nigeria. It is also the base for the army's impor-tant 1st Mechanised Infantry Division. When there is a crisis in Nigeria, people always look for the reaction from Kaduna.

Often depicted as encapsulating the eligious contradictions within Nigerian society. Kaduna's population is split between the two religious faiths. In 1987, there was widespread riot-ing as Moslems burned down

remarks of a priost who allegedly criticised the Koran. In January 1990, Christians demonstrated against what they perceived to be a Moslembias within the federal government; iast September, around 1,000 Moslem students travelled from the nearby city of Zaria to protest outside the United States consulate against America's military presence in the

Ambassador Jolly Tanko Yussuf, co-ordinator of the northern states for the Christian Association Of Nigeria, was detained for seven weeks by security forces in Kaduna weeks by security torces in Manual following last April's coup attempt. He believes that "religious tension has increased in Nigeria, especially under the regime of General Ibrahim

Leading Christians continue to complain about the government's 1985 decision to join the Organisation of Islamic Conferences, claiming this would undermine Nigeria's secular

status; and they point out that Gen Babangida, the defence minister, the inspector-general of police and the chiefs of staff of the army, navy and air force are all Moslems.

There are equally radical voices on the Moslem side, urging believers not to vote for Christian politicians. Prominent Moslems often talk in terms of north against south and the need for the former to retain political control in the face of the latter's domination of the economy.

Concern over Moslem radicals has led the US to reduce its diplomatic esence in Kaduna while the Gulf crisis persists.

Along with the Americans, British citizens have been advised not to travel to the north of Nigeria, and those who do visit Kaduna have been told not to frequent hotels or restau-

The police have reacted by increas ing security in the city and manning road-blocks between Kaduna and Zaria after Moslem prayers each Friday to forestall further student pro-

Many in Kaduna feel that these are unnecessary precautions and say that foreign diplomats misinterpret the

As one respected academic in Kaduna explains, "the mass of Mos-lems and Christians are moderate and are oblivious to the differences that radical elements are attempting to exploit." Indeed, the impression of Kaduna is overwhelmingly that of a cosmopolitan city characterised by a radio-station which uses country and western music for its jingles. Kadun-a's leading newspaper, the conservative New Nigerian, carries the raun-chy Modesty Blaise strip cartoon. But the cosmopolitan atmosphere

may be a veneer wearing thin. A few minutes into a discussion and even moderate-minded observers begin to talk about how religion is gaining a higher profile. They blame politicians who, they say, are using religion as a platform to attract votes. Where the oliticians lead, others will inevita-

As the editor-in-chief of one Kadun a-based newspaper comments, "with a falling standard of living, people need an issue through which to vent their frustrations. That issue used to be ethnic identity — now it is reli-

> which are promoting indigenous car-manufacturing indus-tries, such as Brazil, Argentina and Malaysia, have either a total ban on imported cars or impose far higher tariffs.

While PAN's domestic mar-ket is undermined by cheap imports, exports are practically negated by the tariff barriers of neighbouring countries. The onomic Community of West African States has not beloed - its rules demand that 35 per cent added value and 60 per cent of raw materials be sourced locally before a product can attract tariff conces-

If the establishment of a car manufacturing industry is a government priority, policy changes are essential. The increasingly sophisticated, capital intensive, automated approach to manufacturing in developed countries means that the technology typical of the Peugeot 504 is the only one applicable to Nigeria's low vol-

ume potential. The future of vehicle manufacturing depends upon some form of protection, which may not be viable under current government and World Bankinspired economic thinking.

The alternative is, however, to accept vehicle manufacture as an unattainable dream and to settle for mere assembly of foreign produced vehicles.

#### **POPULATION**

### The issue that really counts

controversy in Nigeria as the question of how many people live there. It touches the raw nerve of Moslem-Christian relations and risks exacerbating regional rivalry over the share of federal government revenues. Yet without an accurate count, blueprints for economic development can be little more than wishful thinking.

ment is to grasp the nettle. If all goes according to plan – and preparations have been under way since 1989 – Nigeria will have its first credi-ble census. Three sample test runs have been conducted by the National Population Commission, headed by Alhaji Shehu Musa, a former secre-tary to the federal government. For three days, a small army of officials will collect data from 250,000 enumeration areas in an exercise that will have cost

Current estimates of the population – the World Bank last year put it at 117m - are largely based on figures obtained in 1963, described as "the least unacceptable" of three post-independence counts.

The 1963 census put the population at 55.7m, and subsequent calculations initially assumed an annual growth rate of 2.5 per cent.

But in 1978, when the population was put at some 77m, government officials were taken aback after 47.5m Nigerians over the age of 18 registered to vote, well over the 38m that had been expected.

Given that about half

Nigeria's population would have been under 18 - and assuming that the registration books were not cooked - the officials had to face the possibility that the 1978 population was close to 100m.

In the meantime, the copulation growth rate is thought to have risen to 3.2 per cent, and some observers believe that there could be as many as 150m Nigerians today.

Should this be true, Nigeria faces awesome challenges, ranging from food self-sufficiency to environmental degra-dation. Even if the 1985 esti-

mate of "close to 100 million"

Bureau should prove accurate. projections are alarming. According to the bureau, if the growth rate continues at over 3 per cent, Nigeria will have over 160m people in the year 2000, and 281m in 2015. Some of the implications

were spelt out by Mr Robert McNamara, the former presi-dent of the World Bank. At a conference organised by Gen Olusegun Obasanjo, the former Nigerian leader, Mr McNamara pointed out that at the present rate of population growth, arable land per capita will decline to 0.19 hectares from the current level of 0.3 hectares by the year 2000" -

about the same as Somalia.

Meanwhile, agriculture's growth rate between 1980-88 averaged only 1 per cent. It has risen since the introduction of reforms in 1986, but Nigeria may be hard-pressed to sustain rate of growth which at least matches the population

If the experience of 1963 is any guide, however, all these warnings and calculations may take second place to gut political issues when the count gets

under way. The 1963 census gave the religious breakdown as 47.2 per cent Moslem, 34.5 per cent Christian, and 18.3 per cent other". The main ethnic groups (percentages in brack-ets) were Hausa (20.9), Yoruba (20,3), Ibo (16.6) and Fulani (8.6), with 36 other groups mak-ing up the bulk of the balance. The 1991 census, however, will not provide this breakdown. The government hopes to defuse religious and ethnic

tensions by omitting questions on these subjects from the census questionnaire. The government also hopes to have reduced a second fac-tor which has contributed to past rigging. Population fig-ures no longer have the same weight in the complex formula

which determines each state's share of federal government Nevertheless, it will be a major achievement if the count of Africa's most populous nation goes smoothly.

Michael Holman

#### **PROFILE:** PAN

### Long road to the dream car

utilisation has dropped from nearly 100 per cent in 1981 to less than 15 per cent last year, a figure which includes the production of a small number

of Peugeot 505 saloons. The decline in Nigeria's foreign exchange earnings in the mid-1980s and the sharp depre-ciation of the naira resulted in an inevitable collapse in

In 1981, a Peugeot 504 was in reach of a middle-income earner, such as a teacher or a doctor, but today would represent many years income. Pengeot management insists that price rises, with the cheapest model now selling for

N119,000 (\$12,200), have actu-

ally been reduced in dollar-re-

lated terms over the past ten

Nevertheless, for most Niger-ians the dream of car ownership has been shattered. There is political pressure to cut prices which the economics of the company simply cannot accommodate.

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brands for Nigerians for over 60 years-time enough to earn

At the same time, PAN has also been under attack for having to transform its operations from assembly to manufacture. After 15 years, components amounting to 70 per cent of the value of the 504 model are still being imported.

The company is undoubtedly a soft target for the critics. It is also, however, Nigeria's best chance for an indigenous car-manufacturing industry, and its prospects are hindered more by national economic decline than by reticence within the company. PAN was achieving 30 per cent local content as far back

as 1982, but the source of supplies dried up after the govern-ment introduced import licences for raw materials and reduced access to foreign Local content dropped to 10 per cent in 1987, but has since

been restored to 1982 levels as

the move has been made

towards a more liberal econ-omy. The greatest obstacle to

-making

brands

a must in every home



Pressing on: new stamping and cutting press at PAN

further improvement is the low level of production, at approximately 10,000 units per annum. The company is taking steps to increase local content with investment in second-hand

machines to manufacture engine fly-wheels, brake drums and brake-discs. PAN also plans to produce crankshaft and waterpump pulleys and is introducing a range of medium-size cutting and stamping presses. Local content is projected to rise to an optimistic 46 per cent in 1993.

In spite of these efforts, the company faces a precarious future. Car imports, especially of used vehicles, have increased dramatically in

Suntight

recent years, numbering three for every vehicle produced locally. Foreign components for the Peugeot carry an import tariff of 25 per cent, whilst new or second-hand cars cars are supposed to attract a 50 per cent cariff. But the tariff structure has its weaknesses. Inspectors at Lagos' Tin Can Port, one of Nigeria's largest say that of 7,000 cars brought in early last year, only 250 were being declared as having a value of over \$5,000. They suspect that the in most cases values were under-declared and the correct duty was not

PAN management point out that other developing countries

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THE HUGE golden dome of black Africa's third largest mosque shimmers in the afterlight over the developing sky-line in Abuja, Nigeria's slowly evolving new federal capital. Four pearl-grey minarets reach 100m towards the sky, each with a balcony for muezzins to call the faithful to prayers. The existence of the National Mosque, one of the

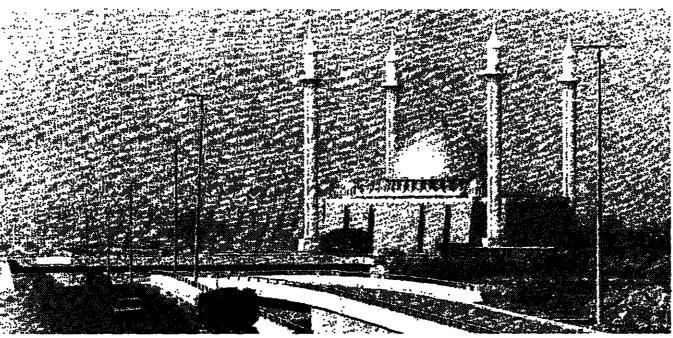
few completed but not yet functional buildings in Abuja, is symbolic of the the efforts of successive governments to move the capital from Lagos. It stands as a statement of intent: one day, Abuja will indeed be the political administrative metropolis of

Nigeria But for some Christian southerners it also represents their fears that the move from Lagos will further strengthen the already powerful Moslem

A site has been selected for a National Cathedral in Abuja, but ground has not yet been

Abuja remains largely a ghost-town of half-completed building sites, nameless high-ways which suddenly turn into dirt roads and fly-overs that stop in mid-air. Traffic is light, except for the brigades of bulldozers and diggers bearing the names of the construction companies building the new city: Julius Berger, Siemens.

The decision to move the fed-



buildings in Abuja, though it is not yet functional

the middle of the country with abundant space to plan a political and administrative city in the style of Brasilia, which one day may accommodate 3m people.

Fifteen years, four presidents and at least \$4bn later. Abuia is still only a capital in the making, having constantly overshot various deadlines set

For some Christian southerners, Abuja also represents their fears that the move from Lagos will strengthen the already powerful Moslem north

eral capital from the steamy, over-crowded unsanitary coast to the cooler greenfield site at Abuja, set in a valley sur-rounded by rolling hills, was taken in the mid-1970s by General Murtala Muhammed in the midst of the oil boom.

At that time it was already felt that Lagos, with its sprawling urban mass, bumper-tobumper traffic jams, humid heat and vast distances from the northern regions made it unsuitable as a capital. A new location was chosen

by previous governments for the final move.

and flowed with the world oil price and Nigeria's rollercoaster economy. When there is a windfall from oil, the pace of construction speeds up. When there is a slump, building is put on hold.

President Ibrahim Babangida's government hopes to move the capital to Abuja by 1992, the final year of the transition to civilian rule. The cur-rent National Rolling Plan allocates N2.3bn to Abuja for 1991-93, but it was understood that the windfall from higher oil prices resulting from the Gulf crisis would go towards the speedy development of the

With lower than antici-

pated oil prices this year. a move next year now looks opti-The transfer of the Ministry External Affairs to Abuja, which was completed in January, was meant to encourage foreign diplomatic missions to speed up office and residential development in Abuja's diplo-

matic enclave. So far, however, most for eign embassies seem content to work through the External Affairs liaison office in Lagos or to fly up to Abuja when absolutely necessary. Most missions are waiting until it is clear that the full move will coincide with the transfer of the presidency.

One problem in developing the new federal capital has been the poor level of private sector investment. One exception has been the construction of the \$350m-\$400m Nicon Nogo Hilton Hotel, a joint venture between Noga Hotels, which owns 25 per cent, and the gov

#### Travellers' tips

WITH seven federal ministries now operating from Abuja, a trip to the federal capital is increasingly necessary for foreign but

GETTING THERE: the drive is not as punishing as hours on fairly good roads. On bad days, when flights are cancelled or heavily delayed. driving can be as fast as tly-

new private airlines are operating flights, air travel has improved enormously. ADC, Nigeria Airways all fly to Abuja, and on some days there are as many as six

It is still inadvisable to reserve or buy your ticket beforehand. Go to the airport, confirm the aircraft is actually

ernment-owned investment company Nicon. Run by Hiltonunder a management con tract, the 817-room hotel, with casino and extensive conference facilities, is one of the best equipped and managed in Africa. Some commercial going to fly and buy your ticket on the spot. Try to travel in the early part of the weak. Many government offices close on Friday as offi-cials head back to Lagos for the weekend.

• ACCOMMODATION: at

Abuja airport you can get a complimentary shuttle bus to ton (tel 09-523 1811, tlx 71504). Other good hotels are The Sheraton and Towers Hotel (tel 09-523 0225, tix 91520) and the less expensive Agura Hotel (tel 09-234 1753, tix 71496).

MINISTRIES: seven federal ministries have now officially moved to Abula: Federal Capital Territory (tel 09-234 1295), Agriculture (tel 09-234 1931), Internal Affairs (tel 09-234 1145), industries, Trade (tel 09-234 1884), and External Affairs.

banks and insurance compa-nies have opened branches, but the government has borne the full costs of property development and the provision of housing, health, education and transport as well as basic infra-

AS THE early African sun bursts through the hazy harmattan morning, a pair of waterbuck graze uneasily in the lush green fadama swampland of Yankari Game Reserve, in Bauchi state, northern

Nigeria. Dawn in the park is still and quiet, but the proud male buck, with tall ringed horns and fine hair streaming down his muscular neck, stands erect, on guard, as his mate chews nervously at the moist

These antelope, which once roamed the wooded savanna and tall swamp forest of Yan-kari in large herds, are now broken up into small family groups and pairs to protect them from the carnage of peaching which has decimated the reserve's wildlife.

A few miles away, vultures

hover above the acacia scrub-

land. As we approach on foot, the tracks of hyena, jackal and civet cats can be seen in the dry, dusty land. And then, closer, the pungent, choking smell of rotting elephant flesh. The elephant bull was 30 ears old and reaching his prime when he was slaugh-

tered at the beginning of January. Reserve game rangers believe he was brought down by poachers, using home-made ns with poisoned bullets, for his 7kg of ivory.

Four weeks later, the tough hide has withered over the skeleton and is stained with the white droppings left by vul-tures still feeding on the decay-

Yankari still supports one of the largest elephant herds in West Africa, estimated at about 400, as well as dwindling numbers of buffalo, lion, hartebeest, water buck and roan

But over the last decade its once teeming wildlife population has been under continual assault from human greed and encroachment, ruthless poaching and gross mismana and misappropriation of funds by government officials.

That the park, its wildlife and unique vegetation survive at all is due to a small band of highly dedicated Nigerian game warders and the efforts of the Nigerian Conservation Foundation, with some help from international donors London Zoo, for example, recently donated old uniforms for the game guards.
The 1980s dealt an almost

fatal blow to Yankari, an area of 2,244 sq km. In 1983, rinderpeste wiped out sizeable numbers of buffalo

and antelope. But poaching has

### Greed versus nature

WILDLIFE

Giraffe. ostrich, cheetah, African hunting dog and red fronted gazelle have all become extinct in the park. The once huge buffalo and roan antelope herds have been reduced to a fraction of their original numbers. Elephant, water buck, crocodile and hippopotamus are under threat. The large carnivores — lion, hyena and possibly a rais of legencies. sibly a pair of leopards suffering as their natural food supply is killed off. Illegal grazing, deliberately

Illegal grazing, deliberately lit bush fires and deforestation are destroying the habitat. Much of this could have been prevented if the state-owned company which runs the reserve had put money into anti-poaching activities, con-servation work and developing a sustainable agricultural strategy for the increasing number of farmers who have settled around the park.

Instead, money was poured into expensive developments at the 113-roomed camp. The

results of that kind of expenditure which offered the oppor tunity for huge kickbacks to government officials, remain today. A hardly used squash court was built at a cost of about \$30,000. Plans were eve being developed for a gol course and satellite television Discos and parties raged a

the Lodge. One previous men ager was dismissed after he was found with four elephant tusks in the back of his care. The effects on wildlife the agement were devastating Sal aries went unpaid, vehicles

were not repaired, roads deter orated and demoralisation se "There was no mana plan for conservation and wild life so all developments were problem orientated. It was exsis management, says the head of wildlife for Bauchi

state, Mr Stephen Haruna A nadir was reached in 1988 when 57 elephants were

Since then things have improved. Anti-posching activ ities have vastly increased and have proved successful. Only four elephants were lost in 1989 and 1990 and convictions o poachers are rising. There are also hopes the reserve will soon become a

national park under federal rather than local government authority and that the lodge will be privatised. Yankari has tremendous potential Wildlife stocks could quickly improve, given proper

management.

The dilapidated bungalows and facilities could be reinvited to turn the lodge into an affractive profit centre, luring visitors to the park and the natural warm water spring which flows from a sheer sand-stone ciff below the counsity. stone cliff below the campain. And in spite of posciolog, the reserve still has a respectable wildlife population and 352 spe cles of birds recorded.

But before that can happen, government will have to take important policy decisions.

Developing a sustainable agricultural support zone around
Yankari for the farmers will also be crucial to prevent human encroachment Local inhabitants will also have to see the tangible economic beneffts from wildlife if the reserve is to survive.

The park has got to make more money than if you turned it over to agriculture, otherwise it is immoral", says Mr Francis Hurst, a wildlife offi-

Julian Ozanne

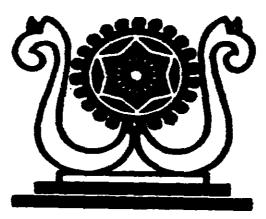
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